

**WILLMAR CITY COUNCIL PROCEEDINGS**  
**COUNCIL CHAMBERS**  
**WILLMAR MUNICIPAL UTILITIES BUILDING**  
**WILLMAR, MINNESOTA**

March 2, 2015  
7:00 p.m.

The regular meeting of the Willmar City Council was called to order by the Honorable Mayor Marv Calvin. Members present on a roll call were Mayor Calvin, Council Members Ron Christianson, Andrew Plowman, Denis Anderson, Rick Fagerlie, Jim Dokken, Audrey Nelsen and Tim Johnson; Present 8, Absent 1. Council Member Steve Ahmann was excused from the meeting.

Also present were City Administrator Charlene Stevens, City Clerk Kevin Halliday, Police Chief Jim Felt, Finance Director Steve Okins, Fire Chief Gary Hendrickson, Community Education and Recreation Director Steve Brisendine, Public Works Director Sean Christensen and City Attorney Robert Scott.

There were no additions or deletions to the agenda.

Council Member Anderson offered a motion adopting the Consent Agenda which included the following: City Council Minutes of February 17, Rice Hospital Board Minutes of February 18, Municipal Utilities Commission Minutes of February 23, Planning Commission Minutes of February 18, and Accounts Payable Report through February 25, 2015. Council Member Christianson seconded the motion, which carried.

At 7:01 p.m. Mayor Calvin opened a hearing to consider the 2015 Street and Other Improvements. Public Works Director Sean Christensen gave a brief overview and presented the proposed improvements for 2015 via a PowerPoint presentation. He explained the three areas of the proposed improvements being street reconstruction (just under .5 mile), overlay (3 miles) and various miscellaneous projects such as sanitary sewer lining, parking lots, storm pond and path improvements, crack seal and seal coat and street lighting on 12<sup>th</sup> Street SE. It was noted the areas of funding for the proposed projects include monies from the Willmar Municipal Utilities, assessments, Community Investment Funds, State Aid, Local Option Sales Tax, Kandiyohi County, wastewater funds and bond proceeds. The estimated total cost for the 2015 Improvements is \$1,842,004.00.

Bruce Watland of 1209 Carolina Avenue SW asked about trees that were already removed on Carolina Avenue and requested Public Works Director Sean Christensen to address the issue. Mr. Christensen explained that there were several areas where tree roots had damaged the curb and gutter causing street ponding and any damage to the roots from the construction may cause the trees to become a liability. Upon hearing all those who wished to be heard, Mayor Calvin closed the public hearing at 7:20 p.m.

Following discussion, Resolution Nos. 1-3 were introduced by Council Member Christianson, seconded by Council Member Anderson, reviewed by Mayor Calvin, and approved on a roll call vote of Ayes 7, Noes 0.

Resolution No. 1

ORDERING 2015 STREET AND OTHER IMPROVEMENTS  
(AND DIRECTING PREPARATION OF FINAL PLANS AND SPECIFICATIONS)

WHEREAS, after due Notice of Public Hearing on the construction of street and other improvements for the City of Willmar, Minnesota, hearing on said improvements was duly held and the Council heard all persons desiring to be heard on the matter and fully considered the same.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Willmar, Minnesota, as follows:

1. It is advisable, expedient, and necessary that said improvements as described in the Notice of Hearing thereon be constructed and the same are hereby ordered made.
2. The improvements described in said Notice of Hearing are hereby designated and shall be known as 2015 Street and Other Improvements.
3. The City's Engineer is hereby directed to prepare final plans and specifications for said improvements.
4. The City Council shall let the contract for all or part of the work for said improvements or order all or part of the work done by day labor or otherwise as authorized by Minnesota Statutes, Section 429.041, Subdivision 2, within one year of the date of this resolution ordering said improvements.

Dated this 2nd day of March, 2015.

/s/ Marv Calvin  
Mayor

/s/ Kevin Halliday  
Attest: City Clerk

Resolution No. 2

WHEREAS the City Engineer of the City of Willmar has presented to the City Council plans and specifications for Project Nos. 1501-A, 1502, 1503-A, 1503-B, 1504, 1505, and 1509 for the City of Willmar;

NOW THEREFORE BE IT RESOLVED by the City Council of the City of Willmar that:

Final plans and specifications are hereby approved, and publication of the advertisement for bids is herewith authorized. Multiple bid packages will be publicly opened and read with the first opening scheduled for 1:00 p.m. on the 7th day of April, 2015, at the City Office Building, 333 Southwest Sixth Street, Willmar, Minnesota.

Dated this 2nd day of March, 2015.

/s/ Marv Calvin  
Mayor

/s/ Kevin Halliday  
Attest: City Clerk

Resolution No. 3

PRELIMINARY 2015 STREET IMPROVEMENTS BUDGET

OTHER SERVICES:		RECEIVABLES:	
Mntc. Of Other Impr.	\$1,485,883.00	Assessments Property Owners	\$ 474,077.00
Other Services	<u>\$ 148,589.00</u>	Community Investment	\$ 785,923.00
TOTAL	\$1,634,472.00	State Aid	\$ 311,772.00
		LOST	\$ 142,736.00
		WTP	\$ 19,098.00
		MUC	\$ 32,611.00
		Kandiyohi County	<u>\$ 90,000.00</u>
		TOTAL	\$1,856,217.00

OTHER CHARGES		FINANCING:	
Licenses and Taxes	\$ 207,533.00	Bonds	\$1,260,000.00
Other Charges	\$ <u>14,210.00</u>	State Aid	\$ 311,772.00
TOTAL	\$ 221,745.00	LOST	\$ 142,736.00
		WTP	\$ 19,098.00
		MUC	\$ 32,611.00
		Kandiyohi County	\$ <u>90,000.00</u>
		TOTAL	\$1,856,217.00
GRAND TOTAL	\$1,856,217.00	GRAND TOTAL	\$1,856,217.00

Dated this 2nd day of March, 2015.

/s/ Marv Calvin  
Mayor

/s/ Kevin Halliday  
Attest: City Clerk

At 7:30 p.m. Mayor Calvin opened a hearing to consider adopting an ordinance amending water rates charged by Willmar Municipal Utilities Commission. General Manager Wesley Hompe introduced Finance Director Tim Hunstad who gave details on the proposed water rate increase that would take effect June 1, 2015. The last increase in water rates was January 1, 2012. A peer group study found that Willmar's water rates were incredibly lower than some of those peers. The water production assets are approaching 80% fully depreciated and need upgrades and replacements. The future plan includes extensive capital expenditures to both the Northeast water plant in 2018 and the Southwest water plant in 2022. Refurbishing of these water plants are approximately \$5-6 million for each plant. The rate increase of 20% will affect a typical residential bill by \$2-4 a month. There being no one present to speak for or against the ordinance, Mayor Calvin closed the hearing at 7:35 p.m.

Council Member Christianson raised the question as to why the increase was only being applied to residential customers and not commercial or industrial. General Manager Wesley Hompe explained in the Cost of Service Study these classes were separated out to identify where the costs truly were, and as a result the cost to serve a residential customer was higher than what they were charging.

Council Member Plowman offered a motion to adopt, assign a number and order final publication of the Ordinance Amending Water Rates Charged by the Municipal Utilities Commission. Council Member Fagerlie seconded the motion, which carried on a roll call vote of Ayes 6, Noes 1, with Council Member Christianson casting the "no" vote.

At 7:45 p.m. Mayor Calvin opened a hearing to consider adopting an ordinance amending electric rates charged by Willmar Municipal Utilities Commission. Finance Director Tim Hunstad explained that the last increase in electric rates was 7% on July 1, 2011 and an additional 7% January 1, 2012. He explained that in 2012 the total utility operating expenses were \$24.8 million and in 2015 they have increased to an estimated \$31.7 million or a 28% increase over four years. The total expenses were broken out and explained to the Council in percentages. The electric rate increase being proposed is 4.5% and the CPI growth from 2012 to now is 5.2%, putting the increase in line with inflation over that period of time. This increase is the same for residential and commercial.

Chris Peterson of 419 - 12<sup>th</sup> Street NW inquired as to what effect the increase will have on meter rates and fixed charges. He inquired as the useful life of the coal plant and what costs are expected. He commented on the wastewater treatment plant not being able to meet the salty discharge requirements. Mayor Calvin clarified the salty discharge falls under the City's jurisdiction and affects the sewer rates.

General Manager Wesley Hompe stated the coal plant is currently under study and meter revenues go toward infrastructure improvements with fixed charges being rolled into the energy rate. Mr. Peterson commented that it doesn't seem like it pays to conserve because the rates continue to go up.

Bob Skor, 617 SW 14<sup>th</sup> Street, questioned how corrosive salty discharge affects the system? Public Works Director Christensen commented that it is minimal, especially with PVC pipe. Mr. Skor reiterated on Mr. Peterson's comment on conservation cutting back on revenue, thereby causing rates to increase.

General Manager Hompe explained in detail the need for upcoming infrastructure improvements and the method used to model the rate study. After hearing all those who wished to speak for or against the ordinance, Mayor Calvin closed the hearing at 8:04 p.m.

Council Member Anderson offered a motion to adopt, assign a number and order final publication of the Ordinance Amending Electric Rates Charged by the Municipal Utilities Commission. Council Member Nelsen seconded the motion, which carried on a roll call vote of Ayes 7, Noes 0.

Mayor Calvin acknowledged Bob Skor, 617 SW 14<sup>th</sup> Street, who wished to speak at Open Forum. He voiced his opinion on undocumented people's ability to get their driver's license, the increase in border guards and veterans who fought against terrorists to make this country safe. He commented on Minnesota and Willmar officials backing a bill which allows illegal and undocumented individuals to obtain a driver's license and about a group called Justice for All who wants to give felons the right to vote.

The Finance Committee Report for February 23, 2015 was presented to the Mayor and Council by Council Member Anderson. There were four items for consideration.

Item No. 1        There were no comments from the public.

Item No. 2        The Committee reviewed the City Investment Policy Document that requires an annual review even if there are no recommended changes. The Committee had questions relating to Section 8.8 dealing with Mutual Funds, who had developed the policy and if the City Clerk is the staff member who makes the final decision and recommendation on types of investments purchased. It was the recommendation of the Committee that no changes be made to the policy. This item was received by the Council for information only.

Item No. 3        Staff explained to the Committee the estimated operating costs and suggested fees for the City Auditorium. The renovation project is nearing completion and the Community Ed & Recreation programs will again get underway. In order to set user fees and gun training charges for the activities in the remodeled gun range, staff has assembled estimated annual operational costs for the gun range. Incorporating the historical collection of user fees and Conceal and Carry class sizes, "Suggested Usage Rates" were offered for Council consideration. The estimated annual operating costs would be approximately \$26,486.00. Revenue generated with rates presented is estimated at \$27,290.00.

The City could choose to operate the range as a Community Ed & Recreation program and provide staffing or to contract with another entity, such as the Willmar Pistol and Rifle Club, to operate the facility. The Committee discussed all the variable options and following discussion recommended the Council direct staff to explore 1) contracting with Certified Range Masters, 2) use the rates as presented, and to also 3) staff the Auditorium facilities at all times it is open. Council Member Anderson made a motion to accept the Committee's recommendation. Council Member Fagerlie seconded the motion, which carried.

Item No. 4        Due to the City Council questioning some departmental overages in the 2014 budget, questions centered on timing, information notification provided, and format presented. The Committee reviewed a couple of different formatted examples of monthly general fund budgetary status reports, and discussed handling future processes and procedures for budgetary overages. It was the

consensus of the Committee, to continue to use and refine a combination of the formats presented. This matter received for information only.

Council Member Christianson asked for clarification on the motion passed for operation of the Gun Range at the City Auditorium and the rates approved by Council. Council Member made a motion to reconsider the motion. Council Member Plowman seconded the motion, which failed on a voice vote.

The Finance Committee Report for February 23, 2015, was approved as presented and ordered placed on file in the City Clerk's Office upon motion by Council Member Anderson, seconded by Council Member Fagerlie, and carried.

The Public Works/Safety Committee Report for February 24, 2015 was presented to the Mayor and Council by Council Member Christianson. There were nine items for consideration.

Item No. 1 There were no public comments.

Item No. 2 Police Chief Jim Felt noted the jail census for February 24, 2015 was 141; 59 inmates from the Department of Corrections, 1 inmate from Stearns County, 1 inmate from Big Stone County, and 1 inmate from Swift County. The calls for service for the previous two weeks totaled 647. The majority of the calls were for traffic stops, followed by public assists and crash reports. The new canine Axel is completing his final week of narcotics training and next month will start a ten-week patrol and tracking training program.

Fire Chief Gary Hendrickson noted there have been 53 calls for service this year so far. The calls have been primarily for false alarms, followed by hazardous conditions and several fires so far this year. A report on the 2014/2015 Willmar Fire Department statistics was given. The 2014 statistics detailed calls for service were mainly from false alarms, followed by fires and hazardous conditions. Fridays held the largest amount of fire calls of the week and there were average of 17 firefighters on a call.

Item No. 3 Fire Chief Gary Hendrickson presented a recommendation to approve the lease agreement with Midwest Wireless Communications, L.L.C. d/b/a Verizon Wireless for the installation and maintenance of a communication antenna facility and related incidental equipment. The duration of the lease is noted at five years with an annual rent of \$15,000. They would like to replace the existing emergency communications tower at the Fire Department with a monopole cell tower to improve Verizon cellular customer's coverage. The tower will also hold the Police, Fire, and other emergency services space at no charge to the City, as well as any future communication equipment needed for that service at no charge also. An additional \$3,000 in legal fees will be provided by Verizon, and for each additional carrier utilizing the tower, it will generate another \$5,000 a year.

The Committee was recommending the Council approve the lease agreement with Midwest Wireless Communications, LLC d/b/a Verizon Wireless for the installation and maintenance of a communication antenna facility in the annual amount of \$15,000 for five years.

Resolution No. 4 was introduced by Council Member Christianson, seconded by Council Member Nelsen, reviewed by Mayor Calvin, and approved on a roll call vote of Ayes 7, Noes 0.

Resolution No. 4

WHEREAS the City of Willmar desires to enter into a Lease Agreement with Midwest Wireless Communications, LLC d/b/a Verizon Wireless for the installation and maintenance of a communication antenna facility and related incidental equipment at the Willmar Fire Department facility; and

WHEREAS an agreement has been prepared detailing the terms of the lease;

NOW THEREFORE BE IT RESOLVED by the City Council of the City of Willmar that said agreement be approved and that the Mayor and City Administrator be authorized to execute the same.

Dated this 2nd day of March, 2015.

/s/ Marv Calvin  
Mayor

/s/ Kevin Halliday  
Attest: City Clerk

Item No. 4 Staff presented a recommendation to approve the purchase and replacement of the rubber flooring in the Cardinal Arena and Blue Line Arena from All-American Arena Products. Quotes were solicited from All-American Arena Products in the amount of \$54,540 and Arena Warehouse in the amount of \$85,800.00. The quote from All-American Arena Products includes a credit for exchange of unused corrugated steel and screws at the Civic Center in the amount of \$20,850. Arena Manager Troy Ciernia noted it will not only bring the cost down of replacing the flooring, but also free up space in the Civic Center where the steel is being stored. The Capital Outlay Program includes \$25,000 from unused funds for replacing cedar shakes and \$30,000 to \$35,000 in estimated profits from the sale of the Zamboni. The new flooring will have a twenty year life and be installed using glue, allowing for better maintenance.

The Committee was recommending the Council approve the purchase and replacement of the rubber flooring replacement in the Civic Center from All-American Arena Products.

Resolution No. 5 was introduced by Council Member Christianson, seconded by Council Member Nelsen, reviewed by Mayor Calvin, and approved on a roll call vote of Ayes 7, Noes 0.

Resolution No. 5

BE IT RESOLVED by the City Council of the City of Willmar, a Municipal Corporation of the State of Minnesota, that the quote of All-American Arena Products of Alden, Minnesota for the replacement of the rubber flooring in the Civic Center is accepted, and be it further resolved that the Mayor and City Administrator of the City of Willmar are hereby authorized to enter into an agreement with the contractor for the terms and consideration of the contract in the amount of \$54,540.00.

Dated this 2nd day of March, 2015.

/s/ Marv Calvin  
Mayor

/s/ Kevin Halliday  
Attest: City Clerk

Item No. 5 Staff brought forth, for review and acceptance, the proposed changes to the Sign Retroreflectivity policy. The goal of the policy is to improve public safety on the City's streets by meeting the minimum sign retroreflectivity requirements in the Manual on Uniform Traffic Control Devices (MUTCD) and was adopted by Council on June 16, 2014. The proposed changes include removal of a portion of the Sign Inventory section detailing the type, location, and maintenance of the signs and adding in a Blanket Replacement giving the City an interval of twelve years to replace existing signs. The City will be divided into twelve sections and each year one section will have all signs replaced. The cost impact of this policy will vary by the sizes, location, and number of signs and the Public Works Department will replace signs throughout the year in the designated section as time allows. The Committee was recommending adoption of the changes to the Sign Retroreflectivity policy.

Resolution No. 6 was introduced by Council Member Christianson, seconded by Council Member Nelsen, reviewed by Mayor Calvin, and approved on a roll call vote of Ayes 7, Noes 0.

Resolution No. 6

WHEREAS the City of Willmar adopted a sign retroreflectivity policy on June 16, 2014 to meet the minimum sign retroreflectivity requirements in the Minnesota Manual on Uniform Traffic Control Devices (MN MUTCD).

WHEREAS proposed changes to the policy, including removal of a portion of the Sign Inventory section and replacing it with a Blanket Replacement giving the City an interval of twelve years to replace existing signs, is requested.

NOW, THEREFORE, BE IT RESOLVED that the City Council of the City of Willmar, hereby amends the former adopted policy of sign retroreflectivity.

Dated this 2nd day of March, 2015.

/s/ Marv Calvin  
Mayor

/s/ Kevin Halliday  
Attest: City Clerk

Item No. 6 Staff requested approval to purchase/replace four existing Kubota Mowers in accordance with the 2015 Capital Outlay Program and Vehicle/Equipment Replacement Policy. The new Kubota mowers are to be purchased from Haug Kubota Implement through the National Joint Powers Alliance in the amount of \$72,695. Two units are Model F3900 mowers with cabs for \$51,113, one unit is a ZD331LP-72 mower for \$10,480, and one unit is a B3350HSD mower/compact tractor for \$11,082. Haug Kubota has given a very positive trade value allowance and is reflected in the prices. The current mowers are used frequently throughout the summer and winter months and are showing signs of mechanical issues and metal fatigue. Public Works Superintendent Scott Ledebor noted the CIP included an estimated \$127,628 for the replacement of the unit. The trade in values came in higher than anticipated. The Committee recommended the Council approve the purchase and replacement of the Kubota mowers from Haug Kubota Implement in the amount of \$72,695.

Resolution No. 7 was introduced by Council Member Christianson, seconded by Council Member Nelsen, reviewed by Mayor Calvin, and approved on a roll call vote of Ayes 7, Noes 0.

Resolution No. 7

BE IT RESOLVED by the City Council of the City of Willmar, a Municipal Corporation of the State of Minnesota, that the purchase of four Kubota mowers through the National Joint Powers Alliance is accepted, and be it further resolved that the Mayor and City Administrator of the City of Willmar are hereby authorized to enter into an agreement with the bidder for the terms and consideration of the contract in the amount of \$72,695.00.

Dated this 2nd day of March, 2015.

/s/ Marv Calvin  
Mayor

/s/ Kevin Halliday  
Attest: City Clerk

Item No. 7 Staff presented information regarding the replacement of the Welcome to Willmar sign on Highway 71. The original sign was demolished in an accident in May of 2014. Quotes were solicited for the replacement of the sign, with one quote received from Quick Signs of Willmar. The quote details replacing the sign on the existing pad as it was originally constructed. An option of installing a full digital sign was discussed, as well as the option of updating the sign with a new logo. Staff recommended constructing a

sign matching the signs at the other highway entrances into the City for the following reasons. A new digital sign was quoted at nearly three times the cost of the original, and it is not known if there will be the required amount of power available to the site and the programming of the sign requires an employee physically at the sign location. There was nothing budgeted for a full digital sign and insurance will only cover the cost of the original. The Committee noted it would be too small to convert to digital on the existing pad and recommended the Council approve the replacement of the Welcome to Willmar sign on Highway 71 to its original design.

Resolution No. 8 was introduced by Council Member Christianson, seconded by Council Member Nelsen, reviewed by Mayor Calvin, and approved on a roll call vote of Ayes 7, Noes 0.

Resolution No. 8

BE IT RESOLVED by the City Council of the City of Willmar, a Municipal Corporation of the State of Minnesota, that the quote of Quick Signs of Willmar, Minnesota for the replacement of the Welcome to Willmar sign is accepted, and be it further resolved that the Mayor and City Administrator of the City of Willmar are hereby authorized to enter into an agreement with the contractor for the terms and consideration of the contract in the amount of \$6,569.00.

Dated this 2nd day of March, 2015.

/s/ Marv Calvin  
Mayor

/s/ Kevin Halliday  
Attest: City Clerk

Item No. 8 The Committee discussed the continued efforts for stormwater control. The Civic Center Drive pond is scheduled for improvements this year and will be cleaned out to make it more functional. The possibility of a sub-committee for new developments to focus on zero net increases in stormwater runoff was debated. Staff noted zero net increases and other design options is already being considered and reviewed on all new developments in the City limits. Staff noted there is no discrimination between residential and commercial developments for stormwater prevention. Stormwater prevention policies in other states were discussed. The summary memo previously submitted by the interim City Engineer of the Barr report was requested for review. This was received by the Council for information only.

Item No. 9 There were no items for new business.

The Public Works/Safety Committee Report for February 24, 2015, was approved as presented and ordered placed on file in the City Clerk's Office upon motion by Council Member Christianson, seconded by Council Member Nelsen, and carried.

City Clerk Kevin Halliday explained the City continues to attempt to hire a qualified, Accredited Assessor. In the interim an agreement was prepared by City Attorney Robert Scott to contract with a qualified SAMA Certified Assessor for \$50.00 an hour on a part-time basis estimating a minimum time commitment of three office days per two week period plus office hours available by phone. This will allow the City to be in compliance with the 90-day State requirement. The resume of Steve Behrenbrinker and the proposed contract were reviewed and it was staff's recommendation to enter into the agreement.

Resolution No. 9 was introduced by Council Member Fager;oe, seconded by Council Member Nelsen, reviewed by Mayor Calvin, and approved on a roll call vote of Ayes 7, Noes 0.

Resolution No. 9

WHEREAS the City of Willmar desires to retain an individual to provide assessment services for the City; and

WHEREAS an agreement has been prepared to retain Steve Behrenbrinker, a Private Assessor, for said services;

NOW THEREFORE BE IT RESOLVED by the City Council of the City of Willmar that said agreement is approved and that the City Administrator and City Clerk are authorized to execute the same.

Dated this 2nd day of March, 2015.

/s/ Marv Calvin  
Mayor

/s/ Kevin Halliday  
Attest: City Clerk

Fire Chief Gary Hendrickson brought before the Council information relating to a grant for which the Fire Department applied from the Department of Public Safety Division of Homeland Security and Emergency Management for hazardous materials technician training. Chief Hendrickson has since been notified that the City has been awarded \$13,584.00 for the purposes of hazardous materials technician training. The grant does require a 20% match by the City of \$3,396.00 to be expended from the Fire Department Training Budget.

Resolution No. 10 was introduced by Council Member Anderson, seconded by Council Member Fagerlie, reviewed by Mayor Calvin, and approved on a roll call vote of Ayes 7, Noes 0.

Resolution No. 10

BE IT RESOLVED by the City Council of the City of Willmar to approve an application by the Willmar Fire Department for, and the acceptance of, a Hazardous Materials Emergency Preparedness Grant from the Department of Public Safety Division of Homeland Security and Emergency Management.

Dated this 2nd day of March, 2015.

/s/ Marv Calvin  
Mayor

/s/ Kevin Halliday  
Attest: City Clerk

City Administrator Charlene Stevens presented a resolution in support of funding for City streets. The resolution was adopted on February 19<sup>th</sup> by the League of Minnesota Cities Board of Directors to demonstrate support for new dedicated state funding for City streets. The resolution follows a directive by the LMC Board to support an omnibus transportation funding bill that would provide additional dedicated funding for City streets. The resolution is non-binding, but will demonstrate support for the League's efforts to work with the State on sustainable funding.

Following discussion by the Council, Resolution No.11 was introduced by Council Member Anderson, seconded by Council Member Nelsen, reviewed by Mayor Calvin, and approved on a roll call vote of Ayes 7, Noes 0.

Resolution No. 11

A RESOLUTION SUPPORTING DEDICATED STATE FUNDING FOR CITY STREETS

WHEREAS, Minnesota contains over 141,000 miles of roadway, and over 19,000 miles—or 13 percent--are owned and maintained by Minnesota's 852 cities; and

WHEREAS, over 80 percent of municipal streets are ineligible for dedicated Highway User Tax Distribution Fund dollars; and

WHEREAS, the more than 700 Minnesota cities with populations below 5,000 are ineligible for dedicated Highway User Tax Distribution Fund dollars; and

WHEREAS, city streets are a separate but integral piece of the network of roads supporting movement of people and goods; and

WHEREAS, existing funding mechanisms, such as Municipal State Aid (MSA), property taxes and special assessments, have limited applications, leaving cities under-equipped to address growing needs; and

WHEREAS, city cost participation in state and county highway projects diverts resources from city-owned streets; and

WHEREAS, maintenance costs increase as road systems age, and no city--large or small—is spending enough on roadway capital improvements to maintain a 50-year lifecycle; and

WHEREAS, for every one dollar spent on maintenance, a road authority--and therefore taxpayers--save seven dollars in repairs; and

WHEREAS, cities need greater resources, including an additional dedicated state funding source for transportation, and flexible policies in order to meet growing demands for street improvements and maintenance.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY OF WILLMAR that the City of Willmar supports an omnibus transportation funding bill that provides additional dedicated state funding for city streets including funding that can be used for non-MSA city street maintenance, construction and reconstruction.

Dated this 2nd day of March, 2015.

/s/ Marv Calvin  
Mayor

/s/ Kevin Halliday  
Attest: City Clerk

City Administrator Charlene Stevens updated the Council on the efforts to organize a Council Retreat and stated based on further feedback received by herself and Mayor Calvin; it doesn't appear to be in the best interests to pursue the retreat at this time. Mayor Calvin added from what he has heard, the Council wants a retreat, but the timing is not right. A retreat will be pursued.

Council Member Nelsen commented on an email sent out by Mayor Calvin earlier and felt it should be made public to let people know what was said and by whom so they can understand why the Council is unable to do a retreat at this time.

Council Member Anderson commented that the retreat is needed and asked what type of time frame the Mayor is looking at. Council Member Nelsen stated there is no sense of trust and the community deserves more than that and wonders where the Council is going.

Council Member Christianson stated over the next two months the full Council will not be here at many meetings and that is one of the main reasons for the delay. We need the full Council to proceed with the retreat. Council Member Nelsen reiterated on the Council having made a commitment and there will never be a right time unless we commit to it. Mayor Calvin stated he has learned in the last month and half not to put timelines out there. Mayor Calvin agrees a retreat needs to happen and will work with the City Administrator to make it happen.

Announcements for Council Committee meeting dates were as follows: Finance, 4:45 p.m. at City Hall, March 9; Public Works/Safety, 4:45 p.m. at City Hall, March 10; Labor Relations, 4:45 p.m. at City Hall, March 25, 2015.

There being no further business to come before the Council, the meeting adjourned at 9:05 p.m. upon motion by Council Member Anderson.

Attest:

\_\_\_\_\_  
MAYOR

\_\_\_\_\_  
SECRETARY TO THE COUNCIL

**WILLMAR MUNICIPAL UTILITIES MINUTES**  
**MUNICIPAL UTILITIES AUDITORIUM**  
**MARCH 9, 2015**

The Municipal Utilities Commission met in its regular meeting on Monday, March 9, 2015 at 11:45 a.m. in the Municipal Utilities Auditorium with the following Commissioners present: Matt Schrupp, Dan Holtz, Jeff Nagel, Joe Gimse, Justin Mattern, and Abdirizak (Zack) Mahboub. Absent was Commissioner Carol Laumer.

Others present at the meeting were: Director of Operations John Harren, Director of Finance Tim Hunstad, Power Production Supervisor Jon Folkedahl, Customer Service Supervisor Stacy Stien, Administrative Secretary Beth Mattheisen, City Attorney Robert Scott (via teleconference), City Councilman Jim Dokken, and West Central Tribune Journalist David Little.

Due to the absence of Commission Secretary Laumer, President Schrupp opened the meeting by appointing Commissioner Nagel to serve as Acting Secretary. Following the appointment, Commissioner Schrupp requested a resolution to approve the Consent Agenda. Following discussion and review, Commissioner Gimse offered a resolution to approve the Consent Agenda as presented. Commissioner Holtz seconded.

**RESOLUTION NO. 10**

"BE IT RESOLVED, by the Municipal Utilities Commission of the City of Willmar, Minnesota, that the Consent Agenda be approved as presented which includes:

- ❖ Minutes from the February 23, 2015 Commission meeting; and.
- ❖ Bills represented by vouchers No. 142809 to No. 142900 inclusive in the amount of \$655,605.54 with a MISO credit in the amount of \$87,902.26 and a Westmoreland Resources coal payment in the amount of \$73,203.11.

Dated this 9<sup>th</sup> day of March, 2015.

\_\_\_\_\_  
President

ATTEST:

\_\_\_\_\_  
Acting Secretary

The foregoing resolution was adopted by a vote of five ayes, zero nays, and one abstention (Commissioner Schrupp).

Director of Operations Harren reviewed with the Commission a farm lease between Brian & Chris Schlegel of Blomkest and the Willmar Municipal Utilities for 17 acres of farm land. This a three-year lease agreement in the amount of \$4,400 per year. Following discussion, Commissioner Mattern offered a resolution to approve the three-year lease agreement between Brian & Chris Schlegel and the Willmar Municipal Utilities in the amount of \$4,400 per year for the years 2015-2017.

**RESOLUTION NO. 11**

“BE IT RESOLVED, by the Municipal Utilities Commission of the City of Willmar, Minnesota, that the farm lease agreement between the Willmar Municipal Utilities and Brian Schlegel doing business as Fox Lake Farms, Inc., and Chris Schlegel doing business as CHS Farms, Inc., in the amount of \$4,400 per year for the years 2015, 2016 and 2017 be approved.”

Dated this 9<sup>th</sup> day of March, 2015.

\_\_\_\_\_  
President

ATTEST:

\_\_\_\_\_  
Acting Secretary

The foregoing resolution was adopted by a vote of six ayes and zero nays.

Director of Finance Hunstad presented the Commission with an overview of a proposed Property Management Agreement between the Willmar Municipal Utilities and Don Pearce (“Agent”) dba Lakes Area Realty. The Agent would be responsible for the management and leasing of the former Gerry’s Liquor property which includes four apartment units. The monthly management fee shall be 10% of the gross collections with no minimum per month. Following discussion, Commissioner Gimse offered a resolution to approve the Property Management Agreement with Don Pearce dba Lakes Area Realty as presented. Commissioner Holtz seconded.

**RESOLUTION NO. 12**

“BE IT RESOLVED, by the Municipal Utilities Commission of the City of Willmar, Minnesota, that the Property Management Agreement between the Willmar Municipal Utilities and Don Pearce doing business as Lakes Area Realty of Willmar for the property located at 810 SW Litchfield Avenue (formerly Gerry’s Liquor) be approved for the monthly fee of 10% of the gross collections with no minimum per month.”

Dated this 9<sup>th</sup> day of March, 2015.

\_\_\_\_\_  
President

ATTEST:

\_\_\_\_\_  
Acting Secretary

The foregoing resolution was adopted by a vote of six ayes and zero nays.

Director of Operations Harren informed the Commission that a tour of WMU’s facilities will be held on Monday, April 13<sup>th</sup> beginning at 4:00 p.m. In the past, the tour has proven beneficial in

expanding the Commissioner's knowledge of the existing system along with possible future projects of interest. Following the tour, the Commission will conduct their regular (rescheduled) MUC meeting in the WMU Auditorium at approximately 6:30 p.m.

Director of Operations Harren informed the Commission that after 38 years of service and dedication Purchasing Agent/Stores Manager Steve Wearda has announced his retirement effective March 13<sup>th</sup>. Congratulations & Best Wishes, Steve!

General Manager Hompe reminded the Commissioners of a number of upcoming meetings/events to note. These include:

- APPA Legislative Rally (Washington, DC) – March 9-11, 2015
- WMU Planning Committee Meeting – April 7<sup>th</sup> @ 11:30 a.m.
- APPA National Conference (Minneapolis) – June 5-10, 2015
- MMUA Annual Summer Conference (Breezy Point) – August 17-19, 2015

On behalf of General Manager Hompe and the WMU Staff, Director of Operations Harren expressed his appreciation to Commissioners Schrupp, Laumer & Mahboub for their attendance and support at the March 2<sup>nd</sup> City Council meeting which included the scheduled public hearing to consider adjustments to both the electric and water rates. Following the public hearing, the City Council voted in favor of adopting ordinances to increase both the electric and water rates as proposed.

There being no further business to come before the Commission, Commissioner Nagel made a motion to adjourn the meeting. Commissioner Mattern seconded the motion, and the meeting was adjourned at 11:58 a.m. by a vote of six ayes and zero nays

Respectfully Submitted,

WILLMAR MUNICIPAL UTILITIES

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Beth Mattheisen  
Administrative Secretary

ATTEST:

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Jeff Nagel, Acting Secretary

# LG220 Application for Exempt Permit

<p>An exempt permit may be issued to a nonprofit organization that:</p> <ul style="list-style-type: none"> <li>• conducts lawful gambling on five or fewer days, and</li> <li>• awards less than \$50,000 in prizes during a calendar year.</li> </ul> <p>If total prize value for the year will be \$1,500 or less, contact the Licensing Specialist assigned to your county.</p>	<p><b>Application fee (nonrefundable)</b> If the application is postmarked or received 30 days or more before the event, the application fee is <b>\$50</b>; otherwise the fee is <b>\$100</b>.</p>
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## Organization Information

Organization Name: <b>Pheasant's Forever Kandiyohi County #2</b>	Previous Gambling Permit Number: <b>x-03697-15-009</b>
Minnesota Tax ID Number, if any: <b>41-1429149</b>	Federal Employer ID Number (FEIN), if any:

### Type of Nonprofit Organization (check one):

Fraternal    
  Religious    
  Veterans    
  Other Nonprofit Organization

Mailing Address: <b>Box 732</b>	City: <b>Willmar</b>	State and Zip: <b>MN 56201</b>	County: <b>Kandiyohi</b>
Name of Chief Executive Officer (CEO): <b>Kevin Ochsendorf</b>	Daytime Phone: <b>320-212-2412</b>	Email: <b>kjochs@yahoo.com</b>	

## Nonprofit Status

Attach a copy of ONE of the following for proof of nonprofit status: *You have on file*

- Nonprofit Articles of Incorporation OR a current Certificate of Good Standing.**  
Don't have a copy? This certificate must be obtained each year from:  
 Minnesota Secretary of State  
 Business Services Division  
 60 Empire Drive, Suite 100  
 St. Paul, MN 55103  
 Phone: 651-296-2803
- IRS income tax exemption (501(c)) letter in your organization's name.**  
Don't have a copy? To obtain a copy of your federal income tax exempt letter, have an organization officer contact the IRS at 877-829-5500.
- IRS - Affiliate of national, statewide, or international parent nonprofit organization (charter).**  
If your organization falls under a parent organization, attach copies of both of the following:
  - a. an IRS letter showing your parent organization is a nonprofit 501(c) organization with a group ruling, and
  - b. the charter or letter from your parent organization recognizing your organization as a subordinate.

## Gambling Premises Information

Name of premises where the gambling event will be conducted (for raffles, list the site where the drawing will take place):  
**Willmar Conference Center**

Address (do not use PO box): <b>2100 E. Highway 12</b>	City or Township: <b>Willmar</b>	Zip Code: <b>56201</b>	County: <b>Kandiyohi</b>
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Date(s) of activity (for raffles, indicate the date of the drawing):  
**JUNE 9<sup>th</sup> @ WILLMAR TRAP CLUB - WILLMAR, MN**

Check each type of gambling activity that your organization will conduct: *Raffle Only @*

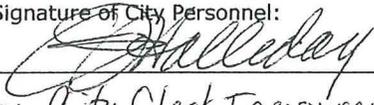
Bingo\*    
  Paddlewheels\*    
  Pull-Tabs\*    
  Tipboards\*

Raffle (total value of raffle prizes awarded for the year: \$ \_\_\_\_\_)

\*Gambling equipment for bingo paper, paddlewheels, pull-tabs, and tipboards must be obtained from a distributor licensed by the Minnesota Gambling Control Board. EXCEPTION: Bingo hard cards and bingo number selection devices may be borrowed from another organization authorized to conduct bingo.

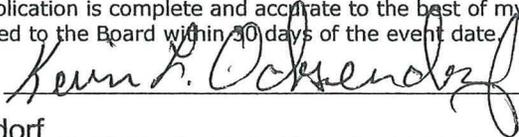
To find a licensed distributor, go to [www.mn.gov/gcb](http://www.mn.gov/gcb) and click on **Distributors** under the **LIST OF LICENSEES**, or call 651-539-1900.

**Local Unit of Government Acknowledgment**

<p style="text-align: center;"><b>CITY APPROVAL</b> for a gambling premises located within city limits</p> <p><input checked="" type="checkbox"/> The application is acknowledged with no waiting period.</p> <p><input type="checkbox"/> The application is acknowledged with a 30-day waiting period, and allows the Board to issue a permit after 30 days (60 days for a 1st class city).</p> <p><input type="checkbox"/> The application is denied.</p> <p>Print City Name: <u>City of Willmar</u></p> <p>Signature of City Personnel: </p> <p>Title: <u>City Clerk Treasurer</u> Date: <u>3-11-2015</u></p> <div style="border: 1px solid black; padding: 5px; margin-top: 20px; text-align: center;"> <p><b>Local unit of government must sign.</b></p> </div>	<p style="text-align: center;"><b>COUNTY APPROVAL</b> for a gambling premises located in a township</p> <p><input type="checkbox"/> The application is acknowledged with no waiting period.</p> <p><input type="checkbox"/> The application is acknowledged with a 30-day waiting period, and allows the Board to issue a permit after 30 days.</p> <p><input type="checkbox"/> The application is denied.</p> <p>Print County Name: _____</p> <p>Signature of County Personnel: _____</p> <p>Title: _____ Date: _____</p> <p><b>TOWNSHIP (if required by the county).</b> On behalf of the township, I acknowledge that the organization is applying for exempted gambling activity within the township limits. (A township has no statutory authority to approve or deny an application, per Minn. Statutes, section 349.166.)</p> <p>Print Township Name: _____</p> <p>Signature of Township Officer: _____</p> <p>Title: _____ Date: _____</p>
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**Chief Executive Officer's Signature**

The information provided in this application is complete and accurate to the best of my knowledge. I acknowledge that the financial report will be completed and returned to the Board within 30 days of the event date.

Chief Executive Officer's Signature:  Date: 3-11-2015

Print Name: Kevin L. Ochsendorf

**Requirements**

<p><b>Complete a separate application for:</b></p> <ul style="list-style-type: none"> <li>• all gambling conducted on two or more consecutive days, or</li> <li>• all gambling conducted on one day.</li> </ul> <p>Only one application is required if one or more raffle drawings are conducted on the same day.</p> <p><b>Send application with:</b></p> <p>_____ a copy of your proof of nonprofit status, and _____ application fee (nonrefundable). If the application is postmarked or received 30 days or more before the event, the application fee is \$50; otherwise the fee is \$100. Make check payable to <b>State of Minnesota</b>.</p> <p><b>To:</b> Gambling Control Board 1711 West County Road B, Suite 300 South Roseville, MN 55113</p>	<p><b>Financial report and recordkeeping required.</b> A financial report form and instructions will be sent with your permit, or use the online fill-in form available at <a href="http://www.mn.gov/gcb">www.mn.gov/gcb</a>.</p> <p>Within 30 days of the event date, complete and return the financial report form to the Gambling Control Board. Your organization must keep all exempt raffle records and reports for 3-1/2 years (Minn. Statutes, section 349.166, subd. 2(f)).</p> <p><b>Questions?</b> Call the Licensing Section of the Gambling Control Board at 651-539-1900.</p> <p>This form will be made available in alternative format (i.e. large print, Braille) upon request.</p>
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Data privacy notice: The information requested on this form (and any attachments) will be used by the Gambling Control Board (Board) to determine your organization's qualifications to be involved in lawful gambling activities in Minnesota. Your organization has the right to refuse to supply the information; however, if your organization refuses to supply this information, the Board may not be able to determine your organization's qualifications and, as a consequence, may refuse to issue a permit. If your organization supplies the information requested, the Board will be able to process the application. Your organization's name and address will be public information when received by the Board. All other information provided will be private data about your organization until the Board issues the permit. When the Board issues the permit, all information provided will become public. If the Board does not issue a permit, all information provided remains private, with the exception of your organization's name and address which will remain public. Private data about your organization are available to Board members, Board staff whose work requires access to the information; Minnesota's Department of Public Safety; Attorney General; Commissioners of Administration, Minnesota Management & Budget, and Revenue; Legislative Auditor, national and international gambling regulatory agencies; anyone pursuant to court order; other individuals and agencies specifically authorized by state or federal law to have access to the information; individuals and agencies for which law or legal order authorizes a new use or sharing of information after this notice was given; and anyone with your written consent.

# LG220 Application for Exempt Permit

<p>An exempt permit may be issued to a nonprofit organization that:</p> <ul style="list-style-type: none"> <li>conducts lawful gambling on five or fewer days, and</li> <li>awards less than \$50,000 in prizes during a calendar year.</li> </ul> <p>If total prize value for the year will be \$1,500 or less, contact the Licensing Specialist assigned to your county.</p>	<p><b>Application fee (nonrefundable)</b> If the application is postmarked or received 30 days or more before the event, the application fee is <b>\$50</b>; otherwise the fee is <b>\$100</b>.</p>
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### Type of Nonprofit Organization (check one):

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  Religious     
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Mailing Address: <b>Box 732</b>	City: <b>Willmar</b>	State and Zip: <b>MN 56201</b>	County: <b>Kandiyohi</b>
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Date(s) of activity (for raffles, indicate the date of the drawing):  
**SEPTEMBER 15<sup>TH</sup>, 2015 KANNI ENTERTAINMENT CENTER - WILLMAR, MN**

Check each type of gambling activity that your organization will conduct: **RAFFLE ONLY**

Bingo\*   
  Paddlewheels\*   
  Pull-Tabs\*   
  Tipboards\*

Raffle (total value of raffle prizes awarded for the year: \$ \_\_\_\_\_)

\*Gambling equipment for bingo paper, paddlewheels, pull-tabs, and tipboards must be obtained from a distributor licensed by the Minnesota Gambling Control Board. EXCEPTION: Bingo hard cards and bingo number selection devices may be borrowed from another organization authorized to conduct bingo.

To find a licensed distributor, go to [www.mn.gov/gcb](http://www.mn.gov/gcb) and click on **Distributors** under the **LIST OF LICENSEES**, or call 651-539-1900.

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**Chief Executive Officer's Signature**

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Chief Executive Officer's Signature:  Date: 3/11/2015

Print Name: Kevin L. Ochsendorf

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**WILLMAR PLANNING COMMISSION  
CITY OF WILLMAR, MN  
WEDNESDAY, MARCH 11, 2015**

**MINUTES**

1. The Willmar Planning Commission met on Wednesday, March 11, 2015, at 7:00 p.m. at the Willmar City Offices Conference Room #2.

**Members Present:** Andrew Engan, Aaron Larson, Rolf Standfuss, Scott Thaden, and Randy Czarnetzki

**Members Absent:** Margaret Fleck, Steve Gardner, Bob Poe, and Gary Geiger

**Others Present:** Bruce Peterson – Director of Planning and Development Services

2. MINUTES: The minutes of the February 18, 2015 meeting were approved as submitted.
3. ZIEGLER , INC. PLAN REVIEW – FILE NO. 15-03

Staff presented a proposal submitted by Ziegler, Inc. for an equipment sales and service facility to be located at the intersection of County Road 5 and West Highway 12. The property is the former Thomas Tool location. Staff indicated what the uses would be in each of the two buildings on the site, where customer parking would occur, and where equipment was proposed to be stored outdoors. No issues were identified with the plans as submitted. An application has been received for two wall signs to go on the main building. Due to the location of the property, there was no need to deal with issues such as hours of operation. There is limited potential for any negative impact on any properties resulting from the proposed use. It should be a good fit in the Industrial District.

Following discussion, a motion was made by Randy Czarnetzki, seconded by Aaron Larson, to approve the plan review for Ziegler, Inc. with the condition that the use at all times meets all applicable local, state, and federal laws and regulations.

The Planning Commission reviewed and made the required findings of fact.

The motion carried on a unanimous roll call vote.

4. ZONING VIOLATIONS

Staff briefed the Commission on zoning enforcement efforts and new procedures to move violations through the legal system. The Committee discussed areas within the City that consistently have the most zoning violations, such as exterior storage, and maintenance. Staff said that with the Planner returning to her position April 1<sup>st</sup>, zoning enforcement would be a priority. It is always more difficult during the winter months due to snowfall and weather conditions.

5. There being no further business to come before the Commission, the meeting adjourned at 7:15 p.m.

Respectfully submitted,



Bruce D. Peterson, AICP  
Director of Planning and Development Services

**PLANNING COMMISSION – MARCH 11, 2015**

***STAFF COMMENTS***

1. Ziegler Inc. Plan Review – File 15-03

- The applicant is Ziegler Inc. of Minneapolis.
- The property owner is Harlan Rohner.
- Being proposed is a sales and service facility for Ziegler equipment on property described as: part of the northwest quarter of the northwest quarter, Section 16, TWP 119N, Range 35W.
- The address of the property is 2987 West Highway 12, Willmar.
- Ziegler proposes the reuse of the former Thomas Tool building. Their plan is to develop a sales and service facility for small to medium Ziegler/Cat equipment.
- The proposed use is a permitted use with plan review in the I-2 General Industry District.
- There will be outside storage of equipment. All equipment storage will meet the required setbacks as stipulated by Ordinance.
- Access to the site is off Highway 12 and is an existing driveway.
- At this time, there are no proposed external changes being made to the building, other than signage.
- All utilities and municipal services are available to the site.
- It is not anticipated that any negative impacts on surrounding properties will result from the project.
- Hours of operation will be typical commercial hours.

**RECOMMENDATION:** To approve the plan review for Ziegler Inc. with the condition that the use at all times meets all applicable local, state, and federal laws and regulations.

Vendor Payments History Report  
INCLUDES ONLY POSTED TRANS

VENDOR NAME AND NUMBER	CHECK#	DATE	DESCRIPTION	AMOUNT	CLAIM	INVOICE	PO#	F	S	9	BX	M	ACCOUNT NAME	ACCOUNT
ALPHA TRAINING & TACTICS 003136	42106	03/11/15	32 GAS MASK POUCHES	365.40		2015085		D	N				SMALL TOOLS	101.42411.0221
AMERICAN WELDING & GAS I 000057	42107	03/11/15	WELDING GAS	258.04		03112206		D	N				GENERAL SUPPLIES	101.43425.0229
	42107	03/11/15	RECHARGED FIRE EXT.	25.00		03125578		D	N				MTCE. OF EQUIPME	101.43425.0334
	42107	03/11/15	WELDING GAS	30.42		03139365		D	N				GENERAL SUPPLIES	101.43425.0229
	42107	03/11/15	WELDING GAS	18.81		03139639		D	N				GENERAL SUPPLIES	101.43425.0229
			VENDOR TOTAL	332.27		*CHECK TOTAL								
AMERIPRIDE LINEN & APPAR 000051	42108	03/11/15	TOWEL SERVICE	25.70		2200612878		D	N				CLEANING AND WAS	101.43425.0338
	42108	03/11/15	TOWEL SERVICE	25.00		2200612879		D	N				CLEANING AND WAS	101.43425.0338
	42108	03/11/15	TOWEL SERVICE	25.70		2200617632		D	N				CLEANING AND WAS	101.43425.0338
	42108	03/11/15	TOWEL SERVICE	26.16		2200617635		D	N				CLEANING AND WAS	101.43425.0338
			VENDOR TOTAL	102.56		*CHECK TOTAL								
ANDERSON LAW OFFICES 002954	42109	03/11/15	LEGAL SERVICES-FEBRUA	10,061.88		STMT/2-15		D	M	07			PROFESSIONAL SER	101.41406.0446
ANNUAL OUTDOORS 002672	42110	03/11/15	SNOW REMOVAL	45.00		1008		D	M	07			OTHER SERVICES	101.41409.0339
APPERT'S FOOD SERVICE 002526	42111	03/11/15	CONCESSION SUPPLIES	344.94		502270482		D	N				GENERAL SUPPLIES	101.45433.0229
	42111	03/11/15	CONCESSION SUPPLIES	475.29		503060591		D	N				GENERAL SUPPLIES	101.45433.0229
			VENDOR TOTAL	820.23		*CHECK TOTAL								
ARTISTIC BRONZE INC .02234	42112	03/11/15	PLAQUE FOR FORMER AIRPOR	362.00		17882		D	N				PROFESSIONAL SER	205.43451.0446
BCA CJTE 000095	42113	03/11/15	ONLINE RECERTIF. TRNG	75.00		030515		D	N				TRAVEL-CONF.-SCH	101.42411.0333
	42113	03/11/15	ONLINE RECERTIF. TRNG	75.00		030515		D	N				TRAVEL-CONF.-SCH	101.42411.0333
			VENDOR TOTAL	150.00		*CHECK TOTAL								
BERNICK'S PEPSI-COLA CO 000103	42114	03/11/15	CONCESSION SUPPLIES	261.12		12017		D	N				GENERAL SUPPLIES	101.45433.0229
	42114	03/11/15	CONCESSION SUPPLIES	1,075.14		16910		D	N				GENERAL SUPPLIES	101.45433.0229
	42114	03/11/15	CONCESSION SUPPLIES	50.00		17021		D	N				GENERAL SUPPLIES	101.45433.0229
	42114	03/11/15	CONCESSION SUPPLIES	261.12		17903		D	N				GENERAL SUPPLIES	101.45433.0229
	42114	03/11/15	CONCESSION SUPPLIES	24.00		17907		D	N				GENERAL SUPPLIES	101.45433.0229
	42114	03/11/15	CONCESSION SUPPLIES	234.84		18912		D	N				GENERAL SUPPLIES	101.45433.0229
	42114	03/11/15	CONCESSION SUPPLIES	524.04		19567		D	N				GENERAL SUPPLIES	101.45433.0229

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INCLUDES ONLY POSTED TRANS

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	42114	03/11/15	CONCESSION SUPPLIES	424.32		3166		D	N				GENERAL SUPPLIES	101.45433.0229
	42114	03/11/15	CONCESSION SUPPLIES	667.42		3168		D	N				GENERAL SUPPLIES	101.45433.0229
	42114	03/11/15	CONCESSION SUPPLIES	271.86		3395		D	N				GENERAL SUPPLIES	101.45433.0229
	42114	03/11/15	CONCESSION SUPPLIES	600.10		47155		D	N				GENERAL SUPPLIES	101.45433.0229
	42114	03/11/15	CONCESSION SUPPLIES	384.75		52511		D	N				GENERAL SUPPLIES	101.45433.0229
	42114	03/11/15	CONCESSION SUPPLIES	16.99		55618		D	N				GENERAL SUPPLIES	101.45433.0229
			VENDOR TOTAL	4,795.70		*CHECK TOTAL								
BOLLIG INC			002999											
	42115	03/11/15	L.S. DESIGN SERVICES	9,290.00		3051		D	N				PROFESSIONAL SER	432.48504.0446
BOLTON & MENK INC			001010											
	42116	03/11/15	NAVAIDS GRADING/DRAIN	2,940.00		0174116		D	N				OTHER IMPROVEMEN	450.43430.0554
BROWNELLS INC			001441											
	42117	03/11/15	RIFLE CHARGING HANDLES	112.67		10988247.00		D	N				MTCE. OF EQUIPME	101.42411.0224
BSE			001980											
	42118	03/11/15	BALLAST/LIGHT BULBS	128.79		908857635		D	N				MTCE. OF STRUCTU	230.43430.0225
	42118	03/11/15	RETURNED BALLAST	111.35CR		908886771		D	N				MTCE. OF STRUCTU	230.43430.0225
	42118	03/11/15	GUN RANGE EQUIP PARTS	122.13		908889697		D	N				MTCE. OF EQUIPME	101.45427.0224
	42118	03/11/15	ELEC PARTS FOR BLDG	75.61		908898978		D	N				MTCE. OF STRUCTU	101.45427.0225
	42118	03/11/15	BALLASTS	266.50		908903414		D	N				MTCE. OF STRUCTU	101.41408.0225
	42118	03/11/15	ELEC PARTS FOR BLDG	34.14		908905417		D	N				MTCE. OF STRUCTU	101.45427.0225
	42118	03/11/15	ELEC PARTS FOR BLDG	25.57		908912697		D	N				MTCE. OF STRUCTU	101.45427.0225
	42118	03/11/15	ELEC PARTS FOR BLDG	120.00		908918742		D	N				MTCE. OF STRUCTU	101.45427.0225
	42118	03/11/15	SMALL TOOLS	27.53		908918785		D	N				SMALL TOOLS	101.45433.0221
	42118	03/11/15	LIGHT BULBS	56.44		908920631		D	N				MTCE. OF STRUCTU	101.43425.0225
	42118	03/11/15	ELEC PARTS FOR BLDG DRS	59.85		908929692		D	N				MTCE. OF STRUCTU	101.42412.0225
	42118	03/11/15	LT CONVERSION KITS	225.92		908933460		D	N				MTCE. OF STRUCTU	101.43425.0225
			VENDOR TOTAL	1,031.13		*CHECK TOTAL								
BUSINESSWARE SOLUTIONS			002776											
	42119	03/11/15	HP OFFICEJET PRINTER	639.00		232823		D	N				SMALL TOOLS	101.41409.0221
BUTTERFIELD/JIM			.02114											
	42120	03/11/15	REFUND DOUBLE PAYMENT	10.50		33117		D	N				ACCOUNTS RECEIVA	208.120000
C D & T INC AUTO PARTS			000145											
	42121	03/11/15	BEARING FOR PLAY EQUIP	245.50		931163		D	N				MTCE. OF OTHER I	101.43425.0226
	42121	03/11/15	BEARING FOR FAN	22.80		931235		D	N				MTCE. OF EQUIPME	230.43430.0224
			VENDOR TOTAL	268.30		*CHECK TOTAL								
CALVIN/MARVIN B			001998											
	42122	03/11/15	MILEAGE-LMCIT TRAINING	187.94		022015		D	N				TRAVEL-CONF.-SCH	101.41401.0333

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VENDOR NAME AND NUMBER	CHECK#	DATE	DESCRIPTION	AMOUNT	CLAIM	INVOICE	PO#	F S 9 BX M	ACCOUNT NAME	ACCOUNT
CALVIN/MARVIN B			001998							
	42122	03/11/15	REIMB. FOR EVENT TKT	25.00		022615		D N	TRAVEL-CONF.-SCH	101.41401.0333
				212.94	*CHECK	TOTAL				
			VENDOR TOTAL	212.94						
CAMBRIA SUITES			003152							
	42123	03/11/15	FLATTEN-LODGING EXPENS	3,397.68		022615		D N	TRAVEL-CONF.-SCH	101.42411.0333
CARRANZA/NOE			002547							
	42124	03/11/15	INTERPRETED 03/08/15	75.00		030815		D M 07	PROFESSIONAL SER	101.42411.0446
CENTERPOINT ENERGY			000467							
	42125	03/11/15	NATURAL GAS CHARGES	117.80		6038773/2-15		D N	UTILITIES	101.43425.0332
	42125	03/11/15	NATURAL GAS CHARGES	1,054.11		6048932/2-15		D N	UTILITIES	651.48484.0332
	42125	03/11/15	NATURAL GAS CHARGES	2,466.90		6061271/2-15		D N	UTILITIES	101.45433.0332
	42125	03/11/15	NATURAL GAS CHARGES	161.20		6069198/2-15		D N	UTILITIES	101.43425.0332
	42125	03/11/15	NATURAL GAS CHARGES	20.18		6072309/2-15		D N	UTILITIES	101.45437.0332
	42125	03/11/15	NATURAL GAS CHARGES	945.47		6084836/2-15		D N	UTILITIES	101.45435.0332
	42125	03/11/15	NATURAL GAS CHARGES	3,027.05		6085332/2-15		D N	UTILITIES	101.45433.0332
	42125	03/11/15	NATURAL GAS CHARGES	149.10		6093527/2-15		D N	UTILITIES	101.43425.0332
				7,941.81	*CHECK	TOTAL				
			VENDOR TOTAL	7,941.81						
CHAPPELL CENTRAL INC			000156							
	42126	03/11/15	CHECKED RADIANT HEATER	722.80		00062248		D N	MTCE. OF STRUCTU	101.43425.0225
	42126	03/11/15	CHECKED RADIANT HEATER	489.25		00062248		D N	MTCE. OF STRUCTU	101.43425.0335
	42126	03/11/15	REPAIRED RADIATOR LEAK	103.00		00062318		D N	MTCE. OF STRUCTU	101.45427.0335
				1,315.05	*CHECK	TOTAL				
			VENDOR TOTAL	1,315.05						
CHARTER COMMUNICATIONS			000736							
	42127	03/11/15	MONTHLY PHONE SERVICE	41.86		3941/3-15		D N	COMMUNICATIONS	101.41409.0330
	42127	03/11/15	MONTHLY PHONE SERVICE	68.37		4972/3-15		D N	COMMUNICATIONS	101.41409.0330
				110.23	*CHECK	TOTAL				
			VENDOR TOTAL	110.23						
CIERNIA/TROY			003082							
	42128	03/11/15	REPLACED CD PLAYER	160.30		022415		D N	GENERAL SUPPLIES	101.45433.0229
CNA SURETY			003019							
	42129	03/11/15	RIGHT OF WAY BOND	33.28		71226749/15		D N	PREPAID EXPENSES	101.128000
	42129	03/11/15	RIGHT OF WAY BOND	66.72		71226749/15		D N	INSURANCES AND B	101.41428.0441
				100.00	*CHECK	TOTAL				
			VENDOR TOTAL	100.00						
COLEPAPERS INC			000170							
	42130	03/11/15	TOILET TISSUE/HAND TWLS	113.82		9064543		D N	GENERAL SUPPLIES	101.45435.0229



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VENDOR NAME AND NUMBER	CHECK#	DATE	DESCRIPTION	AMOUNT	CLAIM	INVOICE	PO#	F	S	9	BX	M	ACCOUNT NAME	ACCOUNT
ED'S SERVICE CENTER & SA	000231													
	42142	03/11/15	TOWING CHARGES	1,170.00		STMT/2-15		D	N				OTHER SERVICES	101.42411.0339
EMERGENCY RESPONSE SOLUT	003048													
	42143	03/11/15	SCBA REPAIR-PARTS	34.31		3608		D	N				MTCE. OF EQUIPME	101.42412.0224
	42143	03/11/15	SCBA REPAIR-LABOR	47.50		3608		D	N				MTCE. OF EQUIPME	101.42412.0334
			VENDOR TOTAL	81.81		*CHECK TOTAL								
				81.81										
ENGAN ASSOCIATES P.A.	000240													
	42144	03/11/15	RENOVATION DESIGN FEE	550.00		2014-439		D	N				BUILDINGS AND ST	450.45427.0551
FAMILY EYE CENTER	000244													
	42145	03/11/15	GAS INSERT	64.61		STMT/2-15		D	N				SUBSISTENCE OF P	101.42412.0227
	42145	03/11/15	GAS INSERT	49.98		STMT/2-15		D	N				SUBSISTENCE OF P	101.42412.0227
			VENDOR TOTAL	114.59		*CHECK TOTAL								
				114.59										
FASTENAL COMPANY	001188													
	42146	03/11/15	LARGE FIRST AID KITS	299.44		MNWIL130068		D	N				SUBSISTENCE OF P	101.43425.0227
FELT/JAMES E	000993													
	42147	03/11/15	HOLME/WOSMEK-LODGING	88.92		673		D	N				TRAVEL-CONF.-SCH	101.42411.0333
FLAHERTY & HOOD P.A.	001449													
	42148	03/11/15	PROFESSIONAL SERVICES	6,186.10		7647		D	M	07			PROFESSIONAL SER	101.41406.0446
FLATTEN/CHRISTOPHER	002647													
	42149	03/11/15	FUEL REIMBURSEMENT	27.00		669		D	N				MOTOR FUELS AND	101.42411.0222
	42149	03/11/15	K-9 TRAINING 2/23-2/27	76.82		669		D	N				TRAVEL-CONF.-SCH	101.42411.0333
			VENDOR TOTAL	103.82		*CHECK TOTAL								
				103.82										
FLEETPRIDE	002973													
	42150	03/11/15	#130012-HOSE CLAMP	17.10		66971205		D	N				MTCE. OF EQUIPME	101.43425.0224
	42150	03/11/15	#130012-HOSE CLAMP	8.97CR		66999025		D	N				MTCE. OF EQUIPME	101.43425.0224
	42150	03/11/15	#088960-TAILGATE SWITCH	115.02		67113484		D	N				MTCE. OF EQUIPME	101.43425.0224
			VENDOR TOTAL	123.15		*CHECK TOTAL								
				123.15										
GENERAL MAILING SERVICES	000293													
	42151	03/11/15	POSTAGE 02/09 - 02/13/15	16.05		14521		D	N				POSTAGE	101.41401.0223
	42151	03/11/15	POSTAGE 02/09 - 02/13/15	33.84		14521		D	N				POSTAGE	101.41402.0223
	42151	03/11/15	POSTAGE 02/09 - 02/13/15	1.18		14521		D	N				POSTAGE	101.41404.0223
	42151	03/11/15	POSTAGE 02/09 - 02/13/15	15.00		14521		D	N				POSTAGE	101.41408.0223
	42151	03/11/15	POSTAGE 02/09 - 02/13/15	1.18		14521		D	N				POSTAGE	101.42412.0223
	42151	03/11/15	POSTAGE 02/09 - 02/13/15	1.18		14521		D	N				POSTAGE	101.43417.0223
	42151	03/11/15	POSTAGE 02/16 - 02/20/15	11.21		14554		D	N				POSTAGE	101.41400.0223
	42151	03/11/15	POSTAGE 02/16 - 02/20/15	0.59		14554		D	N				POSTAGE	101.41401.0223
	42151	03/11/15	POSTAGE 02/16 - 02/20/15	15.78		14554		D	N				POSTAGE	101.41402.0223

VENDOR NAME AND NUMBER	CHECK#	DATE	DESCRIPTION	AMOUNT	CLAIM	INVOICE	PO#	F	S	9	BX	M	ACCOUNT NAME	ACCOUNT
GENERAL MAILING SERVICES 000293														
	42151	03/11/15	POSTAGE 02/16 - 02/20/15	77.62		14554		D	N				POSTAGE	101.41403.0223
	42151	03/11/15	POSTAGE 02/16 - 02/20/15	8.26		14554		D	N				POSTAGE	101.41404.0223
	42151	03/11/15	POSTAGE 02/16 - 02/20/15	3.54		14554		D	N				POSTAGE	101.41405.0223
	42151	03/11/15	POSTAGE 02/16 - 02/20/15	15.00		14554		D	N				POSTAGE	101.41408.0223
	42151	03/11/15	POSTAGE 02/16 - 02/20/15	2.36		14554		D	N				POSTAGE	101.41409.0223
	42151	03/11/15	POSTAGE 02/16 - 02/20/15	0.59		14554		D	N				POSTAGE	101.43417.0223
	42151	03/11/15	POSTAGE 02/16 - 02/20/15	2.18		14554		D	N				POSTAGE	101.43425.0223
	42151	03/11/15	POSTAGE 02/16 - 02/20/15	0.59		14554		D	N				POSTAGE	230.43430.0223
	42151	03/11/15	POSTAGE 02/16 - 02/20/15	106.20		14554		D	N				POSTAGE	415.48451.0223
	42151	03/11/15	POSTAGE 02/23 - 02/27/15	1.18		14580		D	N				POSTAGE	101.41400.0223
	42151	03/11/15	POSTAGE 02/23 - 02/27/15	28.37		14580		D	N				POSTAGE	101.41401.0223
	42151	03/11/15	POSTAGE 02/23 - 02/27/15	34.08		14580		D	N				POSTAGE	101.41402.0223
	42151	03/11/15	POSTAGE 02/23 - 02/27/15	14.21		14580		D	N				POSTAGE	101.41403.0223
	42151	03/11/15	POSTAGE 02/23 - 02/27/15	17.70		14580		D	N				POSTAGE	101.41404.0223
	42151	03/11/15	POSTAGE 02/23 - 02/27/15	2.47		14580		D	N				POSTAGE	101.41405.0223
	42151	03/11/15	POSTAGE 02/23 - 02/27/15	15.00		14580		D	N				POSTAGE	101.41408.0223
	42151	03/11/15	POSTAGE 02/23 - 02/27/15	1.77		14580		D	N				POSTAGE	101.42412.0223
	42151	03/11/15	POSTAGE 02/23 - 02/27/15	0.59		14580		D	N				POSTAGE	101.43425.0223
	42151	03/11/15	POSTAGE 02/23 - 02/27/15	60.77		14580		D	N				POSTAGE	415.48451.0223
	42151	03/11/15	POSTAGE	0.59		14618		D	N				POSTAGE	208.45005.0223
	42151	03/11/15	POSTAGE	1,104.05		14619		D	N				POSTAGE	208.45006.0223
	42151	03/11/15	SPEEDEE DELIVERY	10.29		14703		D	N				POSTAGE	101.42411.0223
	42151	03/11/15	POSTAGE	297.75		14704		D	N				POSTAGE	208.45006.0223
			VENDOR TOTAL	1,901.17		*CHECK TOTAL								
				1,901.17										
GREAT NORTHERN ENVIRONME 003064														
	42152	03/11/15	UV SYSTEM PARTS	245.80		470		D	N				MTCE. OF EQUIPME	651.48484.0224
HARDWARE HANK EXPRESS 000452														
	42153	03/11/15	KEY FOR BLDG	7.48		020215		D	N				MTCE. OF STRUCTU	101.43425.0225
	42153	03/11/15	BLDG MTCE-MATERIALS	16.47		020315		D	N				MTCE. OF STRUCTU	101.45427.0225
	42153	03/11/15	ANT KILLER	3.79		020615		D	N				GENERAL SUPPLIES	101.43425.0229
	42153	03/11/15	ICE MELT	28.99		021015		D	N				GENERAL SUPPLIES	101.41408.0229
	42153	03/11/15	ICE MELT	28.99		021015		D	N				GENERAL SUPPLIES	101.41408.0229
	42153	03/11/15	SOFTENER SALT	39.50		021015		D	N				GENERAL SUPPLIES	101.43425.0229
	42153	03/11/15	SPRAY NOZZLE-TRUCK WASH	18.58		021115		D	N				MTCE. OF EQUIPME	101.43425.0224
	42153	03/11/15	DISPOSABLE GLOVES	29.98		021415		D	N				GENERAL SUPPLIES	101.41409.0229
	42153	03/11/15	BULBS FOR FLAG LIGHTS	13.98		021715		D	N				MTCE. OF OTHER I	101.43425.0226
	42153	03/11/15	DRILL BITS	7.78		021915		D	N				SMALL TOOLS	101.45427.0221
	42153	03/11/15	LIGHT BULBS	9.98		021915		D	N				MTCE. OF STRUCTU	101.45427.0225
			VENDOR TOTAL	205.52		*CHECK TOTAL								
				205.52										
HARTLAND OFFICIALS ASSOC 002608														
	42154	03/11/15	WINTER LEAGUE OFFICIAL	1,500.00		030115		D	N				PROFESSIONAL SER	101.45432.0446

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HAWKINS INC			000325							
	42155	03/11/15	FERRIC CHLORIDE	4,573.93		3697266 RI		D N	GENERAL SUPPLIES	651.48484.0229
HAYNES WINDOW CLEANING S			000327							
	42156	03/11/15	CLEANING SERVICES	30.00		25344		D N	CLEANING AND WAS	101.41409.0338
HEGLUND CATERING			002036							
	42157	03/11/15	CVB BOARD LUNCHES	11.05		8145		D N	TRAVEL-CONF.-SCH	101.41401.0333
	42157	03/11/15	CVB BOARD LUNCHES	11.05		8145		D N	TRAVEL-CONF.-SCH	101.41403.0333
	42157	03/11/15	CVB BOARD LUNCHES	11.05		8145		D N	TRAVEL-CONF.-SCH	101.45433.0333
	42157	03/11/15	CVB BOARD LUNCHES	77.47		8145		D N	TRAVEL-CONF.-SCH	208.45005.0333
			VENDOR TOTAL	110.62		*CHECK TOTAL				
				110.62						
HERITAGE BANK			000001							
	42158	03/11/15	2013 HOSP REV BOND-I	58,330.65		030415		D N	INTEREST	350.47402.0444
HILLENBRAND/DAVID			002497							
	42159	03/11/15	MILEAGE 1/1-2/27/14	74.47		022714		D N	TRAVEL-CONF.-SCH	101.41409.0333
HILLYARD FLOOR CARE SUPP			000333							
	42160	03/11/15	CLEANING SUPPLIES	229.78		601498756		D N	CLEANING AND WAS	101.41408.0228
	42160	03/11/15	CLEANING SUPPLIES	329.05		601498756		D N	CLEANING AND WAS	101.45427.0228
	42160	03/11/15	BATTERIES-FLR SCRUBBER	750.00		601511084		D N	MTCE. OF EQUIPME	101.45433.0224
			VENDOR TOTAL	1,308.83		*CHECK TOTAL				
				1,308.83						
HOLME/MICHAEL			002511							
	42161	03/11/15	MGIA GANG CONFERENCE	37.75		671		D N	TRAVEL-CONF.-SCH	101.42411.0333
HOME DEPOT CREDIT SERVIC			000058							
	42162	03/11/15	SMALL TOOLS	54.84		4572983		D N	SMALL TOOLS	101.45433.0221
HOME STATE BANK			003067							
	42163	03/11/15	2013 HOSP REV BOND-I	6,094.59		030415		D N	INTEREST	350.47402.0444
INNOVATIVE OFFICE SOLUTI			003023							
	42164	03/11/15	CUPS/PLATES/NAPKINS	138.71		IN0735186		D N	GENERAL SUPPLIES	101.42412.0229
JOBSHQ			002923							
	42165	03/11/15	APPRAISER AD	796.64		103559/2-15		D N	ADVERTISING	101.41404.0447
KANDIYOHI CO AUDITOR			000376							
	42166	03/11/15	POLICE EXPLORER'S SUPPL.	105.00		032515		D N	GENERAL SUPPLIES	101.42411.0229
KANDIYOHI CO H.R.A.			000341							
	42104	03/05/15	CDAP REQ #11 GEN ADMIN	2,548.36		030415		D N	OTHER SERVICES	212.46441.0339



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VENDOR NAME AND NUMBER	CHECK#	DATE	DESCRIPTION	AMOUNT	CLAIM	INVOICE	PO#	F	S	9	EX	M	ACCOUNT NAME	ACCOUNT
LINCOLN FINANCIAL GROUP			002789											
	42103	03/04/15	LIFE INSURANCE-MARCH	17.33		M284		D	N				COBRA INS PREMIU	101.120001
	42103	03/04/15	LIFE INSURANCE-MARCH	66.80		M284		D	N				EMPLOYER INSUR.	101.41400.0114
	42103	03/04/15	LIFE INSURANCE-MARCH	62.50		M284		D	N				EMPLOYER INSUR.	101.41402.0114
	42103	03/04/15	LIFE INSURANCE-MARCH	20.83		M284		D	N				EMPLOYER INSUR.	101.41403.0114
	42103	03/04/15	LIFE INSURANCE-MARCH	25.00		M284		D	N				EMPLOYER INSUR.	101.41404.0114
	42103	03/04/15	LIFE INSURANCE-MARCH	56.00		M284		D	N				EMPLOYER INSUR.	101.41405.0114
	42103	03/04/15	LIFE INSURANCE-MARCH	12.50		M284		D	N				EMPLOYER INSUR.	101.41408.0114
	42103	03/04/15	LIFE INSURANCE-MARCH	50.00		M284		D	N				EMPLOYER INSUR.	101.41409.0114
	42103	03/04/15	LIFE INSURANCE-MARCH	4.17		M284		D	N				EMPLOYER INSUR.	101.41424.0114
	42103	03/04/15	LIFE INSURANCE-MARCH	1,520.00		M284		D	N				INS. PASS THROUG	101.41428.0819
	42103	03/04/15	LIFE INSURANCE-MARCH	437.50		M284		D	N				EMPLOYER INSUR.	101.42411.0114
	42103	03/04/15	LIFE INSURANCE-MARCH	37.50		M284		D	N				EMPLOYER INSUR.	101.42412.0114
	42103	03/04/15	LIFE INSURANCE-MARCH	56.25		M284		D	N				EMPLOYER INSUR.	101.43417.0114
	42103	03/04/15	LIFE INSURANCE-MARCH	252.50		M284		D	N				EMPLOYER INSUR.	101.43425.0114
	42103	03/04/15	LIFE INSURANCE-MARCH	12.50		M284		D	N				EMPLOYER INSUR.	101.45432.0114
	42103	03/04/15	LIFE INSURANCE-MARCH	50.00		M284		D	N				EMPLOYER INSUR.	101.45433.0114
	42103	03/04/15	LIFE INSURANCE-MARCH	7.50		M284		D	N				EMPLOYER INSUR.	101.45435.0114
	42103	03/04/15	LIFE INSURANCE-MARCH	6.25		M284		D	N				EMPLOYER INSUR.	101.45437.0114
	42103	03/04/15	LIFE INSURANCE-MARCH	102.50		M284		D	N				EMPLOYER INSUR.	651.48484.0114
	42103	03/04/15	LIFE INSURANCE-MARCH	12.50		M284		D	N				EMPLOYER INSUR.	651.48485.0114
	42103	03/04/15	LIFE INSURANCE-MARCH	12.50		M284		D	N				EMPLOYER INSUR.	651.48486.0114
			VENDOR TOTAL	2,822.63		*CHECK TOTAL								
M-R SIGN CO INC			000424											
	42178	03/11/15	STREET SIGNS	912.24		184863		D	N				MTCE. OF OTHER I	101.43425.0226
MACQUEEN EQUIPMENT INC			000427											
	42179	03/11/15	#130012-SIDE SHOE/BRNGS	146.46		2150757		D	N				MTCE. OF EQUIPME	101.43425.0224
	42179	03/11/15	#130012-BROOMS	1,595.64		2151307		D	N				MTCE. OF EQUIPME	101.43425.0224
	42179	03/11/15	#101303-BUSHINGS	338.43		2151364		D	N				MTCE. OF EQUIPME	101.43425.0224
	42179	03/11/15	#130012-HYD. FILTER KIT	573.97		2151582		D	N				MTCE. OF EQUIPME	101.43425.0224
	42179	03/11/15	RETURNED SWEEPER PARTS	470.03CR		9749		D	N				MTCE. OF EQUIPME	101.43425.0224
			VENDOR TOTAL	2,184.47		*CHECK TOTAL								
MENARDS			000449											
	42180	03/11/15	PRESSURE WASHER PARTS	17.05		68778		D	N				MTCE. OF EQUIPME	101.45433.0224
	42180	03/11/15	BLDG MTCE-MATERIALS	4.69		69035		D	N				MTCE. OF STRUCTU	101.45427.0225
	42180	03/11/15	SMALL TOOLS	6.98		69035		D	N				SMALL TOOLS	651.48484.0221
	42180	03/11/15	SHOP LIGHTS	19.96		69310		D	N				MTCE. OF STRUCTU	101.43425.0225
	42180	03/11/15	BOX FOR FIRST AID SUPPL.	11.94		69310		D	N				SUBSISTENCE OF P	101.43425.0227
	42180	03/11/15	WIDE STORAGE CABINET	219.00		69672		D	N				MTCE. OF STRUCTU	101.45427.0225
	42180	03/11/15	WIDE STORAGE CABINET	219.00		69672		D	N				MTCE. OF STRUCTU	101.45427.0225
	42180	03/11/15	STEEL SHELVING UNIT	189.97		69672		D	N				MTCE. OF STRUCTU	101.45427.0225
	42180	03/11/15	LIGHTS FOR WOOD SHOP	64.48		69868		D	N				MTCE. OF STRUCTU	101.45435.0225
	42180	03/11/15	DRILL AUGER	9.99		69903		D	N				SMALL TOOLS	101.43425.0221
	42180	03/11/15	CLEANING SUPPLIES	11.49		69903		D	N				CLEANING AND WAS	101.43425.0228

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VENDOR NAME AND NUMBER	CHECK#	DATE	DESCRIPTION	AMOUNT	CLAIM	INVOICE	PO#	F S 9 BX M	ACCOUNT NAME	ACCOUNT
MENARDS			000449							
	42180	03/11/15	SMALL TOOLS	25.93		69917		D N	SMALL TOOLS	101.45427.0221
	42180	03/11/15	BLDG MTCE-MATERIALS	13.47		69917		D N	MTCE. OF STRUCTU	101.45427.0225
	42180	03/11/15	PAINTING SUPPLIES	56.83		69917		D N	GENERAL SUPPLIES	101.45427.0229
				870.78						
			VENDOR TOTAL	870.78		*CHECK TOTAL				
MEREDITH CORPORATION			003046							
	42181	03/11/15	AD/MIDWEST LIVING	2,865.00		10201503030086		D N	OTHER CHARGES	208.45010.0449
MIKE'S SMALL ENGINE CENT			002699							
	42182	03/11/15	HT 131 POLE SAW PRUNER	584.96		108408		D N	SMALL TOOLS	101.43425.0221
	42182	03/11/15	POLE SAW MTCE-LABOR	47.50		628		D N	MTCE. OF EQUIPME	101.43425.0334
	42182	03/11/15	POLE SAW SPROCKET	17.50		737		D N	MTCE. OF EQUIPME	101.43425.0224
				649.96						
			VENDOR TOTAL	649.96		*CHECK TOTAL				
MILLER SANITATION			002936							
	42183	03/11/15	GARBAGE SERVICE-MARCH	64.74		STMT/3-15		D N	CLEANING AND WAS	101.41408.0338
	42183	03/11/15	GARBAGE SERVICE-MARCH	52.70		STMT/3-15		D N	CLEANING AND WAS	101.42412.0338
	42183	03/11/15	GARBAGE SERVICE-MARCH	251.31		STMT/3-15		D N	CLEANING AND WAS	101.43425.0338
	42183	03/11/15	GARBAGE SERVICE-MARCH	48.05		STMT/3-15		D N	CLEANING AND WAS	101.43425.0338
	42183	03/11/15	GARBAGE SERVICE-MARCH	46.15		STMT/3-15		D N	CLEANING AND WAS	101.43425.0338
	42183	03/11/15	GARBAGE SERVICE-MARCH	58.64		STMT/3-15		D N	CLEANING AND WAS	101.43425.0338
	42183	03/11/15	GARBAGE SERVICE-MARCH	64.74		STMT/3-15		D N	CLEANING AND WAS	101.45427.0338
	42183	03/11/15	GARBAGE SERVICE-MARCH	187.80		STMT/3-15		D N	CLEANING AND WAS	101.45433.0338
	42183	03/11/15	GARBAGE SERVICE-MARCH	49.67		STMT/3-15		D N	CLEANING AND WAS	101.45435.0338
	42183	03/11/15	GARBAGE SERVICE-MARCH	24.34		STMT/3-15		D N	CLEANING AND WAS	651.48484.0338
	42183	03/11/15	GARBAGE SERVICE-MARCH	48.67		STMT/3-15		D N	CLEANING AND WAS	651.48484.0338
	42183	03/11/15	GARBAGE SERVICE-MARCH	161.04		STMT/3-15		D N	CLEANING AND WAS	651.48484.0338
				1,057.85						
			VENDOR TOTAL	1,057.85		*CHECK TOTAL				
MILLS AUTOMOTIVE GROUP			000432							
	42184	03/11/15	PRGRM EXTRA KEY FOB	31.95		258178		D N	MTCE. OF EQUIPME	101.42411.0334
	42184	03/11/15	GAS SHOCKS	57.64		3198216		D N	INVENTORIES-MDSE	101.125000
	42184	03/11/15	WHEEL NUTS/WHEEL BRNGS	138.81		3214723		D N	INVENTORIES-MDSE	101.125000
	42184	03/11/15	WHEEL NUTS	4.19CR		3214762		D N	INVENTORIES-MDSE	101.125000
	42184	03/11/15	WHEEL NUTS	25.14		3215725		D N	INVENTORIES-MDSE	101.125000
	42184	03/11/15	ALTERNATOR	334.07		3215908		D N	INVENTORIES-MDSE	101.125000
				583.42						
			VENDOR TOTAL	583.42		*CHECK TOTAL				
MINI BIFF LLC			001805							
	42185	03/11/15	TOILET RENTALS	76.50		A-69253		D N	RENTS	101.43425.0440
	42185	03/11/15	TOILET RENTALS	76.50		A-69255		D N	RENTS	101.43425.0440
				153.00						
			VENDOR TOTAL	153.00		*CHECK TOTAL				

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VENDOR NAME AND NUMBER	CHECK#	DATE	DESCRIPTION	AMOUNT	CLAIM	INVOICE	PO#	F	S	9	BX	M	ACCOUNT NAME	ACCOUNT
MINNEAPOLIS FINANCE DEPA			000466											
	42186	03/11/15	AUTO PAWN TRANS FEE	126.90		400413005633		D	N				PROFESSIONAL SER	101.42411.0446
MN CHIEFS OF POLICE ASSN			001372											
	42187	03/11/15	FELT-SEMINAR REGIS.	325.00		4702		D	N				TRAVEL-CONF.-SCH	101.42411.0333
MN DEPT OF TRANSPORTATIO			000497											
	42188	03/11/15	MATERIAL SAMPLE TESTS	38.67		P00004162		D	N				OTHER SERVICES	414.48454.0339
MN SOCIETY OF PROF. SURV			003156											
	42189	03/11/15	2015 MEMBERSHIP DUES	15.00		031115		D	N				SUBSCRIPTIONS AN	101.43417.0443
MUNICIPAL UTILITIES			000541											
	42190	03/11/15	UTILITIES FOR FEBRUARY	3,415.39		2/15		D	N				UTILITIES	101.41408.0332
	42190	03/11/15	UTILITIES FOR FEBRUARY	685.40		2/15		D	N				UTILITIES	101.41409.0332
	42190	03/11/15	UTILITIES FOR FEBRUARY	900.52		2/15		D	N				UTILITIES	101.42412.0332
	42190	03/11/15	UTILITIES FOR FEBRUARY	5,482.87		2/15		D	N				UTILITIES	101.43425.0332
	42190	03/11/15	UTILITIES FOR FEBRUARY	1,852.83		2/15		D	N				UTILITIES	101.45427.0332
	42190	03/11/15	UTILITIES FOR FEBRUAR	13,506.21		2/15		D	N				UTILITIES	101.45433.0332
	42190	03/11/15	UTILITIES FOR FEBRUARY	786.08		2/15		D	N				UTILITIES	101.45435.0332
	42190	03/11/15	UTILITIES FOR FEBRUARY	98.69		2/15		D	N				UTILITIES	101.45437.0332
	42190	03/11/15	UTILITIES FOR FEBRUARY	3,270.83		2/15		D	N				UTILITIES	230.43430.0332
	42190	03/11/15	UTILITIES FOR FEBRUAR	34,915.70		2/15		D	N				UTILITIES	651.48484.0332
	42190	03/11/15	ADMIN FEE	1,500.00		2/15		D	N				PROFESSIONAL SER	651.48484.0446
	42190	03/11/15	UTILITIES FOR FEBRUARY	5,719.79		2/15		D	N				UTILITIES	651.48485.0332
			VENDOR TOTAL	72,134.31										
														*CHECK TOTAL
NAT'L LEAGUE OF CITIES			000556											
	42191	03/11/15	2015 MEMBERSHIP DUES	1,489.00		112178		D	N				SUBSCRIPTIONS AN	101.41401.0443
NESSET/MARY			.02233											
	42192	03/11/15	REFUND CLASS FEE	12.00		022715		D	N				REFUNDS AND REIM	101.41428.0882
NORTH AMERICAN STATE BAN			003068											
	42193	03/11/15	2013 HOSP REV BOND-I	8,706.16		030415		D	N				INTEREST	350.47402.0444
NORTHERN BUSINESS PRODUC			002322											
	42194	03/11/15	OFFICE SUPPLIES	137.31		801731-0		D	N				OFFICE SUPPLIES	741.48001.0220
NORTHERN SAFETY TECHNOLO			002807											
	42195	03/11/15	#972764-REPL. LIGHT	146.40		38189		D	N				MTCE. OF EQUIPME	101.42412.0224
NORTHERN STATES SUPPLY			000585											
	42196	03/11/15	7/16" KEYSTOCK	10.20		10-525332		D	N				INVENTORIES-MDSE	101.125000
	42196	03/11/15	#073501-PLOW BOLTS	11.36		10-525545		D	N				MTCE. OF EQUIPME	101.43425.0224
	42196	03/11/15	PLOW BOLTS/NUTS	82.07		10-525555		D	N				MTCE. OF EQUIPME	101.43425.0224
	42196	03/11/15	WRENCHES/DRILL BITS	358.86		10-525790		D	N				SMALL TOOLS	101.45433.0221

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NORTHERN STATES SUPPLY 000585														
	42196	03/11/15	NUTS/BOLTS	103.06		10-525819		D	N				MTCE. OF EQUIPME	101.43425.0224
	42196	03/11/15	NUTS/BOLTS	14.14		10-525919		D	N				MTCE. OF EQUIPME	101.45433.0224
			VENDOR TOTAL	579.69		*CHECK TOTAL								
OFFICE SERVICES 000589														
	42197	03/11/15	OFFICE SUPPLIES-FEBRUARY	14.33		STMT/2-15		D	N				OFFICE SUPPLIES	101.41400.0220
	42197	03/11/15	OFFICE SUPPLIES-FEBRUARY	0.84		STMT/2-15		D	N				OFFICE SUPPLIES	101.41401.0220
	42197	03/11/15	OFFICE SUPPLIES-FEBRUARY	6.44		STMT/2-15		D	N				OFFICE SUPPLIES	101.41402.0220
	42197	03/11/15	OFFICE SUPPLIES-FEBRUARY	6.91		STMT/2-15		D	N				OFFICE SUPPLIES	101.41403.0220
	42197	03/11/15	OFFICE SUPPLIES-FEBRUARY	24.21		STMT/2-15		D	N				OFFICE SUPPLIES	101.41405.0220
	42197	03/11/15	OFFICE SUPPLIES-FEBRUARY	2.08		STMT/2-15		D	N				OFFICE SUPPLIES	101.41409.0220
	42197	03/11/15	OFFICE SUPPLIES-FEBRUARY	113.91		STMT/2-15		D	N				OFFICE SUPPLIES	101.42411.0220
	42197	03/11/15	OFFICE SUPPLIES-FEBRUARY	1.07		STMT/2-15		D	N				OFFICE SUPPLIES	101.42412.0220
	42197	03/11/15	OFFICE SUPPLIES-FEBRUARY	0.09		STMT/2-15		D	N				OFFICE SUPPLIES	101.43417.0220
	42197	03/11/15	OFFICE SUPPLIES-FEBRUARY	14.48		STMT/2-15		D	N				OFFICE SUPPLIES	101.43425.0220
			VENDOR TOTAL	184.36		*CHECK TOTAL								
PERKINS LUMBER CO INC 000604														
	42198	03/11/15	REPL. 2 36" STEEL DOOR	1,049.98		434026		D	N				MTCE. OF STRUCTU	101.43425.0225
	42198	03/11/15	MAT'L FOR SHELVING UNIT	175.84		434476		D	N				MTCE. OF STRUCTU	101.45435.0225
	42198	03/11/15	MAT'L FOR SHELVING UNIT	4.40		434577		D	N				MTCE. OF STRUCTU	101.45435.0225
	42198	03/11/15	MAT'L FOR SHELVING UNIT	4.65		434590		D	N				MTCE. OF STRUCTU	101.45435.0225
			VENDOR TOTAL	1,234.87		*CHECK TOTAL								
PETERSON SHOE STORE 000608														
	42199	03/11/15	MARCUS-SAFETY BOOTS	125.00		160602		D	N				SUBSISTENCE OF P	101.45433.0227
	42199	03/11/15	CIERNIA-SAFETY BOOTS	125.00		160604		D	N				SUBSISTENCE OF P	101.45433.0227
			VENDOR TOTAL	250.00		*CHECK TOTAL								
PIONEERLAND LIBRARY SYST 000614														
	42200	03/11/15	1ST QTR OPERATIONAL	100,035.75		030415		D	N				OTHER CHARGES	101.45426.0449
PLUMBING & HEATING OF WI 000618														
	42201	03/11/15	BOILER MTCE-PARTS	143.85		19745		D	N				MTCE. OF STRUCTU	230.43430.0225
	42201	03/11/15	BOILER MTCE-LABOR	85.00		19745		D	N				MTCE. OF STRUCTU	230.43430.0335
	42201	03/11/15	CAP DRAINS-PARTS	11.60		19761		D	N				MTCE. OF STRUCTU	101.45427.0225
	42201	03/11/15	CAP DRAINS-LABOR	85.00		19761		D	N				MTCE. OF STRUCTU	101.45427.0335
	42201	03/11/15	REPAIRED STOOLS-PARTS	341.65		19762		D	N				MTCE. OF STRUCTU	101.45427.0225
	42201	03/11/15	REPAIRED STOOLS-LABOR	382.50		19762		D	N				MTCE. OF STRUCTU	101.45427.0335
			VENDOR TOTAL	1,049.60		*CHECK TOTAL								
POWER PLAN OIB 000342														
	42202	03/11/15	#007712-SHARPENED KNIVES	33.47		P12872		D	N				MTCE. OF EQUIPME	101.43425.0334



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SERVICE CENTER/CITY OF W			000685											
VENDOR TOTAL				2,616.71										
SHERWIN WILLIAMS CO			000690											
42212	03/11/15	PAINT FOR BLDG		38.82		8061-7		D	N				MTCE. OF STRUCTU	101.41408.0225
42212	03/11/15	PAINTING SUPPLIES		10.46		8061-7		D	N				GENERAL SUPPLIES	101.41408.0229
42212	03/11/15	PAINT FOR BLDG		59.28		8062-5		D	N				MTCE. OF STRUCTU	101.45427.0225
42212	03/11/15	PAINT FOR BLDG		67.12		8082-3		D	N				MTCE. OF STRUCTU	101.45427.0225
42212	03/11/15	PAINT FOR PICNIC TABLES		139.77		8088-0		D	N				MTCE. OF EQUIPME	101.43425.0224
42212	03/11/15	PAINTING SUPPLIES		9.64		8088-0		D	N				GENERAL SUPPLIES	101.43425.0229
42212	03/11/15	PAINT FOR BLDG		105.62		8250-6		D	N				MTCE. OF STRUCTU	101.45427.0225
42212	03/11/15	PAINT FOR BLDG		117.00		8292-6		D	N				MTCE. OF STRUCTU	101.45427.0225
42212	03/11/15	PAINT FOR BLDG		27.62CR		8293-6		D	N				MTCE. OF STRUCTU	101.45427.0225
42212	03/11/15	PAINT FOR BLDG		117.00		8357-9		D	N				MTCE. OF STRUCTU	101.45427.0225
42212	03/11/15	PAINTING SUPPLIES		5.26		8357-9		D	N				GENERAL SUPPLIES	101.45427.0229
42212	03/11/15	PAINT FOR BLDG		78.00		8489-0		D	N				MTCE. OF STRUCTU	101.45427.0225
42212	03/11/15	PAINT FOR BLDG		162.74		8489-0		D	N				MTCE. OF STRUCTU	101.45427.0225
42212	03/11/15	PAINTING SUPPLIES		64.90		8489-0		D	N				GENERAL SUPPLIES	101.45427.0229
42212	03/11/15	PAINTING SUPPLIES		6.76		8489-0		D	N				GENERAL SUPPLIES	101.45433.0229
VENDOR TOTAL				954.75		*CHECK TOTAL								
SMEBY/ROSS			002570											
42213	03/11/15	MILEAGE 2/1-2/28/15		84.53		030215		D	N				TRAVEL-CONF.-SCH	101.41409.0333
SOUTHWEST CHAPTER MSPE			001644											
42214	03/11/15	WITTMAN-SEMINAR REGIS.		60.00		030515		D	N				TRAVEL-CONF.-SCH	101.43417.0333
42214	03/11/15	HOEKSTRA-SEMINAR REGIS.		60.00		030515		D	N				TRAVEL-CONF.-SCH	101.43417.0333
42214	03/11/15	LANGNER-SEMINAR REGIS.		60.00		030515		D	N				TRAVEL-CONF.-SCH	101.43417.0333
VENDOR TOTAL				180.00		*CHECK TOTAL								
STAR TRIBUNE			000710											
42215	03/11/15	SUBSCRIPTION RENEWAL		106.34		7986818/2-15		D	N				SUBSCRIPTIONS AN	101.41402.0443
STERLING WATER-MINNESOTA			000188											
42216	03/11/15	SOFTENER RENTAL		31.75		112508-9/2-15		D	N				RENTS	101.45435.0440
STRATEGIC EQUIPMENT			002595											
42217	03/11/15	DISHWASHER SOAP		197.95		2375821		D	N				CLEANING AND WAS	101.45435.0228
STREICHER'S			000722											
42218	03/11/15	SCHAEFBAUER-UNIFORMS		219.99		I1138584		D	N				SUBSISTENCE OF P	101.42411.0227
42218	03/11/15	AMMUNITION		1,870.56		I1139073		D	N				GENERAL SUPPLIES	101.42411.0229
VENDOR TOTAL				2,090.55		*CHECK TOTAL								
SUMMIT COMPANIES			002555											
42219	03/11/15	FIRE ALARM SERVICE CALL		75.00		10015197948		D	N				MTCE. OF STRUCTU	101.41408.0225
42219	03/11/15	FIRE ALARM SERVICE CALL		118.75		10015197948		D	N				MTCE. OF STRUCTU	101.41408.0335



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WESTAFF			.00903											
	42229	03/11/15	SIGN DEPOSIT REF 2015-3	100.00		2015-3		D	N				DEPOSITS-SIGN PE	101.230001
WILLMAR CHAMBER OF COMME			000812											
	42230	03/11/15	DIRECTOR SALARY	4,207.50		STMT/2-15		D	N				SALARIES-REG. EM	208.45005.0110
	42230	03/11/15	ASSISTANT SALARY	2,080.00		STMT/2-15		D	N				SALARIES-REG. EM	208.45005.0110
	42230	03/11/15	FICA & INSURANCE	1,407.19		STMT/2-15		D	N				EMPLOYER PENSION	208.45005.0113
	42230	03/11/15	IRA CONTRIBUTION	188.62		STMT/2-15		D	N				EMPLOYER PENSION	208.45005.0113
	42230	03/11/15	PHOTO COPIES-FEBRUARY	85.28		STMT/2-15		D	N				OFFICE SUPPLIES	208.45005.0220
	42230	03/11/15	PAYROLL/FLEX FEE	94.56		STMT/2-15		D	N				OTHER SERVICES	208.45005.0339
	42230	03/11/15	OFFICE RENT-FEBRUARY	626.61		STMT/2-15		D	N				RENTS	208.45005.0440
	42230	03/11/15	FIREWALL & INSTALLATION	182.27		41920		D	N				COMMUNICATIONS	208.45005.0330
	42230	03/11/15	MAIL PICKUP FEE-FEB	50.00		41923		D	N				POSTAGE	208.45005.0223
	42230	03/11/15	FISCHER-TRANSP. LUNCHEON	12.00		41929		D	N				TRAVEL-CONF.-SCH	208.45005.0333
			VENDOR TOTAL	8,934.03		*CHECK TOTAL								
WILLMAR STINGERS BASEBAL			002814											
	42231	03/11/15	FOX SPORTS NORTH ADV.	400.00		11269		D	N				OTHER CHARGES	208.45011.0449
WILLMAR WATER & SPAS			000831											
	42232	03/11/15	DRINKING WATER	7.00		E27757		D	N				SUBSISTENCE OF P	101.41408.0227
	42232	03/11/15	DRINKING WATER	14.00		E28235		D	N				SUBSISTENCE OF P	101.41408.0227
	42232	03/11/15	SOFTENER SALT	5.10		E28235		D	N				GENERAL SUPPLIES	101.41408.0229
	42232	03/11/15	WTR PURIFIER RENTAL-MAR	35.00		R11808		D	N				RENTS	101.41408.0440
			VENDOR TOTAL	61.10		*CHECK TOTAL								
WINDSTREAM			002100											
	42233	03/11/15	MONTHLY PHONE SERV-FEB	52.75		STMT/2-15		D	N				COMMUNICATIONS	101.41409.0330
WOSMEK/JARED			000093											
	42234	03/11/15	MGIA GANG CONFERENCE	37.56		672		D	N				TRAVEL-CONF.-SCH	101.42411.0333

ACS FINANCIAL SYSTEM  
03/11/2015 16:06:21

Vendor Payments History Report  
INCLUDES ONLY POSTED TRANS

CITY OF WILLMAR  
GL540R-V07.27 PAGE 17

VENDOR NAME AND NUMBER	CHECK#	DATE	DESCRIPTION	AMOUNT	CLAIM	INVOICE	PO#	F	S	9	BX	M	ACCOUNT NAME	ACCOUNT
REPORT TOTALS:				788,990.90										

RECORDS PRINTED - 000387

Vendor Payments History Report

FUND RECAP:

FUND	DESCRIPTION	DISBURSEMENTS
101	GENERAL FUND	251,750.82
205	INDUSTRIAL DEVELOPMENT	362.00
208	CONVENTION & VISITORS BUREAU	16,920.40
212	COMMUNITY DEVELOPMENT	2,548.36
230	WILLMAR MUNICIPAL AIRPORT	3,540.51
307	D.S. - 2007A BOND	450.00
308	D.S. - 2008 BOND	450.00
327	D.S. - 2007B BOND	450.00
350	RICE HOSPITAL DEBT SERVICE	79,225.08
413	S.A.B.F. - #2013	41,058.72
414	S.A.B.F. - #2014	38.67
415	S.A.B.F. - #2015	451.25
432	C.P. - WASTE TREATMENT	9,290.00
450	CAPITAL IMPROVEMENT FUND	332,613.00
651	WASTE TREATMENT	49,184.14
741	OFFICE SERVICES	657.95
TOTAL ALL FUNDS		788,990.90

BANK RECAP:

BANK	NAME	DISBURSEMENTS
HERT	HERITAGE BANK	788,990.90
TOTAL ALL BANKS		788,990.90

# City of Willmar, Minnesota

## Building Inspection Report

From 02/01/2015 To 02/28/2015

No.	Date	Owner and Address	Legal Description	Use	Permit For	Value	Total Fee
22745	2/10/2015	RICE HOSPITAL CITY OF WILLMAR 301 BECKER Avenue SW	95-003-5970 L 1 - 14/ 1 - 10; B 48 / 49 ORIGINAL CITY	Commercial Add/Alter Mechanical Commercial	HVAC INSTALLATION FOR BEHAVIORAL UNIT	\$88,052.00	\$924.55
22763	2/11/2015	SOUTHWEST MN. HOUSING PARTNE  115 BECKER Avenue SE	95-310-0150 L 1-2 & 10, PT OF 7; B C HIGHLAND ADDITION	Commercial Add/Alter Commercial/Alteration	MINOR ADDITIONS/ MAJOR INT. REMODEL	\$2,500,000.00	\$16,326.46
22781	2/25/2015	FONKERT AND HANSON  1101 1ST Street S	95-914-1590 L ; B S 14; T 119N; R 35W	Commercial Add/Alter Commercial/Alteration	TENANT REMODEL FOR DENTAL CLINIC	\$265,000.00	\$2,957.71
22787	2/25/2015	JUAN PATINO  1400 LAKELAND Drive NE LOT #22	95-980-5220 L 22; B WILLMAR REGENCY EAST M	Mobile Home In/Out Demolition	DEMO - #2074V, '84 FRIENDSHIP, 14X66 TAN/CREAM	\$0.00	\$25.00
22788	2/25/2015	ALYSSA LOPEZ  1400 LAKELAND Drive NE LOT 110	95-980-6500 L 110; B WILLMAR REGENCY EAST M	Mobile Home In/Out Demolition	DEMO #6741571, '74 DICKERMAN, 14X70 BRW/WHT	\$0.00	\$25.00
22789	2/25/2015	ELIZABETH MORALES  1400 LAKELAND Drive NE #126	95-980-6660 L 126; B WILLMAR REGENCY EAST M	Mobile Home In/Out Demolition	MOVED OUT TO LOT 49- #135057, '75 SCHULT, 14X70, B	\$0.00	\$25.00

No.	Date	Owner and Address	Legal Description	Use	Permit For	Value	Total Fee
22794	2/11/2015	CENTRAL MINN. FABRICATING 2725 GORTON Avenue NW	95-916-2910 L ; B S 16; T 119N; R 35W	Commercial Add/Alter Commercial/Alteration	REROOF PORTION WITH STEEL	\$30,000.00	\$666.34
22795	2/13/2015	TREVOR DUININCK 1419 FAIRACRE Lane SW	95-209-0070 L 7; B 1 FAIRACRE ADDT.	New Single-Family Dwelling New Residence	NEW HOME AND GARAGE	\$668,500.81	\$5,381.95
22798	2/10/2015	PRESBYTERIAN FAMILY FOUNDATIO 1228 16TH Street SW	95-860-0260 L 6; B 2 WEST PARK 1ST ADDITION	Residential Add/Alter Residential/Alteration	ADD BASEMENT BATHROOM AND TV ROOM	\$2,800.00	\$106.05
22802	2/20/2015	HISTORIC 313-4TH STREET, LLC FOXHOLE BREWHOUSE 313 4TH Street SW	95-003-5250 L pt of 9-11; B 44 ORIGINAL CITY	Commercial Add/Alter Commercial/Alteration	NEW TENANT CONSTRUCTION	\$20,000.00	\$483.96
22807	2/26/2015	MICHAEL STAMER 1416 FAIRACRE Lane SW	95-209-0030 L 3-4; B 1 FAIRACRE ADDT.	New Single-Family Dwelling New Residence	NEW HOME AND GARAGE	\$950,000.00	\$7,194.65
22810	2/18/2015	TRAVIS SAMMONS 1121 4TH Street SW	95-280-1490 L 9 & PT OF 10; B 8 HANSON'S ADDITION	Residential Add/Alter Drainage system	32' INTERIOR DRAINTILE	\$2,815.00	\$76.16
22830	2/25/2015	ROBERT SKAALERUD 1210 WILLMAR Avenue SW	95-570-0390 L pt of 3; B 3 NURSERY ADDITION	Residential Add/Alter Residential/Alteration	ADD BATHROOM, FIREPLACE AND REMODEL KIT.	\$22,000.00	\$448.15

No.	Date	Owner and Address	Legal Description	Use	Permit For	Value	Total Fee
22835	2/27/2015	JAMES GETZKOW 418 11TH Street SW	95-006-5800 L 6; B 101 FIRST ADDITION	Residential Add/Alter Siding	RESIDENTIAL RESIDE (FRONT PORCH)	\$80.00	\$50.04

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Current Year Current Month Totals	14	\$4,549,247.81	\$34,691.02
Previous Year Current Month Valuation		\$180,361.00	
Current YTD Valuation From 01/01/2015 To 02/28/2015		\$6,393,037.81	
Previous YTD Valuation		\$758,825.89	

WILLMAR COMMUNITY & ACTIVITY CENTER COUNCIL Minutes  
Friday, February 13, 2015 WCAC – Sonshine Room

Members: Claudia Cederstrom, Diane Shuck, Ernie Carlson, Phyllis Williams and Darlene Schroeder

City Council Representative: Tim Johnson

Staff: Rob Baumgarn, Tammy Rudningen, Jena Tollefson, Pam Vruwink, and Steve Brisendine

Guest: George Davies

WCAC Committee Membership/Introductions-The meeting was called to order at 9:00 a.m. by Steve Brisendine and three new members and one guest were welcomed to the meeting.

Elect Leadership-A motion was made, seconded and passed to elect Claudia Cederstrom as the Chair of the WCAC Advisory Committee. Claudia took over leading the meeting at this point. A motion was made, seconded and passed to elect Ernie Carlson as the Vice Chair of the WCAC Advisory Committee.

Role of WCAC Council Members-Steve Brisendine distributed copies of the job description that members of the Community Education & Recreation Board have to guide them in their work on that board. Brisendine commented that this is just a guiding principle to let people know what their role is on this committee.

Facility Use Policy/Fee Schedule-A lengthy discussion took place regarding the proposed facility use policy and the fee schedule that accompanies this policy. There were many questions regarding the different users of the facility and the amount of usage that takes place throughout the year. In concept it seemed like there was support of the document, but the committee wanted to see the usage numbers before making any decision about adopting a policy and fee schedule. There was also discussion about the fees currently paid and especially the amount the club pays for rent. Information was requested regarding the 2007 document the club signed with the City of Willmar turning over ownership of items the club owned to the City. The committee will further discuss the policy and fee schedule at the March meeting.

Program Update/Requests-Staff gave updates on programs that took place the previous month as well as those upcoming through February.

Facility Usage Update-Staff updated the committee on the usage for the month and a couple of upcoming events to be held at the WCAC.

Senior Club Update-Phyllis handed out a report compiled by the board showing the investments the Willmar Area Senior Club has made in the WCAC. This document showed the significant amount of resources invested to not only start the WCAC, but also how they have helped sustain it.

Next meeting will be Friday March 17, 2015 9:00am Sonshine Room WCAC

Being no further items the meeting was adjourned.

**JOINT POWERS BOARD MEETING  
FEBRUARY 27, 2015**

Members Present: Dave Baumgart, Andy Boersma, Bill Borth, Matt Dawson, Scott Guptill, Audrey Nelsen, Pablo Obregon, Lynn Peterson, Rachel Skretvedt, Darin Strand

Staff Present: Steve Brisendine, Rob Baumgarn, Laura Morales, Tammy Rudningen, Becky Sorenson, Jena Tollefson, Ann Trochlil, Pam Versteeg, Jodi Wambeke

Guest Present: Kal Torkelson

In the absence of Chairman Eric Banks, Vice Chairman Darin Strand opened the meeting by asking everyone to introduce themselves.

Darin then called on Kal Torkelson from the West Central Builders Association to present his request to the Board. Mr. Torkelson asked the Board to approve a temporary liquor permit for the Association Home Show at the Arena. The event will be attended by the participants of the Show and liquor will be served by The Oaks(who is state licensed provider). It will not be open to the public. Dave Baumgart made a motion to approve the request, Scott Guptill seconded and the motion carried.

Darin informed the Board that he, Steve, Audrey and Liz had finalized the job description for the Joint Powers Board. A review of the description followed. Some of the main points include: members are expected to participate in the work of Community Ed & Rec services; time commitment is a 3 year term with a limit of two terms – terms start January and end December 31. Board also has a responsibility to attend meetings regularly or to notify the Office if unable to attend; review agenda items; seek community input; improve communications between CER and community groups, participate in sub committees; assist staff in utilizing community resources.

Employment with CER, City of Willmar and Willmar School District will be considered conflicts of interest. Andy Boersma questioned what would happen if you are appointed by the City and move out of the City. Steve responded that he felt as long as you were in the School District; he was okay with the person remaining on the Board but that would be an issue for policy makers to decide.

Pablo Obregon asked how often this document would be reviewed. Steve said he felt this would be used in the future when recruiting new members, thus it would be utilized annually.

Creating sub-committees for the Joint Powers Board was agreed upon by the members. The suggested sub-committees are: Finance, Program and Facility. Members on the Finance Committee would be Steve, Audrey Nelsen and Liz VanDerBill along with leadership of the JP Board.

**JOINT POWERS BOARD MEETING  
FEBRUARY 27, 2015, PAGE 2**

This committee would be needed during the yearly budget process. The Program Committee would help staff with planning upcoming/evaluating programs. The Facility Committee would develop an understanding of how the facilities operate, and would lend a hand to staff in developing policies and fee schedules for facility use. The School District is in the process of gaining support for the School Bond Referendum, this is one area that this committee could be helpful. The City Council just approved the park plan and this committee could be very helpful in advancing this process.

Pablo Obregon suggested that it might be a good idea to have a plan that all subcommittees meet in a uniform way.

Rachel Skretvedt asked if the timeline would allow for entry into the Spring/Summer brochure. Tammy Rudningen responded that there was about a week left before the dead-line. Ann mentioned on-line and social media; we can spread the word about classes/activities that did not make the brochure.

Scott Guptill spoke about the Novice Bonspiel on March 13-15. There are 20 teams so far. He invited everyone to attend the event or make up a team and join in the fun.

City Council Updates: Audrey Nelsen said she was very glad that the Park Plan passed. She has received questions from constituents regarding implementation and staffing. She also complimented Troy on a good movie night at the Arena. There were about 350 attendees.

Matt Dawson asked what the next step is in the Park Plan. Will it be attached to the Comprehensive Plan? Rachel Skretvedt said she thought that the sub-committees would be a good step in forming a park plan. Lynn Peterson asked if there was a lot of money available through grants and who would write the grants. There would be opportunities for staff to write grants and to consult the consultants. The first step is to create priorities, labeling most important #1, #2 etc. Steve stated he thought grants would be more available for Robbins Island and Ramblewood.

Andy Boersma asked if it was possible to get a total cost before creating a priority list. Steve responded that SRF has calculated the cost to be around 22 million, projecting to spend \$500,000-750,000 per year. Rachel Skretvedt stated we should start small and get the public's support. Audrey Nelsen mentioned a sales tax increase as a possibility of raising funds. The Library addition, the Arena connection and the trail improvements were all completed with sales tax increase in the past.

**JOINT POWERS BOARD MEETING  
FEBRUARY 27, 2015, PAGE 3**

After much discussion, Rachel Skretvedt made a motion that there should be a Park Plan sub-committee. Andy Boersma seconded. Pablo Obregon wondered if sub committees would limit participant's role. Andy Boersma said he felt that sub committees should be able to discuss and make decisions to present to the Joint Powers Board. Audrey Nelsen asked if we should have someone present at the School Board's Bond Referendum to give us more information. Dave Baumgart suggested amending Rachel Skretvedt's motion about creating a park plan subcommittee to create four sub-committees (Finance, Facility, Program and Park). Motion passed. Rachel Skretvedt asked how soon Steve wanted names regarding members' preferences for subcommittee assignments. Steve said he would like that info as soon as possible to have subcommittees formed by the next Board meeting.

Pablo Obregon stated he had been asked by residents regarding the Board's stance on the School referendum and he questioned how he should respond. The consensus of the Board was to support the referendum but that any response should be from an individual not the whole board.

Tammy Rudningen handed out program packets and asked Board Members to consider offering a class or giving the packet to individuals they feel may be interested in offering a class.

Steve informed the Board of Brad Bonks resignation and said this position has been posted. Interviews have been set up for March 16 and 17. Audrey Nelsen stated that we need to have someone replace Brad on the 2040 committees that he served on.

As there was no further business, the meeting adjourned. The next meeting will be March 27.

**FINANCE COMMITTEE**

**MINUTES**

The Finance Committee of the Willmar City Council met on Monday, March 9, 2015, in Conference Room No. 1 at the City Office Building.

Present: Denis Anderson ..... Chair  
Tim Johnson ..... Vice-Chair  
Audrey Nelsen ..... Member  
Jim Dokken ..... Member

Others present: Finance Director Steve Okins, Rice Memorial Hospital Representatives Mike Schramm and Bill Fenske, Willmar Municipal Utilities Finance Director Tim Hunstad, "West Central Tribune" Journalist David Little, and Accounting Supervisor Carol Cunningham.

Item No. 1 Call to Order

The meeting was called to order by Chair Anderson at 4:45 p.m.

Item No. 2 Public Comments

There were no comments from the public.

Item No. 3 Rice Memorial Hospital 12/31/14 & 01/31/15 Financial Report (Information)

Mike Schramm and Bill Fenske, of Rice Hospital, presented the committee with the 12/31/14 Financial Report which reflects a year-to-date net loss of \$1,664,533. The Hospital's 01/31/15 Financial Report was also presented which reflects a year-to-date net income of \$552,839. It was noted that both December and January were positive months in terms of actual financial performance generating a gain on operations. Discussion included efforts to recruit more specialized physicians for the hospital, particularly orthopedists. This matter was received for information.

Item No. 4 Willmar Municipal Utilities 2014 Financial Report (Information)

Willmar Municipal Utilities (MUC) Finance Director Tim Hunstad presented to the Committee the 2014 Financial Report which reflects year-to-date net earnings of \$861,732. Discussion included electricity transmission revenue and costs, the MUC's strong cash reserves, and future capital expenditure requirements. This matter was for information only.

Item No. 5 Willmar Township Fire Contract (Resolution)

Staff reviewed with the Committee the proposed Fire Protection Contract with Willmar Township. The state-wide formula used to calculate the amount due from the Township is based on information from the previous year, which includes operating costs of the Fire Department, depreciation of the fire station and equipment, the number of firefighter hours used and market values of the area covered in Willmar Township. It was noted that the amount of the contract is down substantially from last year due to the reduced number of fire calls.

Following discussion, Council Member Johnson made a motion to introduce a resolution authorizing the Mayor and the City Administrator to execute the agreement as presented in the amount of \$20,245.64. Council Member Dokken seconded the motion which carried.

Item No. 6      Miscellaneous (Information)

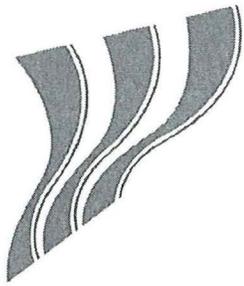
Chair Anderson informed the Committee that the Payment In Lieu Of Taxes Agreements with Rice Hospital and Willmar Municipal Utilities expired 12/31/14. He noted that the Finance Committee Chair, City staff and representatives from both entities will be conferring to develop new agreements for 2015.

There being no further business to come before the Committee, the meeting was adjourned at 5:44 p.m. by Chair Anderson.

Respectfully submitted,



Carol Cunningham  
Accounting Supervisor



CITY OF WILLMAR, MINNESOTA  
REQUEST FOR COMMITTEE ACTION

Agenda Item Number: 3

Meeting Date: March 9, 2015

Attachments:  Yes No

CITY COUNCIL ACTION

Date: March 16, 2015

- |                                   |                                 |
|-----------------------------------|---------------------------------|
| <input type="checkbox"/> Approved | <input type="checkbox"/> Denied |
| <input type="checkbox"/> Amended  | <input type="checkbox"/> Tabled |
| <input type="checkbox"/> Other    |                                 |

Originating Department: Finance

Agenda Item: Rice Memorial Hospital 12/31/2014 and 01/31/15 Financial Reports

**Recommended Action:** To receive the written and oral financial reports as of 12/31/14 and 01/31/15 for Rice Memorial Hospital for review and comment. Introduce a motion to accept the report and direct staff to place on file for future reference.

**Background/Summary:** Rice Memorial Hospital staff provides a quarterly report of the Hospital's financial status to the Finance Committee for comment.

**Alternatives:** Hold the report for further review.

**Financial Considerations:** Not Applicable.

Preparer: Steve Okins, Finance Director

Signature:

Comments:

Rice Memorial Hospital  
Financial Statements  
December 31, 2014  
Executive Summary

December was a positive month in terms of actual financial performance with Rice generating a gain on operations. Total Patient Revenues were 8.4% greater than the three-month average in December with Total Operating Revenues 16.6% greater and Net Operating Expenses 8.2% greater yielding Net Operating Income of \$600,000 for the month. YTD Operating Loss decreased to \$2.9 million compared to last year's YTD loss of \$3.0 million. Increased patient activity and performance across the entities along with the Meaningful Use funding contributed to the positive performance.

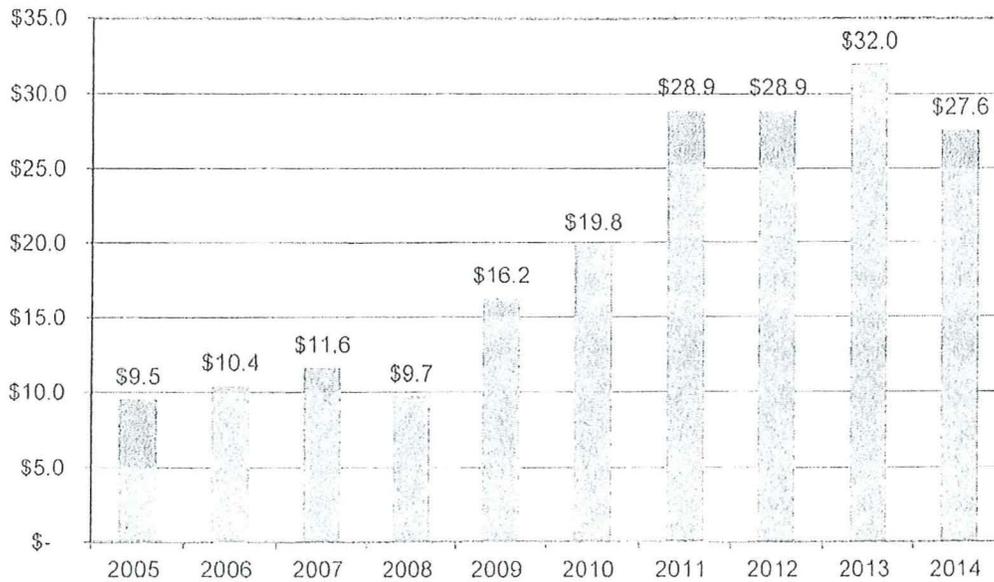
Here is a summary of key financial indicators:

	<u>Actual</u>	<u>Target</u>	<u>2013</u>	<u>2012</u>	<u>Benchmark</u>	<u>Actual - YTD</u>	<u>Desired</u>
Operating Margin-Month	6.7%	2.0%				↑	↑
Operating Margin-YTD	-3.3%	2.0%	-3.2%	1.4%	2.2%	↓	
Excess Margin-Month	7.8%	2.5%				↑	
Excess Margin-YTD	-1.8%	2.5%	-3.6%	2.4%	2.8%	↓	
EBIDA Margin-Month	12.6%	12.6%				↑	
EBIDA Margin-YTD	7.1%	12.6%	7.0%	11.6%	10.8%	↓	
Debt/Capitalization	45.8%	43.3%	46.3%	43.3%	38.7%	↔	
Net Days of Receivables	53	46	52	64	46	↑	
Days of Cash	116	117	128	114	131	↔	
Cash/Debt	57%	68%	64%	63%	87%	↓	

**December 31, 2014 Balance Sheet:**

The December Balance Sheet realized a decrease in Net Assets of \$931,000 from December 31, 2013. Total Assets have decreased \$2.5 million while Total Liabilities have decreased \$1.6 million. The Total Asset decrease was due to a decrease in Current Assets of \$6.4 million; an increase in Assets Limited as to Use of \$306,000; an increase in Property, Plant, and Equipment of \$569,000; and an increase in Other Assets of \$3.0 million. The decrease in Current Assets was due to decreases in Cash due to poor financial performance and transfers to Investments. The decrease was partially offset by increases in Receivables and Bond Reserves. Assets Limited as to Use increased due to Bond Reserves and the Rice Trust market value increases. Property, Plant, and Equipment has increased due to the Care Center Project and Home Medical projects. Other Assets have increased due to General Investment transfers from Cash and the investment in Willmar Medical Services. Cash & General Investments have decreased \$4.3 million since December 31, 2013 due to negative Operations and construction project payments.

**Cash & General Investments  
(\$millions)**

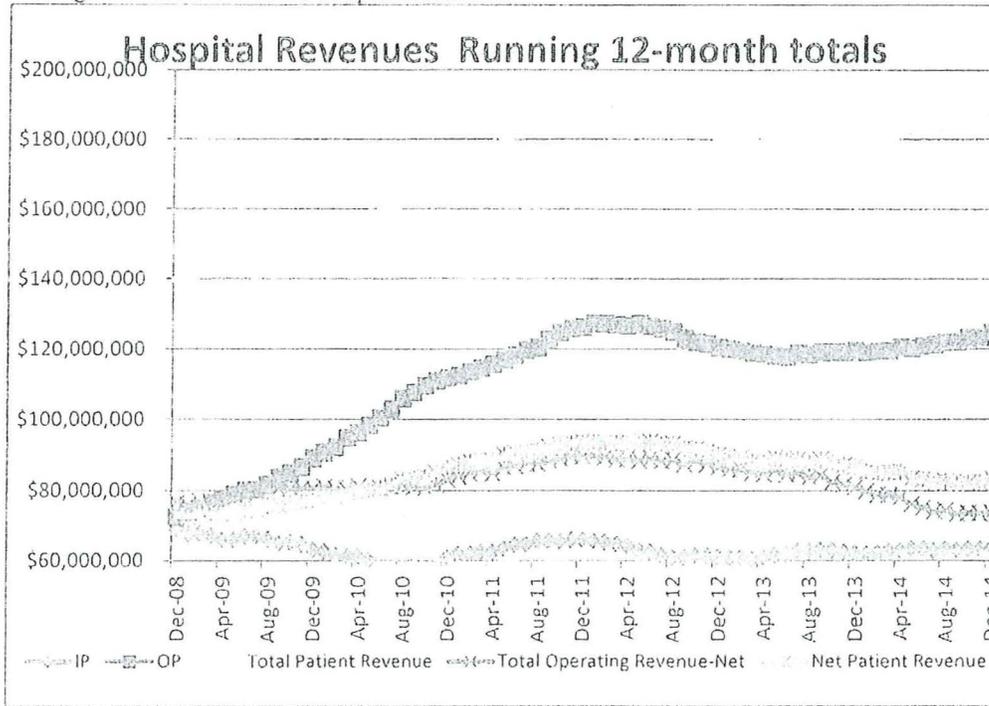


Liabilities have decreased due to Debt Service payments but offset by an increase in Current Liabilities. In the Net Asset section, Debt Service Reserves have increased with the 2013 Bond Issue and an increase in the Endowment from the Rice Trust.

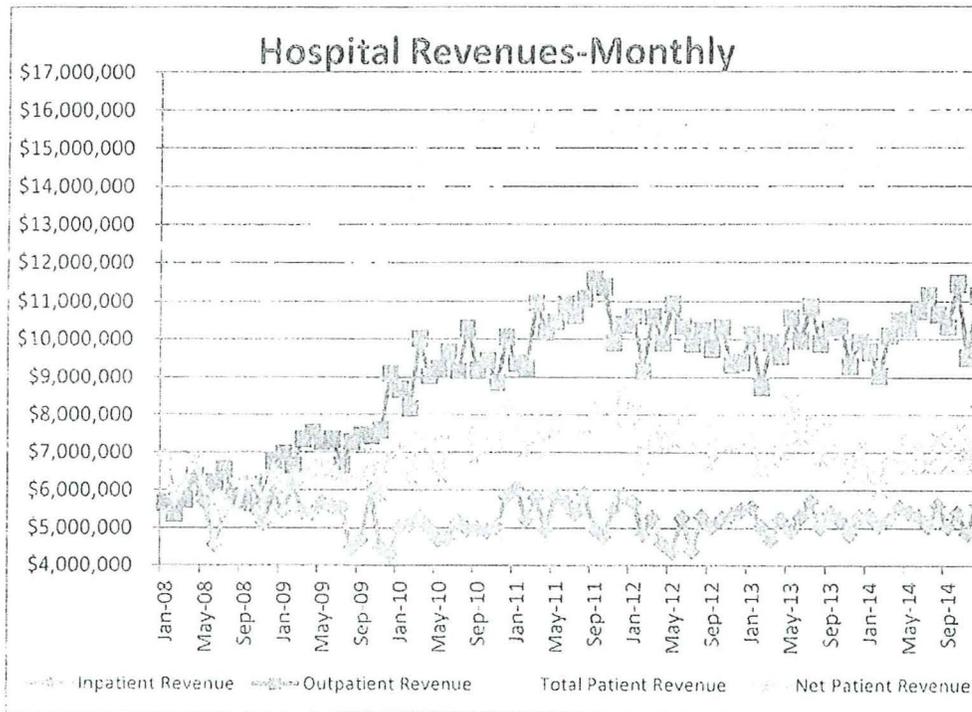
**December 2014 Results:**

The overall Net Operating Income was \$600,000 compared to the prior three-month average Operating Loss of \$46,000. Total Patient Revenues were 8.4% higher than the 3-month average while Total Operating Revenues were 16.6% higher than the average. Hospital Total Operating Revenues were 18.5% higher than the average with Inpatient Revenues 10.3% higher than average and Outpatient Revenues 6.8% higher than the average. As shown in the graph below, Total Patient Revenues have been trending

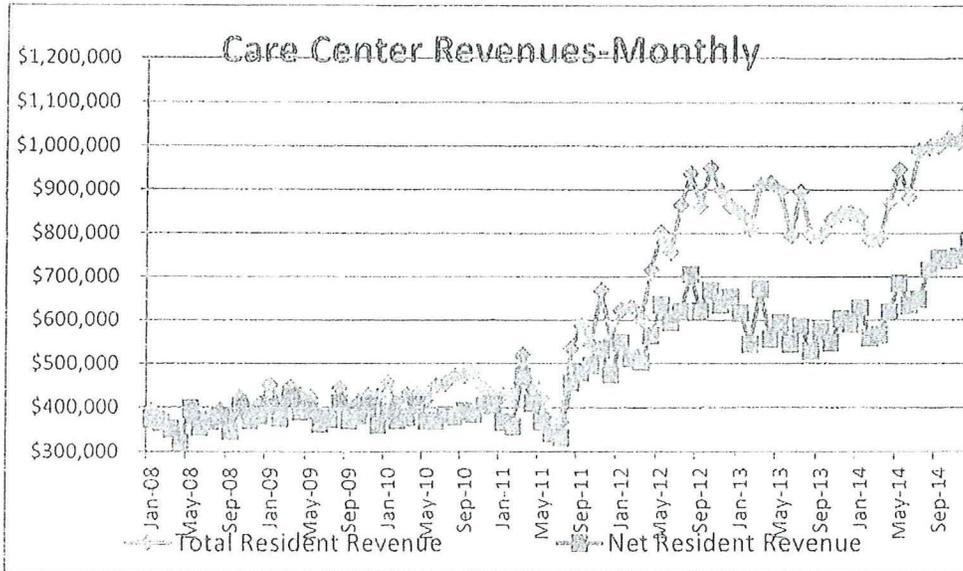
upward for the past year but Total Operating Revenue has continued its downward trend, although it is flatter the last couple of months.



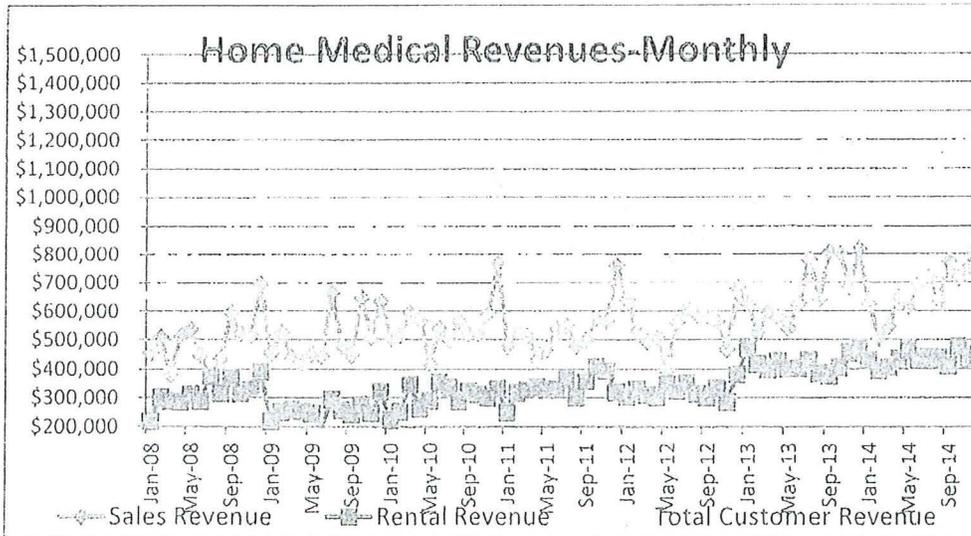
The monthly Hospital Revenues increased significantly in December after a softer November. The Total Patient and Outpatient Revenue lines had been trending up the last few months with Inpatient Revenues relatively flat over the past year.



Care Center Total Operating Revenues were higher than average by 5.8% for the month with Total Resident Revenues nearing the \$1.1 million level.



Home Medical Total Customer Revenues increased significantly in December exceeding \$1.3 million. Sales Revenues increased by \$170,000 in December while Rental Revenues were only slightly higher.



Total Deductions from Revenue were 2.5% greater than the three-month average which was due to increased patient activity, improved reimbursement, and estimated third-party cost reports. The Hospital's reimbursement rate for the month was 48.09% compared to the 2013 rate of 46.57%; 2014 YTD rate of 44.31%; and the 4<sup>th</sup> Quarter rate of 46.32%. Uncompensated Care more than doubled in December compared to average while Bad Debts were 38.0% less than the average.

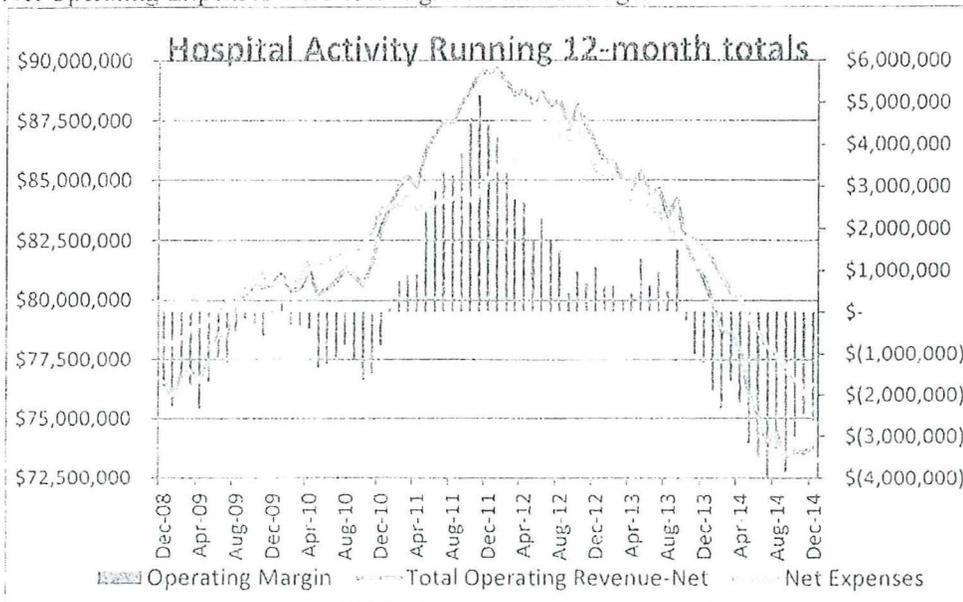
Other operating revenues were 0.8% greater than the average due to Meaningful Use funding but offset by lower than anticipated WMS profitability. Net WMS activity at Rice was less than the average by 0.5% due to lower patient activity.

Net Expenses were \$8.4 million, 8.2% greater than the three-month average. Expenses were mixed for the month with Salaries 6.1% (\$226,000) greater than average, Contract Labor 7.1% (\$23,000) less than average, and Benefits 20.7% (\$219,000) greater than average. Salaries were higher due to increased activity, year-end accruals, and 4<sup>th</sup> Quarter incentives; Contract Labor was less due to lower Hospital contracted services; and Benefits were higher due to health insurance costs. The Hospital Compensation Ratio was 50.5% for the month compared to the target of 51% and the YTD ratio of 55.5%.

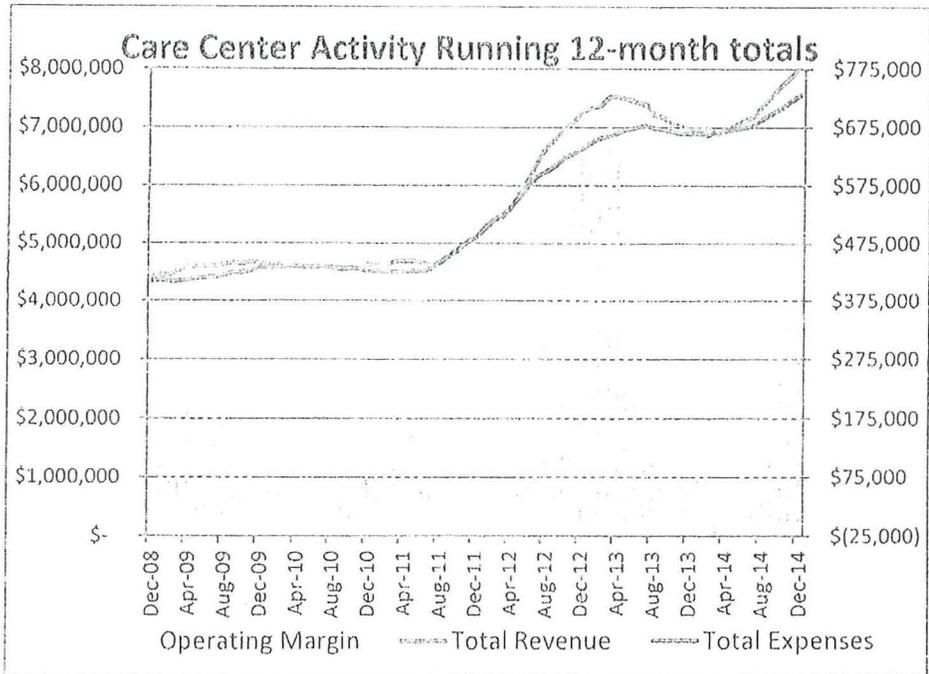
Supplies were 29.3% (\$320,000) higher than average due to Surgery activity and Home Medical sales. Drugs were 15.6% (\$95,000) greater than average due to patient activity. Purchased Services were 20.3% (\$126,000) higher due to numerous departmental activity and Legal Fees; Repairs & Rentals 1.8% (\$5,000) higher due to numerous departments; Utilities 2.6% lower; Insurance 8.9% lower; Patient Related Travel 19.7% lower; Education, Travel, and Dues 25.5% higher due to expensing of annual dues paid; and Other 32.4% lower. Total Hospital Controllable Costs were \$7.5 million, a 12.8% increase from the average, which was mostly attributable to the increased patient activity. Capital Costs were lower with Depreciation 38.0% lower due to a Home Medical adjustment. Taxes were 19.8% lower due to a MN Care Tax reconciliation.

Non-operating activity was lower than the three-month average by \$27,000. Investment Income was significantly higher due to the quarterly reconciliation of funds and activity on deposit with the City. Unrealized Gains/Losses were \$50,000 lower.

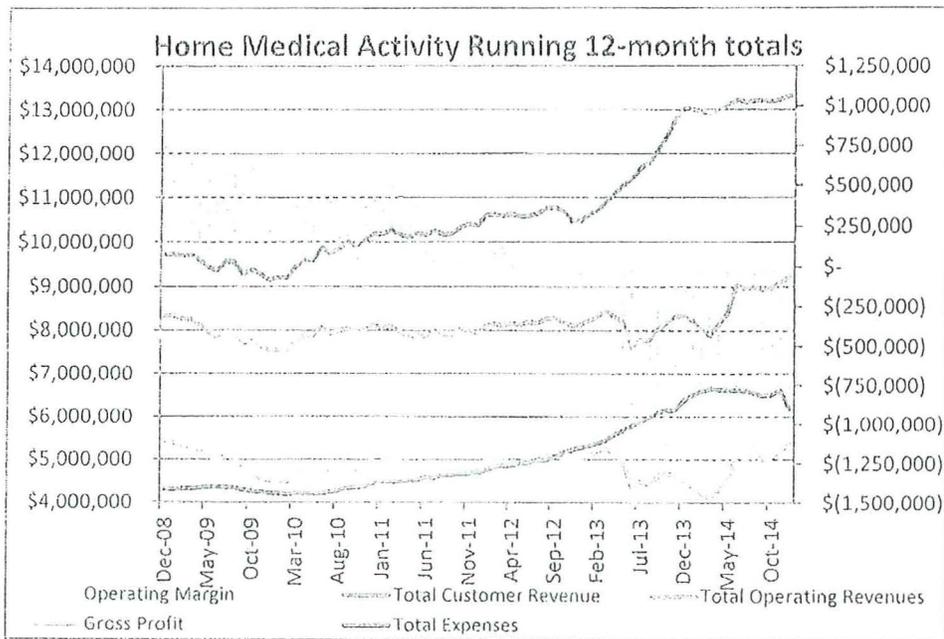
The Hospital generated Operating Income of \$248,000 compared to average Operating Losses of \$81,000. Total Operating Revenues were higher than average by 18.5% while Net Operating Expenses were 13.0% greater than average.



Care Center activity generated Operating Income of \$95,000 compared to average Operating Income of \$79,000. Net Resident Revenues were 5.5% higher than average with Net Operating Expenses 4.1% higher than average.



Home Medical activity generated Operating Income of \$260,000 compared to average Operating Losses of \$38,000. Total Operating Revenues were 12.3% higher than average while Expenses were 21.8% lower than average. Increased Sales activity along with a Depreciation adjustment contributed to the positive results.



### December YTD Summary

The YTD Operating Loss was \$2.9 million compared to last year's Operating Loss of \$3.0 million and 2012 YTD Operating Income of \$1.4 million. Results were positive in the 4<sup>th</sup> Quarter after improved results in the 3<sup>rd</sup> Quarter compared to 2<sup>nd</sup> Quarter 2014 and significantly improved from 1<sup>st</sup> Quarter 2014 and 4<sup>th</sup> Quarter 2013. Total Operating Revenues were 3.6% less in 2014 compared to 2013 and 8.8% less than 2012. Hospital Inpatient and Outpatient Revenues have increased slightly over the past two years but this was mainly attributed to the annual 3% rate increases. Inpatient Revenues were 2.2% higher than 2013 and 4.6% higher than 2012. Outpatient Revenues were 4.3% higher than 2013 and 3.5% higher than 2012. Care Center Revenues were 10.1% higher than 2013 and 18.0% higher than 2012. Home Medical Revenues were 2.2% higher than last year and 27.4% higher than 2012.

The Revenue increases were offset by reimbursement decreases experienced by the Hospital prior to 4<sup>th</sup> Quarter. Consolidated Deductions from Revenues were 6.7% higher than 2013 and 14.3% higher than 2012. With a minimal increase in Patient Revenues of 3.8%, the increases in Deductions from Revenues have pushed down Net Patient Revenues to a 0.8% increase from 2013 and 2.4% decrease from 2012. Further compounding these negative trends was the lower than projected WMS performance, which lowered Other Operating Revenues by 15.6% from 2013 and 16.6% from 2012. WMS activity at Rice which transfers net revenues back to WMS has increased 6.5% from 2013 and 16.3% from 2012 due to Imaging activity and the transfer of Anesthesia and Sleep Services.

On a positive note, Expenses have also trended downward but at slower rate than Revenues. 2014 Net Operating Expenses were 3.5% lower than 2013 and 4.4% less than 2012. Expense reductions have been realized in Salaries (1.0% lower than 2013/1.3% higher than 2012), Supplies (1.2%/3.2% higher), Drugs (15.5%/27.7% lower), Repairs (0.9%/7.4% higher), Insurance (2.5%/2.5% lower); Patient Related Travel (12.8%/8.2% lower), and Education & Travel (9.7%/7.1% lower). Expense increases have been realized in Contract Labor (13.6%/5.2% higher) (Medical Oncology and Care Center Therapy), Benefits (0.4%/2.9% higher) (Health Insurance), Purchased Services (17.9%/3.8% higher) (Oncology, Legal Fees, and Other Departments), Utilities (4.5%/5.9% higher), Other (13.9%/17.1% lower) (Community Benefits), Depreciation (4.4%/6.3% higher) (Construction Projects), Interest (10.1%/8.3% higher) (2013 Bond Issue), and Taxes (0.0%/6.8% higher).

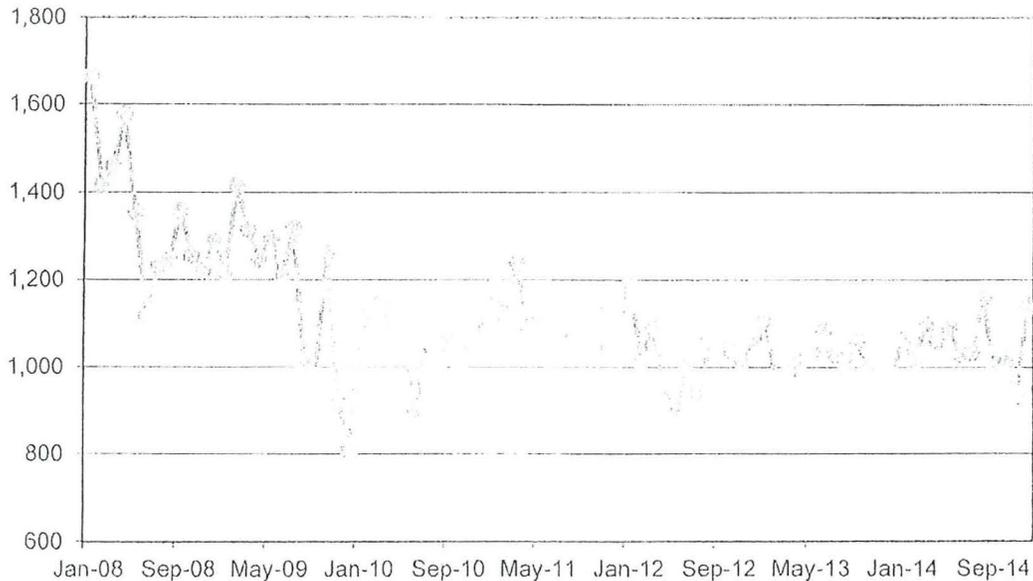
Non-Operating Income has increased significantly compared to 2013. Non-Operating Income was \$1.3 million in 2014 compared to Non-Operating Losses of \$389,000 in 2013. Investment Income was higher by 5.2% (\$38,000) but the largest factor was the Unrealized Gains in 2014 compared to Unrealized Losses in 2013. Unrealized Gains in 2014 were \$523,000 compared to Losses in 2013 of \$1.1 million.

### Statistical and Volume Summary

Patient days were 93 (8.9%) greater than forecast with admissions 39 (14.1%) greater than forecast yielding a decrease in length of stay of 2.6% for the month. Factoring the case-mix index into length of stay, the length of stay for the month of 3.71 decreased from the 3.73 forecasted length of stay (0.6%). Compared to the prior year, patient days were 157 (16.0%) higher with admissions 44 (16.2%) higher. The average daily census

for the month was 36.7 compared to forecast of 33.7; 31.6 last year; and higher than the 32.2 monthly average.

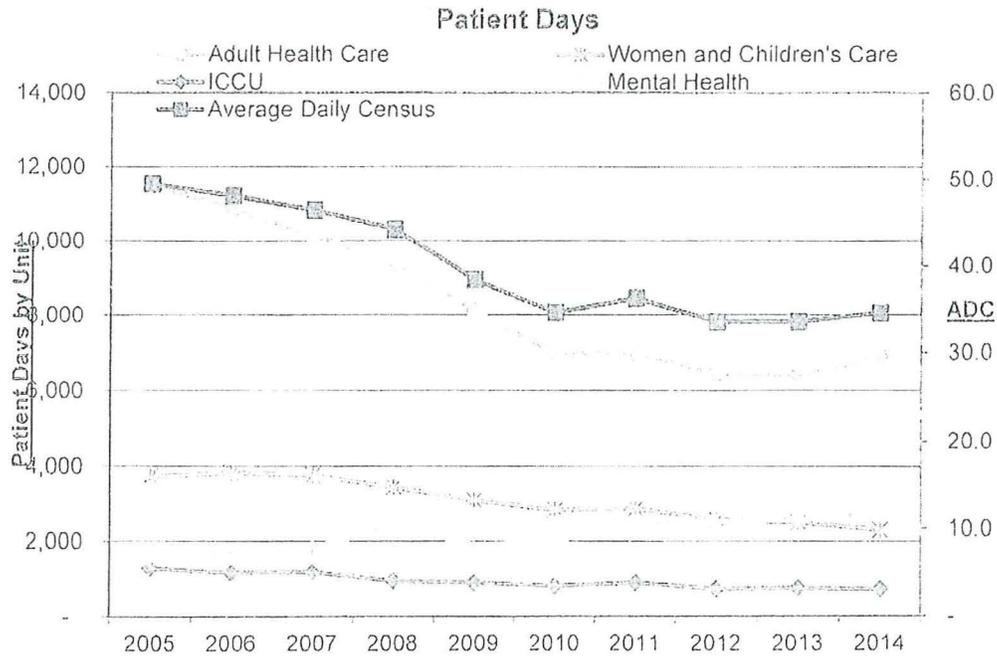
### Hospital Patient Days



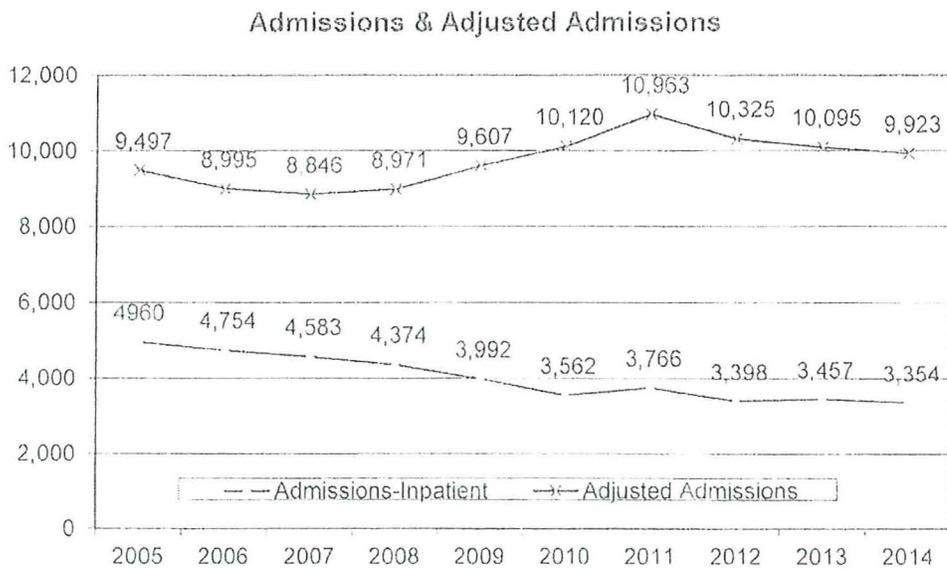
Observation patients were 1.7% greater than forecast and 10.7% greater than last year. Medicare case mix was 12.8% less than forecast and 12.2% less than last year. The overall case mix was 2.0% less than forecast and 2.1% less than last year. Overall activity as measured in adjusted admissions was 17.0% higher than forecast and 20.1% higher than last year while adjusted patient days were 11.6% higher than forecast and 19.9% greater than last year. Care Center resident days were 1.0% less than forecast with a 73.5 average daily census. Case mix for the month was 0.4% less than forecast, 0.1% greater than last year, but 4.5% less than the average.

YTD patient days were 189 (1.5%) greater than forecast with admissions 38 (1.1%) less than forecast yielding an increase in length of stay of 2.7%. Factoring in the case-mix index yields a length of stay of 3.73 compared to a 3.57 forecast, a 4.6% increase. Compared to the prior year, patient days were 386 (3.2%) greater with admissions 103 (3.0%) less than last year yielding a 6.4% increase in Length of Stay and a case-mix adjusted length of stay increase of 7.0%. The average daily census was 34.6 compared to the forecast of 34.0 and 33.5 last year. Observation patients were 21.8% less than forecast and 19.7% less than last year. Medicare case mix was 0.4% less than forecast and 0.4% less than last year while the overall case mix was 0.6% less than forecast and 0.6% less than last year. Overall activity as measured in adjusted admissions was 0.9% greater than forecast and 1.7% less than last year while adjusted patient days were 3.5% greater than forecast and 4.4% greater than last year. Deliveries were 25 (3.1%) less than forecast and 50 (6.0%) less than last year. Care Center resident days were 4.6% less than forecast with a 66.4 average daily census and the case mix was 3.4% greater than forecast and 3.2% greater than last year.

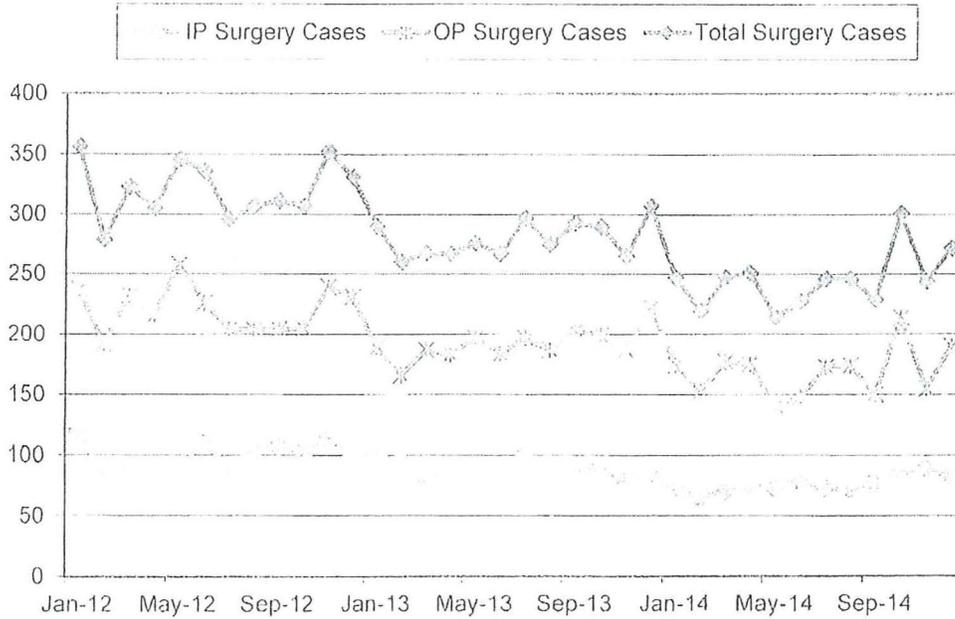
The Average Daily Census has stabilized over the past couple of years with increases in Adult Health and Behavioral Health activity and a decline in Women and Children's activity and Intensive Care.



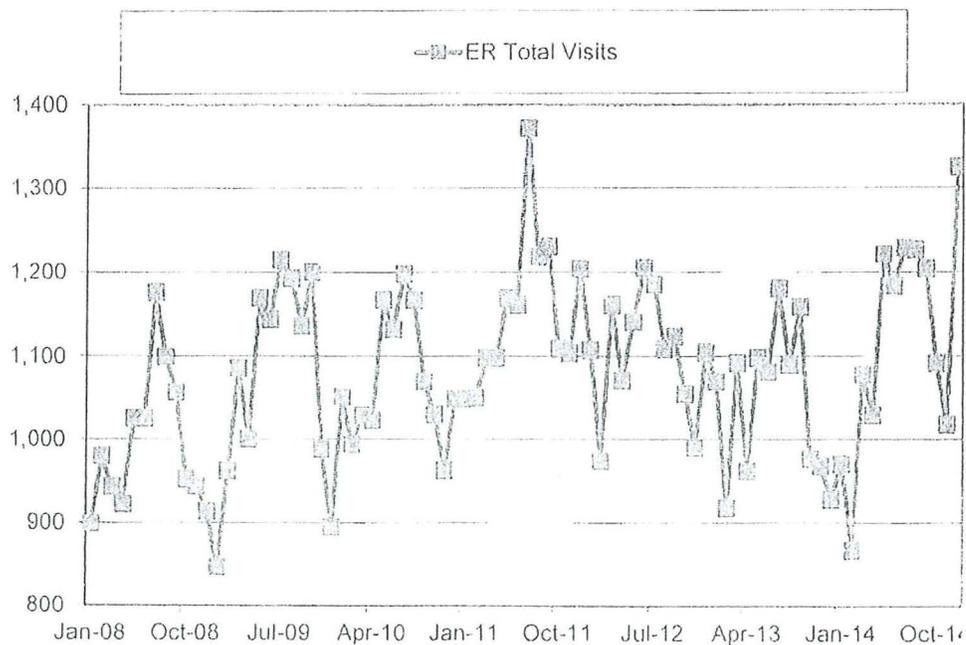
Admissions have continued a downward trend since 2011, although the trend for the last couple of years was fairly flat. Adjusted Admissions, which measures total activity, also has continued its downward trend since the high point in 2011. The downward trend is the result of a slight decline in acute admissions and lower outpatient activity.



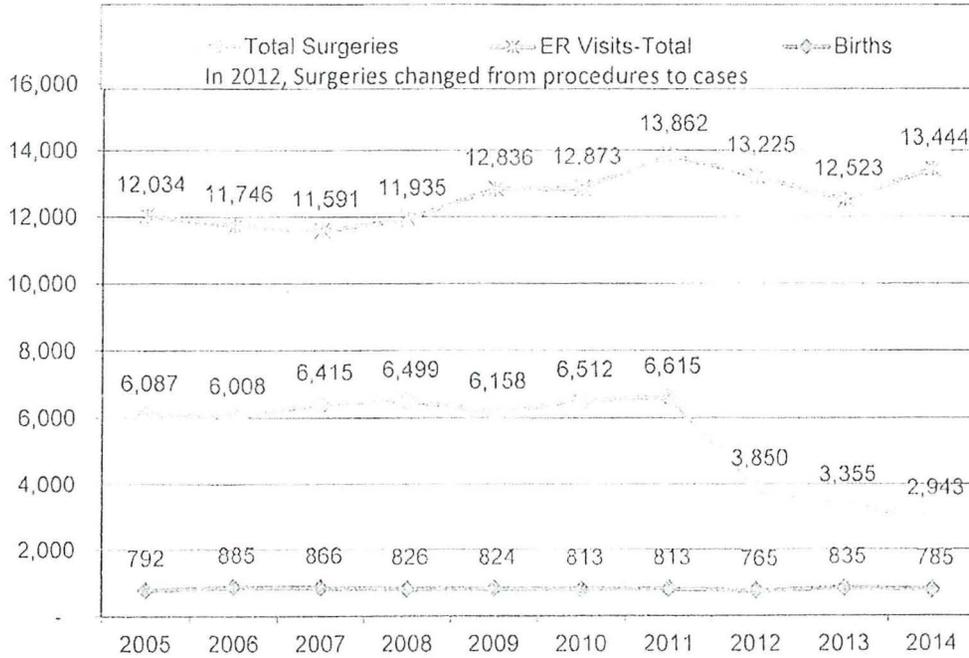
Ancillary departments were mostly higher for the month. Surgery & GI cases were 10.6% greater than forecast, 11.4% less than last year, and 5.4% greater than the three-month average. Inpatient activity was 7.9% greater than forecast but 3.5% less than last year while Outpatient activity was 11.8% greater than forecast but 14.4% less than last year. YTD Surgery cases were 9.1% less than forecast, 12.3% less than 2013, and 9.1% less than 2012.



Emergency Room visits were 20.9% greater than forecast for the month, 42.8% higher than last year and 19.9% greater than the three-month average. YTD visits were 3.9% greater than forecast, 7.4% greater than 2013, and 1.7% greater than 2012.



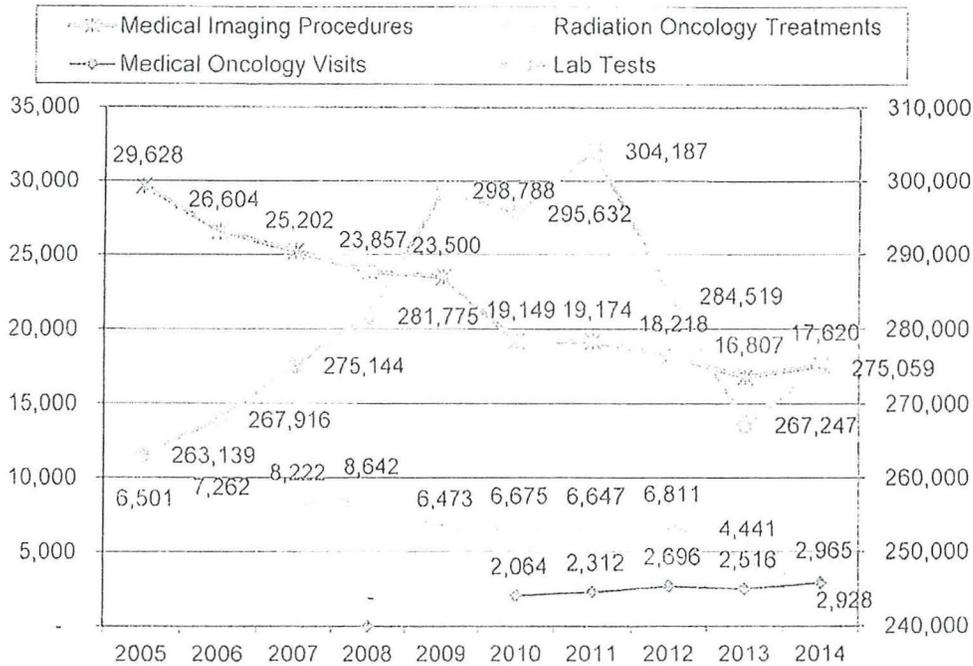
Total Surgery cases have continued its downward trend since 2012. Note that in 2012, the volume metric changed from procedures to cases. Emergency Room visits have increased in 2014 after a couple of years of decreases from the high in 2011 of 13,862 visits. Deliveries dipped in 2014 compared to 2013 and most of the previous years but were similar to the 2012 activity.



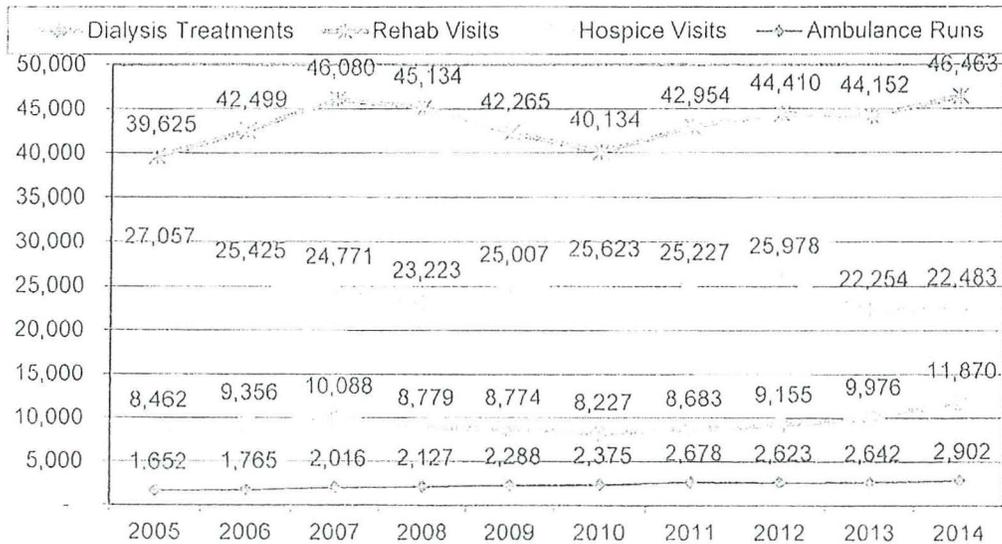
Monthly Laboratory tests were 7.1% greater than forecast, 7.5% greater than last year, and 3.6% greater than average. Medical Imaging procedures were 4.0% greater than forecast, 12.2% greater than last year, and 7.4% greater than average. Radiation Oncology treatments were 19.2% less than forecast, 32.9% greater than last year, but 9.4% less than average. Medical Oncology visits were 20.8% greater than forecast, 18.3% greater than last year, and 16.8% greater than average. Dialysis treatments were 5.1% greater than forecast, 11.3% greater than last year, and 1.4% greater than average; Rehab visits were 3.7% greater than forecast, 18.7% greater than last year, and 2.5% greater than average; Hospice visits were 7.0% less than forecast, 2.6% less than last year, and 5.5% less than average; and Ambulance runs were 10.5% greater than forecast, 25.4% greater than last year, and 8.3% greater than average.

YTD Laboratory tests were 2.6% greater than forecast, 2.9% greater than last year, but 3.3% less than 2012. Medical Imaging procedures were 1.8% greater than forecast, 4.8% greater than last year, but 3.3% less than 2012. Radiation Oncology treatments were 26.0% less than forecast, 33.2% less than last year, and 56.5% less than 2012. Medical Oncology visits were 10.8% greater than forecast, 16.4% greater than last year, and 8.6% greater than 2012. Dialysis treatments were 11.7% greater than forecast, 19.0% greater than last year, and 29.7% greater than 2012; Rehab visits were 2.9% greater than forecast, 5.2% greater than last year, and 4.6% greater than 2012; Hospice visits were 0.3% greater than forecast, 1.0% greater than last year, but 13.5% less than 2012; and Ambulance runs were 6.7% greater than forecast, 9.8% greater than last year, and 10.6% greater than 2012.

Annual activity of certain ancillary services is shown in the graphs below. Laboratory tests and Medical Imaging procedures both increased this past year. Lab tests had experienced a couple of years of lower activity while Medical Imaging procedures had been experiencing many years of lower activity. Oncology activity continued to be in flux with the turnover of providers, although Medical Oncology did experience a slight increase in visits in 2014.



Dialysis treatments continued its upward trend over the past few years. Rehab visits also increased this past year after a flat 2013. Hospice activity was relatively flat while Ambulance runs experienced an increase in 2014 after a couple years of flat activity.

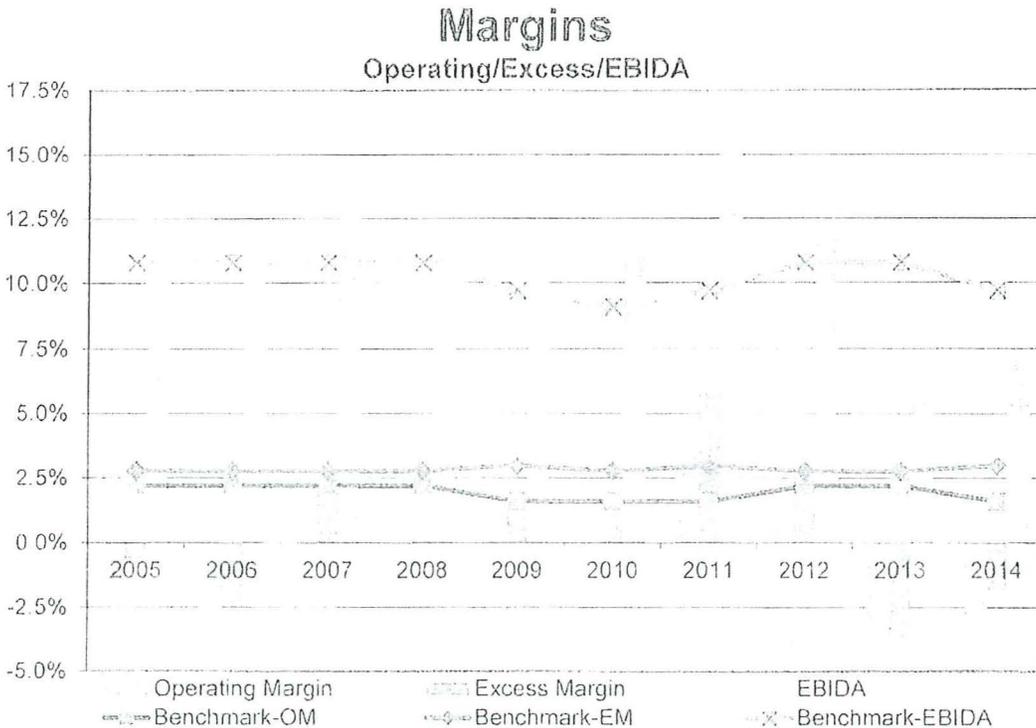


Full Time Equivalents (FTE's) for the month were 771 compared to a forecast of 791, a positive variance of 2.6%. This compared to last year's total of 806 (4.3% lower) and the three month average of 767 (0.5% higher). Hospital FTE's were 3.3% less than forecast, 6.0% less than last year, and 0.1% higher than average. Care Center FTE's were 15.9% greater than forecast, 16.2% greater than last year and 2.9% greater than average. Home Medical FTE's were 14.5% less than forecast, 10.7% less than last year, and 0.6% higher than average.

YTD FTE's were 782 compared to a forecast of 791, a positive variance of 1.2%. This compared to last year's total of 803 (2.7% lower) and 803 (2.6% lower) from 2012. Hospital FTE's were 1.2% less forecast, 3.7% less than last year, and 4.2% less than 2012. Care Center was 9.2% greater than forecast, 6.1% greater than last year and 0.7% greater than 2012. Home Medical was 10.7% less than forecast, 3.8% less than last year, but 7.2% greater than 2012.

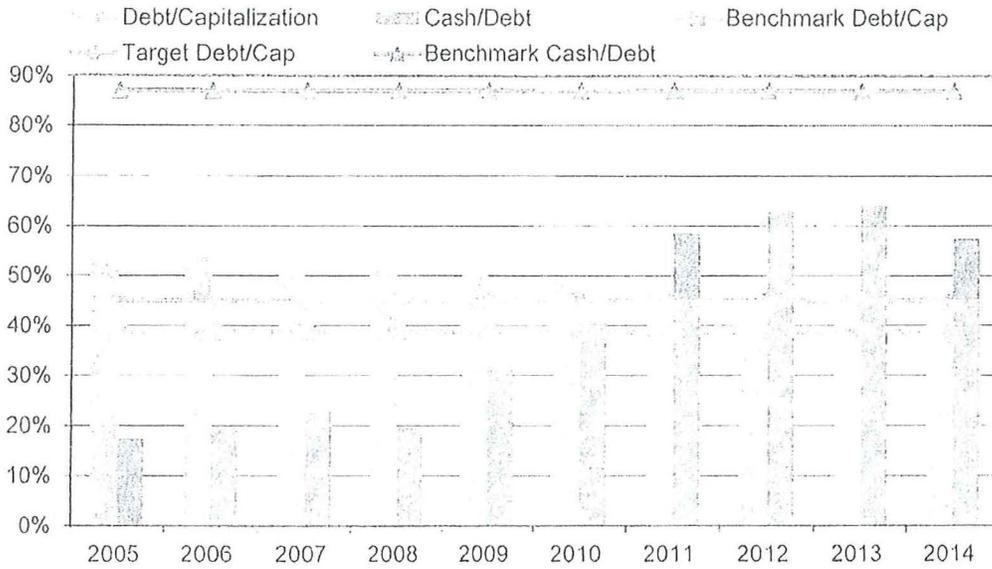
**Key Performance Indicators**

The Operational indicators were positive for the month compared to forecast and last year. Consolidated Operating Margin was 6.7% for the month and YTD was -3.3% compared to the forecast of 2.0% and last year's -3.2%. Excess Margin was 7.8% for the month and YTD was -1.8% compared to the forecast of 2.5% and last year's -3.6%. EBIDA Operating Margin was 12.6% for the month and 7.1% YTD compared to the forecast of 12.6% and last year's 7.0%.

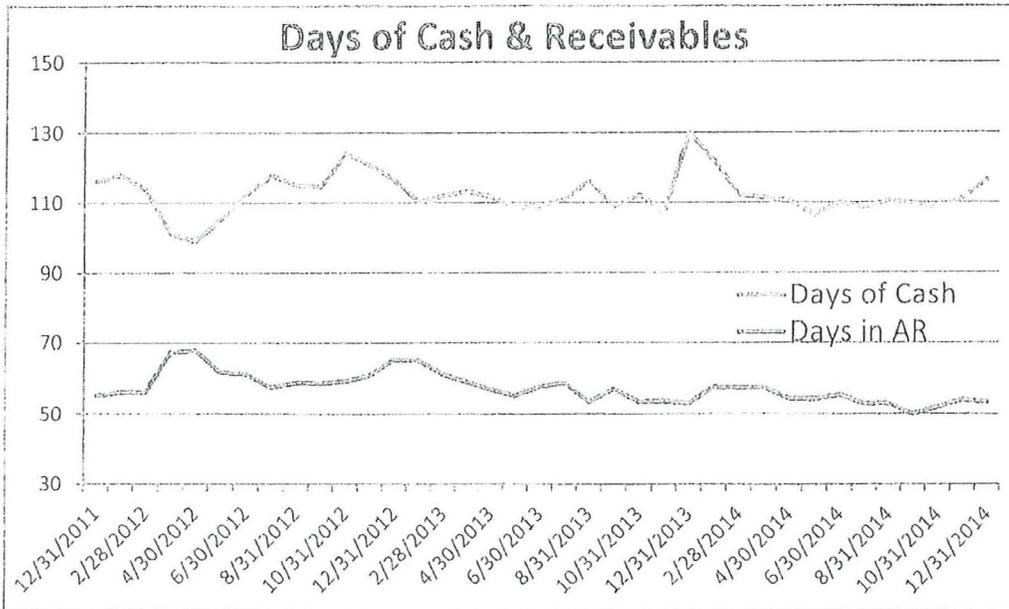


The Financial ratios indicate that the Debt/Capitalization ratio of 45.8% was lower than last month but still higher than the forecast of 43.3%; lower than last year's 46.3%, but higher than the targeted ceiling of 45%. Debt Service Coverage was 2.4 compared to the

forecast of 3.2 and last year's 1.8. The Cash/Debt ratio was 57% compared to the forecast of 68% and last year's 64%. The Financial Strength Index was a -0.33 compared to the forecast of 0.79 and -0.52 last year.

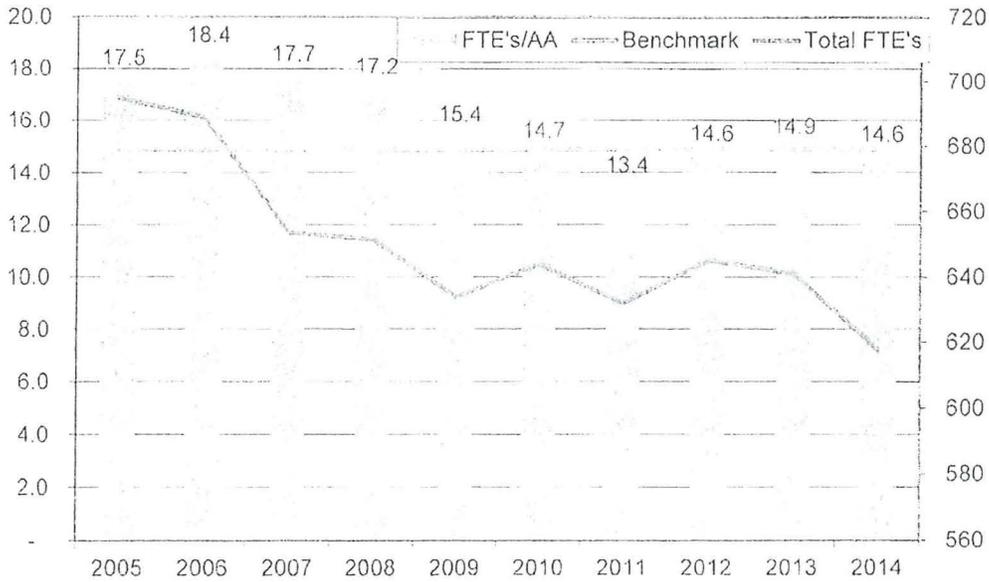


Days in accounts receivable were 53 compared to the forecast of 46 and last year's 52. Days of Cash were 116 compared to the forecast of 117 and last year's 128.



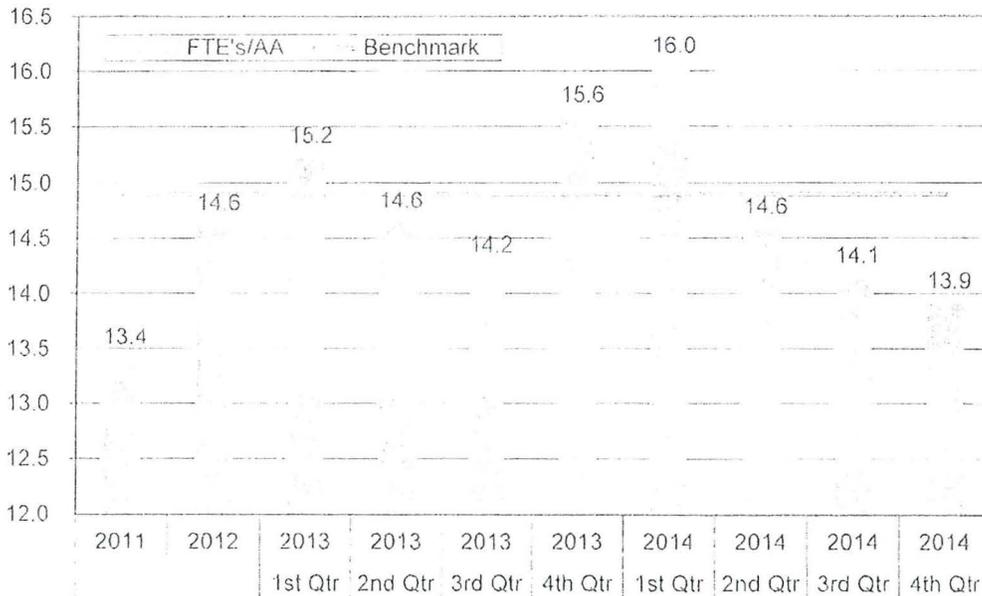
Hospital productivity ratios in terms of staffing were lower than the forecast with FTE's per adjusted admit at 12.5 for the month and 14.6 YTD compared to the forecast of 14.4 and last year's ratio of 14.9. FTE's per adjusted patient day were 3.5 for the month and 3.9 YTD compared to the forecast of 4.1 and 4.2 last year.

## Hospital Full Time Equivalentents



Comparing 4<sup>th</sup> Quarter productivity to the prior quarters, the Hospital Productivity ratio was slightly down from 3<sup>rd</sup> Quarter 2014. This was significantly improved from 1<sup>st</sup> Quarter 2014 and 4<sup>th</sup> Quarter 2013.

## Hospital Productivity



The Hospital Total Operating Expense Ratio (Line 27) was 90.2% for the month and 93.5% YTD compared to the forecast of 90% and last year's 90%. Bad Debt ratio was 2.6% YTD compared to the 1.9% forecast and significantly better than the benchmark of

7.4%. Capital Expense ratio was 9.3% YTD compared to 9.3% forecast, 9.1% last year, and the benchmark of 6.9%.

Care Center Hours per Resident Day were 6.4 for the month and 6.7 YTD compared to the forecast of 6.5 and 6.6 last year. The Care Center's Total Operating Expense Ratio (Line 45) was 87.8% for the month; 93.5% YTD, 93.0% Forecast; and 99.0% in 2013.

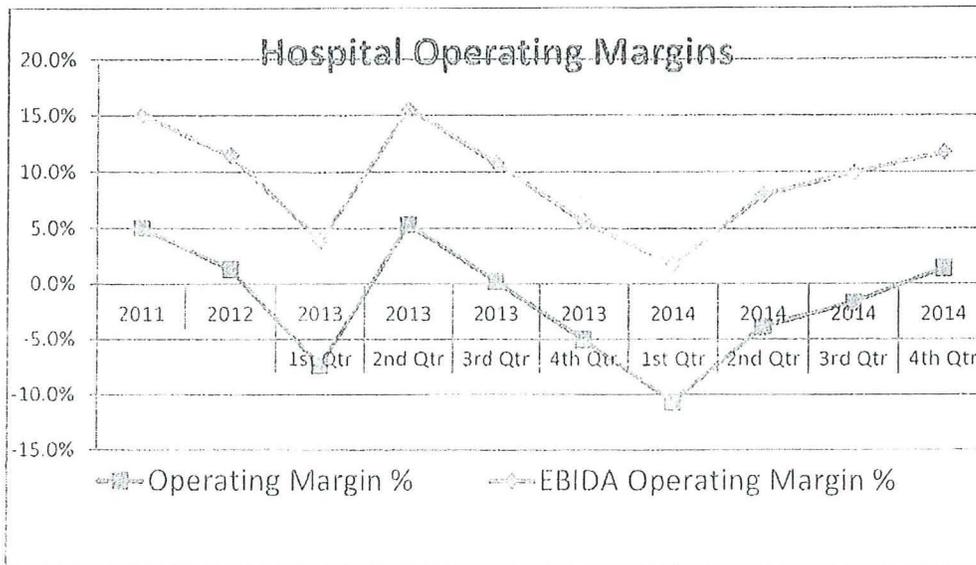
Sales per FTE at Home Medical were \$220,400 for the month and \$171,700 YTD compared to the forecast of \$191,600 and \$161,600 last year. Home Medical's Total Operating Expense Ratio (Line 50) was 54.0% for the month; 115.5% YTD; 105.0% Forecast; and 142.0% in 2013. Inventory Turns were 4.9 YTD compared to 4.7 last year.

**Key Performance Indicators by Entity**

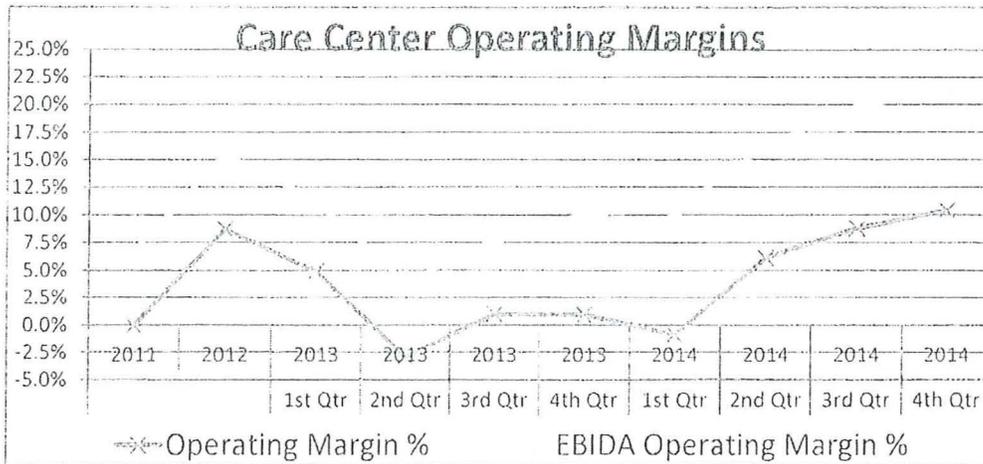
The Consolidated Margins improved in the 4<sup>th</sup> Quarter 2014 compared to 3<sup>rd</sup> Quarter 2014 and significantly better than the prior six quarters. Operating Income and Excess Margin were positive for the quarter leading to positive EBIDA Operating Margins.



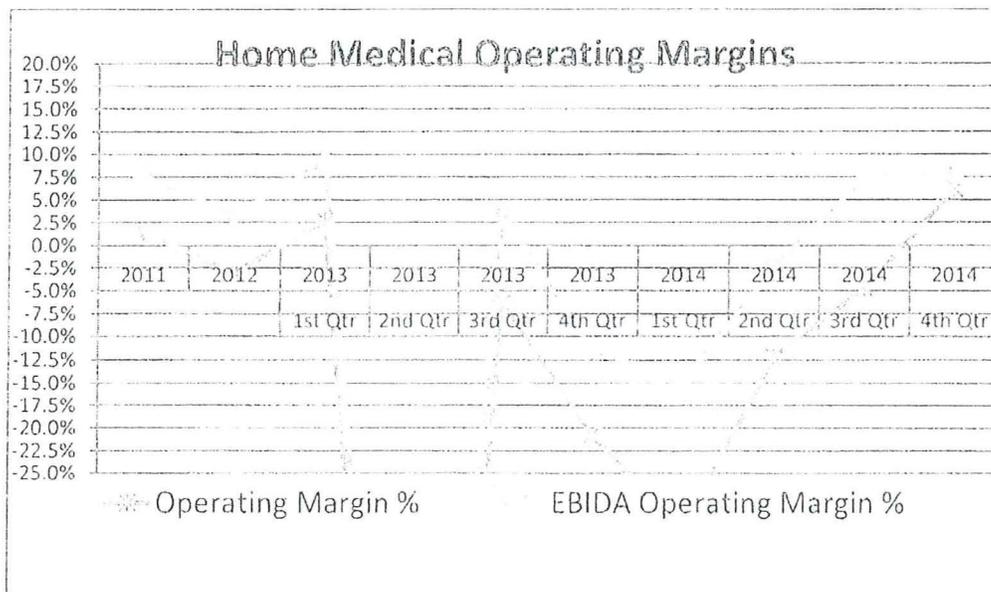
The Hospital activity continued to improve in 4<sup>th</sup> Quarter 2014 compared to the prior five quarters. Increased volumes and decreased expenses improved the 4<sup>th</sup> Quarter performance.



Care Center activity has steadily improved and was higher than any prior period.



Home Medical financial performance improved significantly in 4<sup>th</sup> Quarter 2014 to a profitable Operating Margin. Increased customer activity and lower expenses contributed to the positive performance.



**Capital Expenditures:**

Rice expended \$9.4 million of capital expenditures in 2014 compared to an adjusted approved budget of \$11.1 million. In addition to Routine expenditures of \$2.5 million, building projects were completed at the Care Center (\$6.4 million) and also at the Alexandria Home Medical store.

RICE MEMORIAL HOSPITAL  
CONSOLIDATED  
BALANCE SHEET  
For the Twelve Months Ending December 31, 2014

	December 2014	12/31/13	Variance	12/31/12	Variance	12/31/11	Variance
1 ASSETS							
2 CURRENT ASSETS							
3 CASH AND CASH EQUIVALENTS	\$2,447,311	\$6,355,434	(\$3,908,123)	\$2,990,469	(\$352,177)	\$3,738,757	(\$1,281,446)
4 TRUSTEE BOND AGREEMENTS - CURRENT	2,757,540	2,379,838	377,702	2,393,907	363,634	2,130,449	627,100
5 ACCOUNTS RECEIVABLE NET	14,720,163	14,513,838	206,325	18,416,953	(3,693,793)	16,143,018	1,422,854
6 OTHER RECEIVABLES	548,739	137,453	411,286	626,156	(77,350)	521,975	26,284
7 INVENTORY	1,974,800	2,117,850	(142,950)	1,881,543	93,317	1,858,419	116,441
8 PREPAID EXPENSES	877,299	591,750	(285,551)	1,030,523	(203,225)	1,517,862	(640,562)
10 TOTAL CURRENT ASSETS	<u>23,325,933</u>	<u>19,795,874</u>	<u>(6,469,941)</u>	<u>27,398,573</u>	<u>(4,072,640)</u>	<u>25,900,470</u>	<u>(2,574,537)</u>
11 ASSETS LIMITED AS TO USE							
12 HELD BY TRUSTEES - BOND AGREEMENTS	3,776,634	3,571,279	205,356	3,181,089	595,545	3,731,642	44,593
13 REMAINDER UNITRUST - RECEIVABLE	47,522	47,522	-	43,996	3,526	47,976	(154)
16 ENDOWMENT FUND - INVESTMENTS	3,061,252	2,960,184	101,068	2,616,990	444,242	2,466,271	594,961
18 TOTAL ASSETS - USE IS LIMITED	<u>6,885,388</u>	<u>6,578,984</u>	<u>306,404</u>	<u>5,842,075</u>	<u>1,043,313</u>	<u>6,245,889</u>	<u>639,499</u>
19 PROPERTY PLANT & EQUIPMENT							
20 PROPERTY PLANT & EQUIPMENT	142,634,962	136,993,751	5,731,208	132,297,268	10,337,895	129,292,102	13,342,860
21 LESS ACCUMULATED DEPRECIATION	(80,874,221)	(75,712,695)	(5,161,526)	(72,741,511)	(8,132,610)	(67,522,911)	(11,351,230)
24 NET PROPERTY, PLANT & EQUIPMENT	<u>61,760,741</u>	<u>61,191,056</u>	<u>569,682</u>	<u>59,555,457</u>	<u>2,205,285</u>	<u>61,769,611</u>	<u>(8,870)</u>
25 OTHER ASSETS							
26 INVESTMENTS - FIXED INCOME	25,156,026	23,595,363	2,510,663	25,941,561	(235,835)	25,123,561	(19,538)
28 INVESTMENTS - SHR	459,648	439,435	20,213	19,393	425,186	411,413	47,635
29 INVESTMENTS - WMS	4,282,496	3,769,417	513,079	3,647,124	635,322	3,335,316	947,180
30 INVESTMENTS - LAKE REGION FMS	18,125	18,125	-	18,125	-	18,125	-
31 INVESTMENTS - VHA/M/CSF	34,563	34,983	(420)	79,363	(33,800)	79,136	(24,173)
32 GOODWILL NET	83,389	84,722	(1,333)	86,036	(2,647)	83,389	-
33 DEFERRED DEBT ACQUISITION COSTS	-	-	-	203,398	-	518,342	(518,342)
36 TOTAL OTHER ASSETS	<u>30,004,046</u>	<u>26,944,020</u>	<u>3,060,027</u>	<u>30,380,625</u>	<u>(376,582)</u>	<u>29,469,777</u>	<u>534,270</u>
38 TOTAL ASSETS	<u>\$121,976,109</u>	<u>\$124,509,937</u>	<u>(\$2,533,828)</u>	<u>\$123,176,733</u>	<u>(\$1,200,623)</u>	<u>\$123,385,747</u>	<u>(\$1,409,637)</u>
40 LIABILITIES AND NET ASSETS							
41 CURRENT LIABILITIES							
42 CURRENT MATURITIES OF LTD	\$1,914,520	\$1,710,232	\$214,288	\$2,299,275	(\$345,755)	\$1,981,181	(\$36,661)
43 ACCOUNTS PAYABLE - TRADE	1,836,340	1,959,719	(83,379)	1,730,604	125,736	1,562,350	292,590
45 EST. THIRD PARTY PAYOR SETTLEMENTS	(188,000)	192,060	(380,060)	(29,354)	(158,496)	217,700	(405,700)
46 ACCRUED SALARIES, WAGES AND BENEFITS	11,471,184	11,121,571	349,613	10,992,653	478,831	10,751,022	720,462
47 ACCRUED INTEREST AND DUE TO WMS	2,225,849	2,093,781	132,069	2,089,275	136,624	2,439,639	(223,289)
49 TOTAL CURRENT LIABILITIES	<u>17,310,194</u>	<u>17,087,362</u>	<u>222,831</u>	<u>17,073,804</u>	<u>236,390</u>	<u>16,962,892</u>	<u>347,302</u>
50 LONG TERM DEBT (LESS CURRENT)	47,945,859	49,770,570	(1,824,711)	45,957,263	1,988,596	49,270,010	(1,324,151)
53 TOTAL LIABILITIES	<u>65,256,052</u>	<u>66,857,932</u>	<u>(1,601,880)</u>	<u>63,031,067</u>	<u>2,224,986</u>	<u>66,232,902</u>	<u>(976,850)</u>
54 COMMITMENTS AND CONTINGENCIES							
56 NET ASSETS							
58 RESTRICTED FUNDS							
59 DEBT SERVICE AND RESERVE	3,776,634	3,571,279	205,356	3,181,089	595,545	3,731,642	44,593
60 SPECIFIC PURPOSE FUND	216,568	270,216	(53,718)	85,338	128,230	74,593	141,975
61 PERMANENT ENDOWMENT	3,061,252	2,960,184	101,068	2,616,990	444,242	2,466,271	594,961
62 CURRENT YEAR INCOME	(1,654,333)	(3,426,313)	1,761,980	2,339,358	(4,095,151)	6,096,621	(7,671,154)
63 UNRESTRICTED	51,530,156	51,726,569	(2,946,413)	51,825,651	(498,495)	44,823,718	6,455,432
65 TOTAL NET ASSETS	<u>56,720,057</u>	<u>57,652,005</u>	<u>(931,948)</u>	<u>60,145,666</u>	<u>(3,425,609)</u>	<u>57,152,845</u>	<u>(432,788)</u>
67 TOTAL LIABILITIES AND NET ASSET	<u>\$121,976,109</u>	<u>\$124,509,937</u>	<u>(\$2,533,828)</u>	<u>\$123,176,733</u>	<u>(\$1,200,623)</u>	<u>\$123,385,747</u>	<u>(\$1,409,637)</u>

RICE MEMORIAL HOSPITAL CONSOLIDATED  
For the Month Ending

	December 2014	Prior 3 Mo Average	% Var	November 2014	% Var	October 2014	% Var	September 2014	% Var
OPERATING REVENUE									
INPATIENT REVENUE	\$5,648,411	\$5,119,836	10.3%	\$4,887,829	15.6%	\$5,413,007	4.3%	\$5,058,672	11.7%
OUTPATIENT REVENUE	11,144,797	10,436,548	6.8%	9,525,813	17.0%	11,454,176	(2.7%)	10,329,625	7.9%
RICE CARE CENTER REVENUE	1,085,844	1,009,718	7.5%	1,008,957	7.6%	1,019,400	6.5%	1,000,797	8.5%
RICE HOME MEDICAL REVENUE	1,366,555	1,186,333	15.2%	1,189,619	14.9%	1,188,019	15.0%	1,181,366	15.7%
TOTAL PATIENT REVENUE	19,245,607	17,751,437	8.4%	16,612,248	15.9%	19,074,602	0.9%	17,570,460	9.5%
LESS DISCOUNTS & CONTRACTUALS	9,165,953	8,906,291	2.9%	8,157,394	12.4%	9,557,179	(4.1%)	9,004,300	1.8%
LESS UNCOMPENSATED CARE	116,221	53,596	116.8%	45,505	153.2%	62,160	87.0%	52,724	120.4%
LESS BAD DEBT EXPENSE	156,101	251,766	(38.0%)	221,593	(29.6%)	284,936	(45.2%)	248,770	(37.3%)
TOTAL DEDUCTIONS FROM REVENUE	9,438,275	9,211,654	2.5%	8,424,892	12.0%	9,904,275	(4.7%)	9,305,794	1.4%
NET REVENUE FROM PATIENTS	9,807,332	8,540,783	14.8%	8,187,356	19.8%	9,170,327	6.9%	8,264,666	18.7%
OTHER OPERATING REVENUE	1,241,642	1,232,154	0.8%	1,289,042	(3.7%)	1,261,802	(1.6%)	1,145,617	8.4%
TOTAL OPERATING REVENUE	11,048,974	9,772,937	13.1%	9,476,398	16.6%	10,432,129	5.9%	9,410,283	17.4%
LESS WILLMAR MEDICAL SERVICES OPERATING REVENUE	2,025,500	2,036,491	(0.5%)	1,937,521	4.5%	2,232,725	(9.3%)	1,939,228	4.4%
TOTAL OPERATING REVENUE	9,023,474	7,736,445	16.6%	7,538,877	19.7%	8,199,404	10.1%	7,471,055	20.8%
OPERATING EXPENSES									
SALARIES AND WAGES	3,964,754	3,738,476	6.1%	3,696,239	7.3%	3,921,308	1.1%	3,597,881	10.2%
CONTRACT LABOR	295,657	318,194	(7.1%)	285,052	3.7%	304,490	(2.9%)	365,039	(19.0%)
SUPPLEMENTAL BENEFITS	1,277,724	1,058,676	20.7%	1,039,251	22.9%	1,100,029	16.2%	1,036,747	23.2%
SUPPLIES	1,415,710	1,095,314	29.3%	1,049,443	34.9%	1,126,193	25.7%	1,110,306	27.5%
DRUGS	698,093	603,981	15.6%	598,898	16.6%	584,031	19.5%	629,015	11.0%
PURCHASED SERVICES	746,997	620,977	20.3%	686,851	8.8%	624,583	19.6%	551,497	35.4%
REPAIRS, SERVICE & RENTALS	289,868	284,608	1.8%	281,324	3.0%	297,056	(2.4%)	275,444	5.2%
UTILITIES	137,596	141,206	(2.6%)	137,926	(0.2%)	144,745	(4.9%)	140,946	(2.4%)
INSURANCE	49,170	53,992	(8.9%)	52,602	(6.5%)	50,287	(2.2%)	59,088	(16.8%)
PATIENT RELATED TRAVEL	28,302	35,259	(19.7%)	32,576	(13.1%)	36,292	(22.0%)	36,908	(23.3%)
EDUCATION, TRAVEL, & DUES	88,458	70,470	25.5%	66,361	33.3%	78,742	12.3%	66,307	33.4%
OTHER	31,666	46,857	(32.4%)	53,459	(40.8%)	51,836	(38.9%)	35,275	(10.2%)
DEPRECIATION AND AMORT	452,264	729,865	(38.0%)	693,590	(34.8%)	758,048	(40.3%)	737,957	(38.7%)
INTEREST	150,811	150,557	0.2%	149,877	0.6%	151,250	(0.3%)	150,545	0.2%
TAXES & SURCHARGE	155,148	193,484	(19.8%)	191,011	(18.8%)	172,993	(10.7%)	216,449	(28.3%)
TOTAL OPERATING EXPENSES	9,782,218	9,141,916	7.0%	9,014,460	8.5%	9,401,883	4.0%	9,009,404	8.6%
LESS WILLMAR MEDICAL SERVICES OPERATING EXPENSES	1,358,873	1,359,286	0.0%	1,342,445	1.2%	1,390,792	(2.3%)	1,344,622	1.1%
NET OPERATING EXPENSES	8,423,345	7,782,629	8.2%	7,672,015	9.8%	8,011,091	5.1%	7,664,782	9.9%
OPERATING INCOME (LOSS)	600,129	(46,184)	(1,399.4%)	(133,138)	(550.8%)	188,313	218.7%	(193,717)	(409.8%)
NON OPERATING INCOME									
INVESTMENT INCOME	96,957	57,925	67.4%	57,946	67.3%	58,895	64.6%	56,928	70.3%
UNREALIZED GAIN (LOSS)	15,201	65,536	(76.8%)	(13,756)	(210.5%)	210,158	(92.8%)	205	7,315.1%
OTHER GAIN (LOSS)	2,079	18,097	(88.5%)	45,165	(95.4%)	8,126	(74.4%)	1,000	107.9%
TOTAL NON OPERATING INCOME	114,237	141,556	(19.3%)	89,355	27.8%	277,179	(58.8%)	58,133	96.5%
NET INCOME (LOSS)	\$714,366	\$95,372	649.0%	\$(43,783)	(1,731.6%)	\$465,492	53.5%	\$(135,594)	(626.8%)

RICE HOSPITAL  
For the Month Ending

	December 2014	Prior 3 Mo Average	% Var	November 2014	% Var	October 2014	% Var	September 2014	% Var
OPERATING REVENUE									
INPATIENT REVENUE	\$5,648,411	55,119,836	10.3%	\$4,887,829	15.6%	\$5,413,007	4.3%	\$5,058,672	11.7%
OUTPATIENT REVENUE	11,144,797	10,436,548	6.8%	9,525,843	17.0%	11,454,175	(2.7%)	10,329,625	7.9%
TOTAL PATIENT REVENUE	16,793,208	15,556,384	8.0%	14,413,672	16.5%	16,867,182	(0.4%)	15,388,297	9.1%
LESS DISCOUNTS & CONTRACTUALS	8,455,498	8,301,864	1.9%	7,537,198	12.2%	8,948,953	(5.5%)	8,419,440	0.4%
LESS UNCOMPENSATED CARE	116,184	55,565	116.9%	-15,873	153.3%	62,160	86.9%	52,661	120.6%
LESS BAD DEBT EXPENSE	145,689	247,106	(41.0%)	214,636	(32.1%)	280,129	(48.0%)	246,552	(40.9%)
TOTAL DEDUCTIONS FROM REVENUE	8,717,371	8,602,534	1.3%	7,797,707	11.8%	9,291,242	(6.2%)	8,718,653	0.0%
NET REVENUE FROM PATIENTS	8,075,837	6,953,850	16.1%	6,615,965	22.1%	7,575,940	6.6%	6,669,644	21.1%
OTHER OPERATING REVENUE	1,230,190	1,224,259	0.5%	1,283,442	(4.1%)	1,251,657	(1.7%)	1,137,677	8.1%
TOTAL OPERATING REVENUE	9,306,027	8,178,108	13.8%	7,899,407	17.8%	8,827,597	5.4%	7,807,321	19.2%
LESS: WILLMAR MEDICAL SERVICES OPERATING REVENUE	2,025,500	2,036,491	(0.5%)	1,937,521	4.5%	2,232,725	(9.3%)	1,939,228	4.4%
TOTAL OPERATING REVENUE	7,280,527	6,141,617	18.5%	5,961,886	22.1%	6,594,872	10.4%	5,868,093	24.1%
OPERATING EXPENSES									
SALARIES AND WAGES	3,408,960	3,262,493	4.5%	3,228,774	5.6%	3,440,585	(0.9%)	3,118,120	9.3%
CONTRACT LABOR	188,848	217,531	(13.2%)	186,605	1.2%	206,791	(8.7%)	259,198	(27.1%)
SUPPLEMENTAL BENEFITS	1,104,348	861,714	28.2%	820,375	34.6%	890,086	24.1%	874,480	26.3%
SUPPLIES	972,455	681,628	42.7%	658,478	47.7%	710,255	36.9%	676,152	43.8%
DRUGS	675,760	585,109	15.5%	576,947	17.1%	563,394	19.3%	614,786	9.9%
PURCHASED SERVICES	709,203	583,243	21.6%	647,229	9.6%	580,439	22.2%	522,061	35.8%
REPAIRS, SERVICE & RENTALS	261,057	259,296	0.7%	254,060	2.8%	274,265	(4.8%)	249,563	4.6%
UTILITIES	110,468	120,726	(8.5%)	116,026	(4.8%)	125,254	(11.8%)	120,899	(8.6%)
INSURANCE	41,692	46,464	(10.3%)	45,107	(7.6%)	42,792	(2.6%)	51,493	(19.0%)
PATIENT RELATED TRAVEL	20,221	22,487	(10.1%)	19,477	3.8%	21,055	(4.0%)	26,930	(24.9%)
EDUCATION, TRAVEL, & DUES	82,794	63,389	30.6%	59,067	40.2%	71,213	16.3%	59,888	38.2%
OTHER	17,217	27,702	(37.8%)	32,108	(46.4%)	30,701	(43.9%)	20,293	(15.2%)
DEPRECIATION AND AMORT	559,321	574,478	(2.6%)	537,823	4.0%	600,500	(6.9%)	585,110	(4.4%)
INTEREST	123,131	122,878	0.2%	122,198	0.8%	123,571	(0.4%)	122,865	0.2%
TAXES & SURCHARGE	115,546	153,633	(24.8%)	151,409	(23.7%)	132,642	(12.9%)	176,847	(34.7%)
TOTAL OPERATING EXPENSES	8,391,021	7,582,771	10.7%	7,455,883	12.5%	7,813,746	7.4%	7,478,685	12.2%
LESS: WILLMAR MEDICAL SERVICES OPERATING EXPENSES	1,358,873	1,359,286	0.0%	1,342,445	1.2%	1,390,792	(2.3%)	1,344,622	1.1%
NET OPERATING EXPENSES	7,032,148	6,223,485	13.0%	6,113,438	15.0%	6,422,954	9.5%	6,134,063	14.6%
OPERATING INCOME (LOSS)	248,379	(81,868)	(403.4%)	(151,552)	(263.9%)	171,918	44.5%	(265,970)	(193.4%)
NON OPERATING INCOME									
INVESTMENT INCOME	91,790	56,363	62.9%	56,386	62.8%	57,335	60.1%	55,368	65.8%
UNREALIZED GAIN (LOSS)	15,201	65,536	(76.8%)	(13,756)	(210.5%)	210,158	(92.8%)	205	7,315.1%
OTHER GAIN (LOSS)		15,485	(100.0%)	45,165	(100.0%)	290	(100.0%)	1,000	(100.0%)
TOTAL NON OPERATING INCOME	106,991	137,384	(22.1%)	87,795	21.9%	267,783	(60.0%)	56,573	89.1%
NET INCOME (LOSS)	\$355,370	\$55,516	540.1%	\$(63,757)	(657.4%)	\$439,701	(19.2%)	\$(209,397)	(269.7%)

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RICE CARE CENTER  
For the Month Ending

	December 2014	Prior 3 Mo Average	% Var	November 2014	% Var	October 2014	% Var	September 2014	% Var
OPERATING REVENUE									
RICE CARE CENTER REVENUE	\$1,085,844	\$1,009,718	7.5%	\$1,008,957	7.6%	\$1,019,400	6.5%	\$1,000,797	8.5%
TOTAL PATIENT REVENUE	1,085,844	1,009,718	7.5%	1,008,957	7.6%	1,019,400	6.5%	1,000,797	8.5%
LESS DISCOUNTS & CONTRACTUALS	301,024	267,088	12.7%	261,144	15.3%	281,805	6.8%	258,316	16.5%
LESS BAD DEBT EXPENSE	1,797	463	288.1%	477	276.7%	689	160.8%	222	709.5%
TOTAL DEDUCTIONS FROM REVENUE	302,821	267,551	13.2%	261,621	15.7%	282,494	7.2%	258,538	17.1%
NET REVENUE FROM PATIENTS	783,023	742,167	5.5%	747,336	4.8%	736,906	6.3%	742,259	5.5%
OTHER OPERATING REVENUE	2,764	551	401.6%	707	290.9%	429	544.3%	517	434.6%
TOTAL OPERATING REVENUE	785,787	742,718	5.8%	748,043	5.0%	737,335	6.6%	742,776	5.8%
LESS: WILLMAR MEDICAL SERVICES									
TOTAL OPERATING REVENUE	785,787	742,718	5.8%	748,043	5.0%	737,335	6.6%	742,776	5.8%
OPERATING EXPENSES									
SALARIES AND WAGES	267,919	239,811	11.7%	239,373	11.9%	239,370	11.9%	240,691	11.3%
CONTRACT LABOR	106,809	100,474	6.3%	98,446	8.5%	97,135	10.0%	105,842	0.9%
SUPPLEMENTAL BENEFITS	86,264	98,515	(12.4%)	110,916	(22.2%)	100,780	(14.4%)	83,850	2.9%
SUPPLIES	41,997	47,844	(12.2%)	40,106	4.7%	49,837	(15.7%)	53,589	(21.6%)
DRUGS	22,334	18,797	18.8%	21,801	2.4%	20,412	9.4%	14,179	57.5%
PURCHASED SERVICES	13,229	11,654	13.5%	14,180	(6.7%)	19,112	(30.8%)	1,671	691.7%
REPAIRS, SERVICE & RENTALS	7,423	7,224	2.8%	8,348	(11.1%)	3,421	117.0%	9,502	(25.0%)
UTILITIES	14,925	11,104	34.4%	12,918	15.5%	10,401	43.5%	9,592	49.4%
INSURANCE	3,401	3,450	(1.4%)	3,417	(0.5%)	3,417	(0.5%)	3,517	(3.3%)
PATIENT RELATED TRAVEL	336	400	(16.0%)	150	124.0%	834	(59.7%)	216	55.6%
EDUCATION, TRAVEL, & DUES	4,824	4,918	(1.9%)	4,887	(1.3%)	4,755	1.5%	5,111	(5.6%)
OTHER	760	487	56.1%	564	34.8%	419	81.4%	477	59.3%
DEPRECIATION AND AMORT	56,496	54,776	3.1%	54,439	3.8%	57,128	(1.1%)	52,762	7.1%
INTEREST	27,679	27,679	0.0%	27,679	0.0%	27,679	0.0%	27,679	0.0%
TAXES & SURCHARGE	35,883	36,133	(0.7%)	35,883	0.0%	36,633	(2.0%)	35,883	0.0%
TOTAL OPERATING EXPENSES	690,279	663,267	4.1%	673,107	2.6%	671,333	2.8%	645,361	7.0%
LESS- WILLMAR MEDICAL SERVICES									
NET OPERATING EXPENSES	690,279	663,267	4.1%	673,107	2.6%	671,333	2.8%	645,361	7.0%
OPERATING INCOME (LOSS)	95,508	79,451	20.2%	74,936	27.5%	66,002	44.7%	97,415	(2.0%)
NON OPERATING INCOME									
INVESTMENT INCOME	5,169	1,560	231.3%	1,560	231.3%	1,560	231.3%	1,560	231.3%
TOTAL NON OPERATING INCOME	5,169	1,560	231.3%	1,560	231.3%	1,560	231.3%	1,560	231.3%
NET INCOME (LOSS)	\$100,677	\$81,011	24.3%	\$76,496	31.6%	\$67,562	49.0%	\$98,975	1.7%

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RICE HOME MEDICAL  
RICE HOME MEDICAL  
For the Month Ending December 31, 2014

	December 2014	% of Gross Sales	Prior 3 Mo Average	% of Gross Sales	November 2014	% of Gross Sales	October 2014	% of Gross Sales
<b>GROSS SALES</b>								
SALES REVENUE	\$917,857	67.17%	\$746,450	62.89%	\$753,524	63.34%	\$713,721	60.08%
RENTS REVENUE	448,698	32.83%	439,885	37.06%	436,095	36.66%	474,298	39.92%
MISC REVENUE	0	0.00%	658	0.06%	0	0.00%	0	0.00%
<b>GROSS SALES</b>	<b>1,366,555</b>	<b>100.00%</b>	<b>1,186,993</b>	<b>100.00%</b>	<b>1,189,619</b>	<b>100.00%</b>	<b>1,188,019</b>	<b>100.00%</b>
<b>LESS: CONTRACTUAL ALLOWANCES</b>								
LESS: UNCOMPENSATED CARE	(409,430)	(29.96%)	(337,339)	(28.42%)	(359,052)	(30.18%)	(326,421)	(27.48%)
LESS: BAD DEBT EXPENSE	(37)	0.00%	(32)	0.00%	(32)	0.00%	0	0.00%
	(8,614)	(0.63%)	(4,197)	(0.35%)	(6,479)	(0.54%)	(4,117)	(0.35%)
<b>NET SALES</b>	<b>948,473</b>	<b>69.41%</b>	<b>845,425</b>	<b>71.22%</b>	<b>824,056</b>	<b>69.27%</b>	<b>857,481</b>	<b>72.18%</b>
<b>COST OF GOODS SOLD</b>								
OXYGEN	7,041	0.52%	6,843	0.58%	6,919	0.58%	6,210	0.52%
EQUIPMENT	101,046	7.39%	89,853	7.57%	89,211	7.50%	84,571	7.12%
SUPPLY - FREIGHT	15,773	1.15%	13,370	1.13%	12,962	1.09%	14,795	1.25%
SUPPLY	227,795	16.67%	211,106	17.78%	189,950	15.97%	223,057	18.78%
EQUIPMENT REPAIR	39,885	2.92%	31,533	2.66%	35,660	3.00%	25,526	2.15%
SHOP EXPENSE	771	0.06%	1,652	0.14%	1,091	0.09%	3,692	0.33%
EQUIPMENT RENTAL & LEASES	2,774	0.20%	2,845	0.24%	2,561	0.22%	2,774	0.23%
PURCHASE DISCOUNTS	(4,125)	(0.30%)	(5,323)	(0.45%)	(4,092)	(0.34%)	(8,032)	(0.68%)
<b>TOTAL COST OF GOODS SOLD</b>	<b>390,960</b>	<b>28.61%</b>	<b>351,079</b>	<b>29.64%</b>	<b>334,265</b>	<b>28.10%</b>	<b>351,593</b>	<b>29.59%</b>
<b>GROSS PROFIT</b>	<b>557,513</b>	<b>40.80%</b>	<b>493,547</b>	<b>41.58%</b>	<b>489,791</b>	<b>41.17%</b>	<b>505,888</b>	<b>42.58%</b>
<b>OTHER OPERATING REVENUE</b>								
	8,415	0.62%	6,978	0.59%	6,638	0.56%	7,060	0.59%
<b>TOTAL OPERATING REVENUE</b>	<b>565,927</b>	<b>41.41%</b>	<b>500,524</b>	<b>42.17%</b>	<b>496,429</b>	<b>41.73%</b>	<b>512,948</b>	<b>43.18%</b>
<b>OPERATING EXPENSES</b>								
SALARIES & WAGES	287,875	21.07%	236,172	19.90%	228,093	19.17%	241,353	20.32%
CONTRACT LABOR	0	0.00%	188	0.02%	0	0.00%	564	0.05%
SUPPLEMENTAL BENEFITS	87,112	6.37%	98,447	8.29%	107,760	9.06%	109,163	9.19%
SUPPLIES AND DRUGS	6,173	0.45%	8,715	0.73%	12,651	1.06%	6,501	0.55%
PURCHASED SERVICES	24,565	1.80%	26,080	2.20%	25,442	2.14%	25,032	2.11%
REPAIRS, SERVICE & RENTALS	21,388	1.57%	18,089	1.52%	18,916	1.59%	19,370	1.63%
UTILITIES	12,203	0.89%	9,375	0.79%	8,981	0.75%	9,090	0.77%
INSURANCE	4,078	0.30%	4,078	0.34%	4,078	0.34%	4,078	0.34%
PATIENT RELATED TRAVEL	7,745	0.57%	12,372	1.04%	12,949	1.09%	14,403	1.21%
EDUCATION, TRAVEL, & DUES	839	0.06%	2,163	0.18%	2,406	0.20%	2,775	0.23%
OTHER EXPENSE	13,689	1.00%	18,669	1.57%	20,788	1.75%	20,713	1.74%
DEPRECIATION & AMORTIZATION	(163,552)	(11.97%)	100,611	8.48%	101,328	8.52%	100,420	8.45%
TAXES	3,718	0.27%	3,718	0.31%	3,718	0.31%	3,718	0.31%
<b>TOTAL OPERATING EXPENSES</b>	<b>305,833</b>	<b>22.38%</b>	<b>538,675</b>	<b>45.38%</b>	<b>547,110</b>	<b>45.99%</b>	<b>557,181</b>	<b>46.90%</b>
<b>NET OPERATING INCOME (LOSS)</b>	<b>260,094</b>	<b>19.03%</b>	<b>(38,151)</b>	<b>(3.21%)</b>	<b>(50,681)</b>	<b>(4.26%)</b>	<b>(44,233)</b>	<b>(3.72%)</b>
<b>INVESTMENT INCOME (LOSS)</b>								
	(3,851)	(0.28%)	(5,615)	(0.47%)	(5,838)	(0.49%)	(5,376)	(0.45%)
<b>OTHER GAIN (LOSS)</b>								
	2,077	0.15%	2,612	0.22%	0	0.00%	7,836	0.66%
<b>NET INCOME (LOSS)</b>	<b>\$258,320</b>	<b>18.90%</b>	<b>(\$41,154)</b>	<b>(3.47%)</b>	<b>(\$56,519)</b>	<b>(4.75%)</b>	<b>(\$41,773)</b>	<b>(3.52%)</b>

dd

RICE MEMORIAL HOSPITAL CONSOLIDATED  
For the Year To Date Period Ending

	December 2014	December 2013	% Var	December 2012	% Var	December 2011	% Var
OPERATING REVENUE							
INPATIENT REVENUE	\$63,663,296	\$62,291,363	2.2%	\$60,874,196	4.6%	\$66,088,084	(3.7%)
OUTPATIENT REVENUE	124,613,779	119,502,264	4.3%	120,441,357	3.5%	126,052,247	(1.1%)
RICE CARE CENTER REVENUE	11,210,522	10,185,462	10.1%	9,304,099	18.0%	5,874,651	90.8%
RICE HOME MEDICAL REVENUE	13,332,446	13,046,127	2.2%	10,467,384	27.4%	10,384,359	28.4%
TOTAL PATIENT REVENUE	212,820,043	205,025,216	3.8%	201,286,936	5.7%	208,399,341	2.1%
LESS DISCOUNTS & CONTRACTUALS	108,664,065	102,050,078	6.5%	94,670,764	14.8%	99,874,787	8.8%
LESS UNCOMPENSATED CARE	1,113,377	1,254,322	(11.2%)	1,412,606	(21.2%)	1,970,005	(43.5%)
LESS BAD DEBT EXPENSE	2,344,851	1,804,921	29.9%	2,015,332	16.4%	2,008,831	16.7%
TOTAL DEDUCTIONS FROM REVENUE	112,122,293	105,109,321	6.7%	98,098,702	14.3%	103,853,623	8.0%
NET REVENUE FROM PATIENTS	100,697,750	99,915,895	0.8%	103,188,234	(2.4%)	104,545,718	(3.7%)
OTHER OPERATING REVENUE	14,647,684	17,350,770	(15.6%)	17,571,197	(16.6%)	17,329,689	(15.5%)
TOTAL OPERATING REVENUE	115,345,434	117,266,665	(1.6%)	120,759,431	(4.5%)	121,875,407	(5.4%)
LESS: WILLMAR MEDICAL SERVICES OPERATING REVENUE	24,177,105	22,709,259	6.5%	20,785,386	16.3%	21,315,935	13.4%
TOTAL OPERATING REVENUE	91,168,329	94,557,406	(3.6%)	99,974,045	(8.8%)	100,559,472	(9.3%)
OPERATING EXPENSES							
SALARIES AND WAGES	45,527,776	46,003,619	(1.0%)	44,950,173	1.3%	44,885,891	1.4%
CONTRACT LABOR	4,150,971	3,652,433	13.6%	3,945,352	5.2%	2,153,267	92.8%
SUPPLEMENTAL BENEFITS	13,811,359	13,757,197	0.4%	13,418,873	2.9%	12,735,819	8.4%
SUPPLIES	12,270,534	12,419,441	(1.2%)	11,884,945	3.2%	12,139,676	1.1%
DRUGS	6,066,264	7,179,841	(15.5%)	8,389,845	(27.7%)	7,084,245	(14.4%)
PURCHASED SERVICES	7,460,552	6,326,747	17.9%	7,185,504	3.8%	7,093,325	5.2%
REPAIRS, SERVICE & RENTALS	3,324,458	3,355,354	(0.9%)	3,096,613	7.4%	3,051,829	8.9%
UTILITIES	1,746,331	1,671,191	4.5%	1,649,567	5.9%	1,614,847	8.1%
INSURANCE	600,624	708,394	(2.5%)	708,521	(2.5%)	618,350	11.7%
PATIENT RELATED TRAVEL	396,733	455,026	(12.8%)	432,023	(8.2%)	435,763	(5.0%)
EDUCATION, TRAVEL, & DUES	895,196	991,305	(9.7%)	963,880	(7.1%)	919,977	(2.7%)
OTHER	456,733	400,850	13.9%	550,874	(17.1%)	490,645	(6.9%)
DEPRECIATION AND AMORT	8,456,572	8,099,728	4.4%	7,952,550	6.3%	7,362,418	14.9%
INTEREST	1,822,061	1,655,144	10.1%	1,682,029	8.3%	2,504,714	(27.3%)
TAXES & SURCHARGE	2,240,536	2,239,636	0.0%	2,097,380	6.8%	2,074,809	8.0%
TOTAL OPERATING EXPENSES	109,316,700	108,915,906	0.4%	108,908,129	0.4%	105,165,575	3.9%
LESS: WILLMAR MEDICAL SERVICES OPERATING EXPENSES	15,181,675	11,321,200	34.1%	10,409,657	45.8%	9,162,896	65.7%
NET OPERATING EXPENSES	94,135,025	97,594,706	(3.5%)	98,498,472	(4.4%)	96,002,679	(1.9%)
OPERATING INCOME (LOSS)	(2,966,696)	(3,037,300)	(2.3%)	1,475,573	(301.1%)	4,556,793	(165.1%)
NON OPERATING INCOME							
INVESTMENT INCOME	758,345	720,725	5.2%	955,788	(20.7%)	772,765	(1.9%)
UNREALIZED GAIN (LOSS)	523,281	(1,199,914)	(143.6%)	9,144	5,622.7%	620,603	(15.7%)
OTHER GAIN (LOSS)	20,537	93,175	(77.2%)	(9,909)	(307.3%)	56,456	(63.6%)
TOTAL NON OPERATING INCOME	1,302,163	(389,014)	(434.7%)	955,023	36.3%	1,449,824	(10.2%)
NET INCOME (LOSS)	\$(1,664,533)	\$(3,426,314)	(51.4%)	\$2,430,596	(168.5%)	\$6,006,617	(127.7%)

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RICE HOSPITAL  
For the Year To Date Period Ending

	December 2014	December 2013	% Var	December 2012	% Var	December 2011	% Var
OPERATING REVENUE							
INPATIENT REVENUE	\$63,663,296	\$62,291,363	2.2%	\$60,874,196	4.6%	\$66,088,084	(3.7%)
OUTPATIENT REVENUE	124,613,779	119,502,264	4.3%	120,441,357	3.5%	126,052,247	(1.1%)
TOTAL PATIENT REVENUE	188,277,075	181,793,627	3.6%	181,315,553	3.8%	192,140,331	(2.0%)
LESS DISCOUNTS & CONTRACTUALS	101,501,899	94,128,851	7.8%	90,075,301	12.7%	96,637,273	5.0%
LESS UNCOMPENSATED CARE	1,109,043	1,245,393	(10.9%)	1,402,653	(20.9%)	1,964,611	(43.5%)
LESS BAD DEBT EXPENSE	2,244,734	1,751,127	28.2%	1,947,330	15.3%	1,942,363	15.6%
TOTAL DEDUCTIONS FROM REVENUE	104,855,676	97,125,371	8.0%	93,425,284	12.2%	100,544,247	4.3%
NET REVENUE FROM PATIENTS	83,421,399	84,668,256	(1.5%)	87,890,269	(5.1%)	91,596,084	(8.9%)
OTHER OPERATING REVENUE	14,560,342	17,243,452	(15.6%)	17,460,402	(16.6%)	17,263,786	(15.7%)
TOTAL OPERATING REVENUE	97,981,741	101,911,708	(3.9%)	105,350,671	(7.0%)	108,859,870	(10.0%)
LESS: WILLMAR MEDICAL SERVICES OPERATING REVENUE	24,177,105	22,709,259	6.5%	20,785,386	16.3%	21,315,935	13.4%
TOTAL OPERATING REVENUE	73,804,636	79,202,449	(6.8%)	84,565,285	(12.7%)	87,543,935	(15.7%)
OPERATING EXPENSES							
SALARIES AND WAGES	39,747,476	40,428,818	(1.7%)	39,362,138	0.5%	40,093,174	(0.9%)
CONTRACT LABOR	2,991,693	2,443,843	22.4%	3,078,006	(2.8%)	2,073,590	44.3%
SUPPLEMENTAL BENEFITS	11,623,029	11,624,854	0.0%	11,522,039	0.9%	11,084,348	4.9%
SUPPLIES	7,712,967	7,886,866	(2.2%)	8,125,681	(5.1%)	8,397,094	(8.1%)
DRUGS	5,839,486	7,005,550	(16.6%)	8,201,392	(28.8%)	6,976,759	(16.3%)
PURCHASED SERVICES	6,971,747	5,616,237	24.1%	6,668,001	4.6%	6,587,733	5.8%
REPAIRS, SERVICE & RENTALS	3,021,561	3,026,217	(0.2%)	2,871,046	5.2%	2,837,238	6.5%
UTILITIES	1,465,767	1,433,918	2.2%	1,448,551	1.2%	1,422,607	3.0%
INSURANCE	597,029	609,564	(2.1%)	594,654	0.4%	522,937	14.2%
PATIENT RELATED TRAVEL	253,164	285,684	(11.4%)	264,829	(4.4%)	278,758	(9.2%)
EDUCATION, TRAVEL, & DUES	814,952	893,751	(8.8%)	853,400	(4.5%)	817,179	(0.3%)
OTHER	271,440	280,345	(3.2%)	427,093	(36.4%)	392,958	(30.9%)
DEPRECIATION AND AMORT	7,043,948	6,995,414	0.7%	7,123,827	(1.1%)	6,672,663	5.6%
INTEREST	1,488,989	1,468,075	1.4%	1,502,142	(0.9%)	2,335,064	(36.2%)
TAXES & SURCHARGE	1,763,817	1,751,266	0.7%	1,641,802	7.4%	1,760,683	0.2%
TOTAL OPERATING EXPENSES	91,607,065	91,750,402	(0.2%)	93,884,601	(2.4%)	92,252,785	(0.7%)
LESS: WILLMAR MEDICAL SERVICES OPERATING EXPENSES	15,181,675	11,321,200	34.1%	10,409,657	45.8%	9,162,896	65.7%
NET OPERATING EXPENSES	76,425,390	80,429,202	(5.0%)	83,474,944	(8.4%)	83,089,889	(8.0%)
OPERATING INCOME (LOSS)	(2,620,754)	(1,226,753)	113.6%	1,090,341	(340.4%)	4,454,046	(158.8%)
NON OPERATING INCOME							
INVESTMENT INCOME	741,818	716,533	3.5%	952,535	(22.1%)	755,528	(1.8%)
UNREALIZED GAIN (LOSS)	523,281	(1,199,914)	(143.6%)	9,144	5,622.7%	620,603	(15.7%)
OTHER GAIN (LOSS)	1,022	104,280	(99.0%)	(8,806)	(111.6%)	68,639	(98.5%)
TOTAL NON OPERATING INCOME	1,266,121	(379,101)	(434.0%)	952,873	32.9%	1,444,770	(12.4%)
NET INCOME (LOSS)	(1,354,633)	(1,605,854)	(15.6%)	2,043,214	(166.3%)	55,898,816	(123.0%)

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RICE CARE CENTER  
For the Year To Date Period Ending

	December 2014	December 2013	% Var	December 2012	% Var	December 2011	% Var
OPERATING REVENUE							
RICE CARE CENTER REVENUE	\$11,210,522	\$10,185,462	10.1%	\$9,504,099	18.0%	\$5,874,651	90.8%
TOTAL PATIENT REVENUE	11,210,522	10,185,462	10.1%	9,504,099	18.0%	5,874,651	90.8%
LESS DISCOUNTS & CONTRACTUALS	3,141,293	3,235,268	(2.9%)	2,250,703	39.6%	786,944	299.2%
LESS BAD DEBT EXPENSE	8,339	2,669	219.6%	-1,255	96.0%	20,931	(60.2%)
TOTAL DEDUCTIONS FROM REVENUE	3,149,632	3,237,877	(2.7%)	2,254,958	39.7%	807,875	289.9%
NET REVENUE FROM PATIENTS	8,060,890	6,947,585	16.0%	7,249,141	11.2%	5,066,776	59.1%
OTHER OPERATING REVENUE	7,695	7,437	3.3%	10,271	(25.1%)	10,395	(26.0%)
TOTAL OPERATING REVENUE	8,068,585	6,955,032	16.0%	7,259,412	11.1%	5,077,171	58.9%
LESS: WILLMAR MEDICAL SERVICES							
TOTAL OPERATING REVENUE	8,068,585	6,955,032	16.0%	7,259,412	11.1%	5,077,171	58.9%
OPERATING EXPENSES							
SALARIES AND WAGES	2,791,467	2,534,261	10.1%	2,643,815	5.6%	2,525,865	10.5%
CONTRACT LABOR	1,158,333	1,197,456	(3.3%)	867,347	33.5%	26,223	4,317.2%
SUPPLEMENTAL BENEFITS	1,055,586	1,030,358	2.4%	1,122,598	(6.0%)	978,536	7.9%
SUPPLIES	492,370	483,221	1.9%	453,480	8.6%	446,218	10.3%
DRUGS	226,019	174,291	29.7%	188,453	19.9%	107,486	110.3%
PURCHASED SERVICES	176,810	239,588	(26.2%)	213,067	(17.0%)	153,481	15.2%
REPAIRS, SERVICE & RENTALS	65,240	69,771	(6.5%)	44,044	48.1%	36,854	77.0%
UTILITIES	149,159	119,996	24.3%	105,521	41.4%	90,436	64.9%
INSURANCE	46,537	49,298	(5.6%)	40,323	15.4%	33,779	37.8%
PATIENT RELATED TRAVEL	4,504	3,478	29.5%	4,407	2.2%	2,921	54.2%
EDUCATION, TRAVEL, & DUES	51,490	46,206	11.4%	50,340	2.3%	44,883	14.7%
OTHER	18,066	7,559	139.0%	3,353	438.8%	13,522	33.6%
DEPRECIATION AND AMORT	544,728	383,243	42.1%	358,736	51.8%	242,681	124.5%
INTEREST	333,073	122,964	170.9%	131,182	153.9%	111,674	198.3%
TAXES & SURCHARGE	432,097	421,262	2.6%	402,837	7.3%	269,121	60.6%
TOTAL OPERATING EXPENSES	7,545,479	6,882,952	9.6%	6,629,503	13.8%	5,083,680	48.4%
LESS: WILLMAR MEDICAL SERVICES							
NET OPERATING EXPENSES	7,545,479	6,882,952	9.6%	6,629,503	13.8%	5,083,680	48.4%
OPERATING INCOME (LOSS)	523,106	72,080	625.7%	629,909	(17.0%)	(6,509)	(8,136.7%)
NON OPERATING INCOME							
INVESTMENT INCOME	16,529	4,219	291.8%	4,851	240.7%	6,031	174.1%
OTHER GAIN (LOSS)		(1,772)	(100.0%)		0.0%		0.0%
TOTAL NON OPERATING INCOME	16,529	2,447	575.5%	4,851	240.7%	6,031	174.1%
NET INCOME (LOSS)	539,635	\$74,527	624.1%	\$634,760	(15.0%)	(\$478)	(112,994.4%)

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Rice Home Medical  
RICE HOME MEDICAL  
For the 12 Months Ending December 31, 2014

	December 2014	% of Gross Sales	December 2013	% of Gross Sales	December 2012	% of Gross Sales	December 2011	% of Gross Sales
<b>GROSS SALES</b>								
SALES REVENUE	\$8,140,348	61.01%	\$8,023,636	61.44%	\$6,602,080	63.06%	\$6,371,410	61.33%
RENTS REVENUE	5,192,697	38.91%	5,022,491	38.46%	3,865,204	36.92%	4,012,950	38.63%
MISC REVENUE	11,028	0.08%	14,170	0.11%	2,979	0.03%	4,666	0.04%
<b>GROSS SALES</b>	<b>13,343,473</b>	<b>100.00%</b>	<b>13,060,297</b>	<b>100.00%</b>	<b>10,470,264</b>	<b>100.00%</b>	<b>10,389,026</b>	<b>100.00%</b>
LESS: CONTRACTUAL ALLOWANCES	(4,020,873)	(30.13%)	(4,685,958)	(35.88%)	(2,344,761)	(22.39%)	(2,450,569)	(23.59%)
LESS: UNCOMPENSATED CARE	(4,334)	(0.03%)	(8,929)	(0.07%)	(9,953)	(0.10%)	(5,394)	(0.05%)
LESS: BAD DEBT EXPENSE	(91,778)	(0.69%)	(51,185)	(0.39%)	(63,747)	(0.61%)	(45,537)	(0.44%)
<b>NET SALES</b>	<b>9,226,488</b>	<b>69.15%</b>	<b>8,314,225</b>	<b>63.66%</b>	<b>8,051,803</b>	<b>76.90%</b>	<b>7,887,526</b>	<b>75.92%</b>
<b>COST OF GOODS SOLD</b>								
OXYGEN	80,388	0.60%	100,923	0.77%	134,889	1.29%	139,984	1.35%
EQUIPMENT	1,011,102	7.58%	1,005,181	7.70%	829,422	7.92%	851,891	8.20%
SUPPLY - FREIGHT	150,938	1.13%	176,893	1.33%	168,537	1.61%	156,120	1.50%
SUPPLY	2,340,356	17.54%	2,254,361	17.26%	1,895,383	18.10%	1,850,393	17.81%
EQUIPMENT REPAIR	336,154	2.52%	334,867	2.56%	109,083	1.04%	124,711	1.20%
SHOP EXPENSE	34,318	0.26%	48,783	0.37%	63,422	0.61%	54,291	0.52%
EQUIPMENT RENTAL & LEASES	20,486	0.15%	40	0.00%	0	0.00%	5,075	0.05%
PURCHASE DISCOUNTS	(84,830)	(0.64%)	(85,701)	(0.66%)	(97,545)	(0.93%)	(50,842)	(0.49%)
<b>TOTAL COST OF GOODS SOLD</b>	<b>3,888,913</b>	<b>29.14%</b>	<b>3,835,348</b>	<b>29.37%</b>	<b>3,103,190</b>	<b>29.64%</b>	<b>3,131,624</b>	<b>30.14%</b>
<b>GROSS PROFIT</b>	<b>5,337,576</b>	<b>40.00%</b>	<b>4,478,877</b>	<b>34.29%</b>	<b>4,948,613</b>	<b>47.26%</b>	<b>4,755,902</b>	<b>45.78%</b>
OTHER OPERATING REVENUE	65,665	0.49%	0	0.00%	0	0.00%	0	0.00%
<b>TOTAL OPERATING REVENUE</b>	<b>5,403,241</b>	<b>40.49%</b>	<b>4,478,877</b>	<b>34.29%</b>	<b>4,948,613</b>	<b>47.26%</b>	<b>4,755,902</b>	<b>45.78%</b>
<b>OPERATING EXPENSES</b>								
SALARIES & WAGES	2,988,834	22.40%	3,040,540	23.28%	2,744,219	26.21%	2,266,852	21.82%
CONTRACT LABOR	945	0.01%	11,134	0.09%	0	0.00%	53,154	0.51%
SUPPLEMENTAL BENEFITS	1,132,744	8.49%	1,101,985	8.44%	774,236	7.39%	672,934	6.48%
SUPPLIES AND DRUGS	92,213	0.69%	128,305	0.98%	105,049	1.00%	113,898	1.10%
PURCHASED SERVICES	311,995	2.34%	470,922	3.61%	304,436	2.91%	352,110	3.39%
REPAIRS, SERVICE & RENTALS	237,658	1.78%	259,366	1.99%	181,523	1.73%	177,737	1.71%
UTILITIES	131,405	0.98%	117,277	0.90%	95,495	0.91%	101,804	0.98%
INSURANCE	47,058	0.35%	49,533	0.38%	73,544	0.70%	61,634	0.59%
PATIENT RELATED TRAVEL	139,064	1.04%	165,864	1.27%	162,787	1.55%	154,084	1.48%
EDUCATION, TRAVEL, & DUES	28,754	0.22%	51,347	0.39%	60,139	0.57%	57,915	0.56%
OTHER EXPENSE	167,227	1.25%	112,946	0.86%	120,428	1.15%	84,165	0.81%
DEPRECIATION & AMORTIZATION	867,895	6.50%	721,071	5.52%	469,987	4.49%	447,073	4.30%
INTEREST EXPENSE	0	0.00%	64,104	0.49%	48,705	0.47%	57,976	0.56%
TAXES	44,622	0.33%	67,107	0.51%	52,741	0.50%	45,005	0.43%
<b>TOTAL OPERATING EXPENSES</b>	<b>6,190,413</b>	<b>46.39%</b>	<b>6,361,501</b>	<b>48.71%</b>	<b>5,193,290</b>	<b>49.60%</b>	<b>4,646,642</b>	<b>44.73%</b>
<b>NET OPERATING INCOME (LOSS)</b>	<b>(787,172)</b>	<b>(5.90%)</b>	<b>(1,882,624)</b>	<b>(14.41%)</b>	<b>(244,677)</b>	<b>(2.34%)</b>	<b>109,260</b>	<b>1.05%</b>
INVESTMENT INCOME (LOSS)	(81,876)	(0.61%)	0	0.00%	0	0.00%	0	0.00%
OTHER GAIN (LOSS)	19,512	0.15%	(12,361)	(0.09%)	(2,702)	(0.03%)	(977)	(0.01%)
<b>NET INCOME (LOSS)</b>	<b>(\$849,536)</b>	<b>(6.37%)</b>	<b>(\$1,894,985)</b>	<b>(14.51%)</b>	<b>(\$247,379)</b>	<b>(2.36%)</b>	<b>\$108,283</b>	<b>1.04%</b>

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**RICE MEMORIAL HOSPITAL  
CONSOLIDATED CASH FLOW STATEMENT**

**FOR THE PERIOD ENDED:  
December 31, 2014**

Line #	Current YTD	Prior YTD
1 Sources of Cash & Investments:		
2 Net Income	\$ (1,664,533)	\$ (3,428,030)
3 Depreciation & Amortization	8,456,571	\$ 8,099,727
4 Debt Proceeds	-	-
5 Other		
6		
7 Total Sources	<u>6,792,038</u>	<u>4,671,697</u>
8		
9 Uses		
10 Property, Plant, and Equipment - Gross	9,037,429	10,372,644
11 Debt Payments/Re-funding	1,610,423	2,946,736
12 Working Capital Changes & Other - Net	543,569	(11,659,014)
13		
14 Total Uses	<u>11,191,421</u>	<u>1,660,366</u>
15		
16 Increase / (Decrease) Cash & Investments	(4,399,383)	3,011,331
17		
18 Beginning of Period (January 1)	<u>31,952,720</u>	<u>28,941,389</u>
19		
20 End of Period	<u>\$ 27,553,337</u>	<u>\$ 31,952,720</u>

RICE MEMORIAL HOSPITAL  
 STATISTICAL AND VOLUME SUMMARY  
 FOR THE PERIOD ENDED:  
 December 31, 2014

Line #	Patient Days	CURRENT MONTH				2013	Act/2013	Prior	Act/Prior
		Actual	Forecast	Var.	Var. %		Var. %	3 mo avg	Var. %
1	Adult Health Care	675	562	113	20.1%	528	27.8%	524	28.8%
2	Women and Children's Care	182	196	(14)	-7.1%	187	-2.7%	178	2.2%
3	ICCU	69	61	8	13.1%	62	11.3%	53	30.2%
4	Mental Health	212	226	(14)	-6.2%	204	3.9%	223	-4.9%
5	Total Adult & Peds	1,138	1,045	93	8.9%	981	16.0%	978	16.4%
6									
7	Average Daily Census	36.7	33.7	3.0	8.9%	31.6	16.0%	32.2	13.9%
8									
9	Average Length of Stay	3.68	3.78	(0.10)	-2.6%	3.72	-0.9%	3.65	0.9%
10	Average Length of Stay-CMI	3.71	3.73	(0.02)	-0.6%	3.66	1.2%	3.41	8.7%
11									
12	Admissions-Inpatient	316	277	39	14.1%	272	16.2%	267	18.4%
13	Observation patients	175	172	3	1.7%	158	10.7%	118	48.2%
14									
15	Medicare Case Mix Index	1.124	1.288	(0.165)	-12.8%	1.279	-12.2%	1.420	-20.9%
16	Case Mix Index-Total	0.994	1.014	(0.021)	-2.0%	1.015	-2.1%	1.070	-7.1%
17									
18	Adjusted Admissions	939	803	136	17.0%	782	20.1%	812	15.7%
19	Adjusted Patient Days	3,383	3,031	353	11.6%	2,821	19.9%	2,970	13.9%
20									
21	Births	66	66	-	0.0%	69	-4.3%	63	4.8%
22									
23	Rice Care Center-Days	2,278	2,300	(22)	-1.0%	1,825	24.8%	2,212	3.0%
24	Rice Care Center-Average Daily Census	73.5	74.2	(0.7)	-1.0%	58.9	24.8%	72.9	0.8%
25	Rice Care Center Case Mix Index	1.016	1.020	(0.00)	-0.4%	1.015	0.1%	1.083	-6.2%
26									
27									
28									
		YEAR-TO-DATE				2013	Act/2013	2012	Act/2012
		Actual	Forecast	Var.	Var. %		Var. %		Var. %
29	<u>Patient Days</u>								
30	Adult Health Care	6,886	6,618	268	4.0%	6,421	7.2%	6,458	6.6%
31	Women and Children's Care	2,295	2,439	(144)	-5.9%	2,492	-7.9%	2,562	-10.4%
32	ICCU	713	735	(22)	-3.0%	744	-4.2%	727	-1.9%
33	Mental Health	2,718	2,631	87	3.3%	2,569	5.8%	2,508	8.4%
34	Total Adult & Peds	12,612	12,423	189	1.5%	12,226	3.2%	12,255	2.9%
35									
36	Average Daily Census	34.6	34.0	0.5	1.5%	33.5	3.2%	33.5	3.2%
37									
38	Average Length of Stay	3.76	3.66	0.10	2.7%	3.53	6.4%	3.55	5.8%
39	Average Length of Stay-CMI	3.73	3.57	0.16	4.6%	3.49	7.0%	3.41	9.4%
40									
41	Admissions-Inpatient	3,354	3,392	(38)	-1.1%	3,457	-3.0%	3,463	-3.1%
42	Observation patients	1,603	2,049	(446)	-21.8%	1,995	-19.7%	2,498	-35.8%
43									
44	Medicare Case Mix Index	1.284	1.288	(0.005)	-0.4%	1.288	-0.4%	1.336	-3.9%
45	Case Mix Index-Total	1.008	1.014	(0.006)	-0.6%	1.014	-0.6%	1.042	-3.2%
46									
47	Adjusted Admissions	9,923	9,838	85	0.9%	10,095	-1.7%	10,326	-3.9%
48	Adjusted Patient Days	37,289	36,027	1,262	3.5%	35,714	4.4%	36,525	2.1%
49									
50	Births	785	810	(25)	-3.1%	835	-6.0%	765	2.6%
51									
52	Rice Care Center-Days	24,222	25,386	(1,164)	-4.6%	23,116	4.8%	26,529	-8.7%
53	Rice Care Center-Average Daily Census	66.4	69.6	(3.2)	-4.6%	63.3	4.8%	72.5	-8.4%
54	Rice Care Center Case Mix Index	1.055	1.020	0.03	3.4%	1.022	3.2%	1.017	3.7%

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RICE MEMORIAL HOSPITAL  
 STATISTICAL AND VOLUME SUMMARY  
 FOR THE PERIOD ENDED:  
 December 31, 2014

	CURRENT MONTH				2013	Act/2013	Prior	Act/Prior
	Actual	Forecast	Var.	Var. %		Var. %	3 mo avg	Var. %
<u>Ancillary Services</u>								
1 IP Surgeries	82	76	6	7.9%	85	-3.5%	85	-3.5%
2 OP Surgeries	190	170	20	11.8%	222	-14.4%	173	9.8%
3 Total Surgeries	272	246	26	10.6%	307	-11.4%	258	5.4%
4								
5 ER Visits-Inpatient	215	173	42	24.3%	169	27.2%	159	35.2%
6 ER Visits-Outpatient	1,110	923	187	20.3%	759	45.2%	946	17.3%
7 ER Visits-Total	1,325	1,096	229	20.9%	928	42.8%	1,105	19.9%
8								
9 Lab Tests	24,023	22,429	1,594	7.1%	22,338	7.5%	23,195	3.6%
10 Medical Imaging Procedures	1,515	1,457	58	4.0%	1,350	12.2%	1,410	7.4%
11 Radiation Oncology Treatments	202	250	(48)	-19.2%	152	32.9%	223	-9.4%
12 Medical Oncology Visits	285	236	49	20.8%	241	18.3%	244	16.8%
13								
14 Dialysis Treatments	1,017	968	49	5.1%	914	11.3%	1,003	1.4%
15 Rehab Visits	3,971	3,829	142	3.7%	3,346	18.7%	3,876	2.5%
16 Hospice Visits	1,767	1,901	(134)	-7.0%	1,814	-2.6%	1,869	-5.5%
17 Ambulance Runs	262	237	25	10.5%	209	25.4%	242	8.3%
18								
19								
<u>Full Time Equivalents (FTE's)</u>								
21 FTE's - Hospital	605	625	(20)	-3.3%	643	-6.0%	604	0.1%
22 FTE's - Care Center	92	79	13	15.9%	79	16.2%	89	2.9%
23 FTE's - Home Medical	74	87	(13)	-14.5%	83	-10.7%	74	0.6%
24 Total FTE's	771	791	(20)	-2.6%	806	-4.3%	767	0.5%
25								
26								
27								
	YEAR-TO-DATE				2013	Act/Prior	2012	Act/Prior
	Actual	Forecast	Var.	Var. %		Var. %		Var. %
<u>Ancillary Services</u>								
30 IP Surgeries	919	1,023	(104)	-10.2%	1,053	-12.7%	1,202	-23.5%
31 OP Surgeries	2,024	2,214	(190)	-8.6%	2,302	-12.1%	2,648	-23.6%
32 Total Surgeries	2,943	3,237	(294)	-9.1%	3,355	-12.3%	3,237	-9.1%
33								
34 ER Visits-Inpatient	2,097	2,076	21	1.0%	2,048	2.4%	2,049	2.3%
35 ER Visits-Outpatient	11,347	10,866	481	4.4%	10,475	8.3%	11,176	1.5%
36 ER Visits-Total	13,444	12,942	502	3.9%	12,523	7.4%	13,225	1.7%
37								
38 Lab Tests	275,059	268,104	6,955	2.6%	267,247	2.9%	284,519	-3.3%
39 Medical Imaging Procedures	17,620	17,307	313	1.8%	16,807	4.8%	18,218	-3.3%
40 Radiation Oncology Treatments	2,965	4,008	(1,043)	-26.0%	4,441	-33.2%	6,811	-56.5%
41 Medical Oncology Visits	2,928	2,643	285	10.8%	2,516	16.4%	2,696	8.6%
42								
43 Dialysis Treatments	11,870	10,626	1,244	11.7%	9,976	19.0%	9,155	29.7%
44 Rehab Visits	46,463	45,132	1,331	2.9%	44,152	5.2%	44,410	4.6%
45 Hospice Visits	22,483	22,425	58	0.3%	22,254	1.0%	25,978	-13.5%
46 Ambulance Runs	2,902	2,721	181	6.7%	2,642	9.8%	2,623	10.6%
47								
48								
<u>Full Time Equivalents (FTE's)</u>								
50 FTE's - Hospital	618	625	(7)	-1.2%	641	-3.7%	645	-4.2%
51 FTE's - Care Center	86	79	7	9.2%	81	6.1%	86	0.7%
52 FTE's - Home Medical	78	87	(9)	-10.7%	81	-3.8%	72	7.2%
53 Total FTE's	782	791	(9)	-1.2%	803	-2.7%	803	-2.6%

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RICE MEMORIAL HOSPITAL  
KEY PERFORMANCE INDICATORS

FOR THE PERIOD ENDED:

Line #	12/31/14 Actual	2014 YTD Actual	2014 Forecast	2013 Actual	2012 Actual	2011 Actual	Industry Benchmarks
1	<u>OPERATIONAL</u>						
2	<u>Operating Margin</u>						
3	Rice Hospital	3.4%	-3.6%	1.6%	-1.5%	1.3%	5.0%
4	Rice Care Center	12.2%	6.5%	3.7%	1.0%	8.7%	-0.1%
5	Rice Home Medical	27.2%	-9.0%	4.0%	-22.5%	-3.0%	1.4%
6							
7	Consolidated Operating Margin	6.7%	-3.3%	2.0%	-3.2%	1.4%	4.4%
8							2.2%
9	Consolidated Excess Margin	7.8%	-1.8%	2.5%	-3.6%	2.4%	5.8%
10							2.8%
11	EBIDA Operating Margin	12.6%	7.1%	12.6%	7.0%	11.6%	14.6%
12							10.8%
13	<u>FINANCIAL</u>						
14	Debt/Capitalization Ratio		45.8%	43.3%	46.3%	43.3%	46.3%
15	Debt Service Coverage		2.4	3.2	1.8	3.0	3.5
16	Net Days in Accounts Receivable-Hospital		53	46	52	64	55
17	Days of Cash		116	117	128	114	116
18	Unrestricted Cash/Debt		57%	68%	64%	63.0%	58.6%
19	Cushion Ratio		7.7	10.1	8.9	7.1	6.3
20	Average Age of Plant		10.6	10.1	9.3	9.1	9.2
21	Financial Strength Index		(0.33)	0.79	(0.52)	0.75	1.65
22	<u>PRODUCTIVITY</u>						
23	<u>Rice Hospital</u>						
24							
25	Controllable Expense/Adj. Admit	\$ 8,082	\$ 8,197	\$ 7,922	\$ 8,255	\$ 8,287	\$ 7,610
26							
27	Total Operating Expense % of NPR + OOR	90.2%	93.5%	90.0%	90.0%	89.1%	85.0%
28							
29	Compensation Ratio	50.5%	55.5%	51.0%	52.6%	50.5%	48.1%
30							50%
31	FTE per Adjusted Admit	12.5	14.6	14.4	14.9	14.6	13.4
32	FTE per Adjusted Patient Day	3.5	3.9	4.1	4.2	4.1	3.8
33							4.4
34	Supply Expense per CMI Adjusted Discharge	\$ 1,065	\$ 771	\$ 744	\$ 770	\$ 755	\$ 739
35	Drug Expense per CMI Adjusted Discharge	\$ 740	\$ 584	\$ 662	\$ 684	\$ 762	\$ 614
36	Total Supply & Drug Expense per CMI Adj. Disch	\$ 1,806	\$ 1,355	\$ 1,406	\$ 1,454	\$ 1,517	\$ 1,353
37							
38	Bad Debt as % of Net Patient Revenue		2.6%	1.9%	2.0%	2.2%	2.1%
39							7.4%
40	Capital Expense (Interest + Depreciation)		9.3%	9.3%	9.1%	9.0%	9.6%
41							6.9%
42	<u>Rice Care Center</u>						
43	Hours per Resident Day	6.4	6.7	6.5	6.6	6.7	6.5
44							5.8
45	Total Operating Expense %	87.8%	93.5%	93.0%	99.0%	91.3%	100.1%
46							
47	<u>Rice Home Medical</u>						
48	Sales per FTE	\$ 220,400	\$ 171,700	\$ 191,600	\$ 161,600	\$ 144,500	\$ 168,000
49							
50	Total Operating Expense %	54.0%	115.5%	105.0%	142.0%	104.9%	97.7%
51							
52	Inventory Turns		4.9		4.7	5.8	6.0
53	Inventory Days on Hand		74		78	63	61
54							

KEY PERFORMANCE INDICATORS by ENTITY

	2011	2012	1st Qtr 2013	2nd Qtr 2013	3rd Qtr 2013	4th Qtr 2013	1st Qtr 2014	2nd Qtr 2014	3rd Qtr 2014	4th Qtr 2014	YTD 2014
<b>Consolidated:</b>											
Operating Margin %	4.4%	1.5%	-5.5%	-0.9%	-0.4%	-6.2%	-11.0%	-3.9%	-1.2%	2.6%	-3.3%
Excess Margin %	5.8%	2.4%	-4.4%	-2.6%	-0.7%	-6.8%	-10.4%	-2.0%	-0.4%	4.5%	-1.8%
EBIDA Operating Margin %	14.1%	10.9%	4.8%	9.1%	9.6%	3.9%	0.0%	6.7%	9.6%	11.4%	7.1%
<b>Hospital</b>											
Operating Margin %	5.0%	1.3%	-7.4%	5.3%	0.2%	-5.0%	-10.7%	-3.9%	-1.7%	1.4%	-3.6%
EBIDA Operating Margin %	15.0%	11.5%	3.9%	15.6%	10.8%	5.6%	1.7%	8.0%	9.9%	11.8%	8.0%
Revenue/Adj. Admission	\$ 10,120	\$ 10,214	\$ 9,856	\$ 10,417	\$ 9,840	\$ 10,283	\$ 9,839	\$ 9,840	\$ 9,631	\$ 10,179	\$ 9,878
Reimbursement Rate	48.7%	48.5%	46.4%	48.9%	46.1%	44.8%	43.6%	44.0%	43.2%	46.3%	44.3%
FTE/Adj. Admission	13.4	14.6	15.2	14.6	14.2	15.6	16.0	14.6	14.1	13.9	14.6
FTE/Adj. Patient Day	3.8	4.1	4.3	4.0	4.2	4.3	4.1	3.9	3.7	3.8	3.9
Total Expense Ratio	85.0%	89.1%	94.0%	85.1%	87.8%	93.1%	99.6%	91.3%	92.7%	90.9%	93.5%
Controllable Exp./AA	\$ 7,610	\$ 8,107	\$ 8,277	\$ 7,638	\$ 7,886	\$ 8,552	\$ 8,685	\$ 7,947	\$ 7,804	\$ 8,287	\$ 8,197
Compensation Ratio	48.1%	51.4%	56.4%	49.0%	52.3%	55.7%	61.7%	54.8%	54.4%	51.8%	55.5%
Supply & Drug Expense/CM/AA	\$ 1,357	\$ 1,525	\$ 1,402	\$ 1,400	\$ 1,446	\$ 1,608	\$ 1,278	\$ 1,158	\$ 1,403	\$ 1,558	\$ 1,360
<b>Care Center</b>											
Operating Margin %	-0.1%	8.7%	4.9%	-2.9%	1.0%	0.9%	-0.8%	6.1%	8.7%	10.4%	6.5%
EBIDA Operating Margin %	6.8%	15.4%	11.2%	3.9%	7.8%	10.1%	10.4%	16.3%	19.7%	21.5%	17.4%
Case Mix	1.06	1.02	1.02	1.04	1.01	1.01	1.03	1.05	1.09	1.05	1.05
Total Revenue/Day	\$ 212.1	\$ 273.6	\$ 302.9	\$ 291.8	\$ 296.1	\$ 313.2	\$ 328.0	\$ 345.4	\$ 321.7	\$ 337.8	\$ 333.1
Controllable Exp./Day	\$ 186.5	\$ 216.2	\$ 251.4	\$ 262.9	\$ 254.3	\$ 262.4	\$ 273.6	\$ 269.8	\$ 242.0	\$ 249.2	\$ 257.4
Total Expense %	100.1%	91.3%	95.1%	102.9%	99.0%	99.1%	100.9%	99.9%	91.3%	89.8%	93.5%
Operating Margin/Day	\$ (0.3)	\$ 23.7	\$ 14.4	\$ (8.7)	\$ 3.1	\$ 3.2	\$ (2.7)	\$ 21.0	\$ 28.0	\$ 35.1	\$ 21.6
Hours/Resident Day	6.1	6.2	6.4	6.5	6.8	6.7	7.0	7.1	6.6	6.4	6.7
<b>Home Medical</b>											
Operating Margin %	1.4%	-3.0%	2.7%	-118.8%	-0.2%	-20.7%	-31.3%	-12.2%	-4.7%	6.2%	-9.0%
EBIDA Operating Margin %	7.7%	3.4%	9.2%	-103.1%	3.4%	-11.4%	-14.9%	-2.5%	7.5%	7.7%	0.4%
Net Sales % / Gross Sales	76.3%	76.9%	77.9%	37.0%	73.4%	64.4%	66.5%	69.4%	69.8%	70.2%	69.1%
Gross Profit %	60.6%	51.5%	64.2%	23.5%	58.9%	52.5%	58.0%	56.0%	58.6%	59.9%	58.2%
Total Expense %	97.7%	104.5%	95.7%	598.5%	110.0%	139.5%	154.0%	121.7%	108.2%	89.5%	115.5%
Sales/FTE	\$ 158,081	\$ 144,518	\$ 155,564	\$ 147,234	\$ 167,657	\$ 175,516	\$ 138,805	\$ 168,199	\$ 181,452	\$ 202,410	\$ 162,314

Rice Memorial Hospital  
 Financial Statements  
 January 31, 2015  
Executive Summary

January was a positive month in terms of actual financial performance with Rice generating a gain on operations. Total Patient Revenues were 5.4% greater than the three-month average in January with Total Operating Revenues only 0.1% greater and Net Operating Expenses 0.7% greater yielding Net Operating Income of \$168,000 for the month. The primary reason for the lower profitability even though activity was up was an increase in patient revenues from governmental sources.

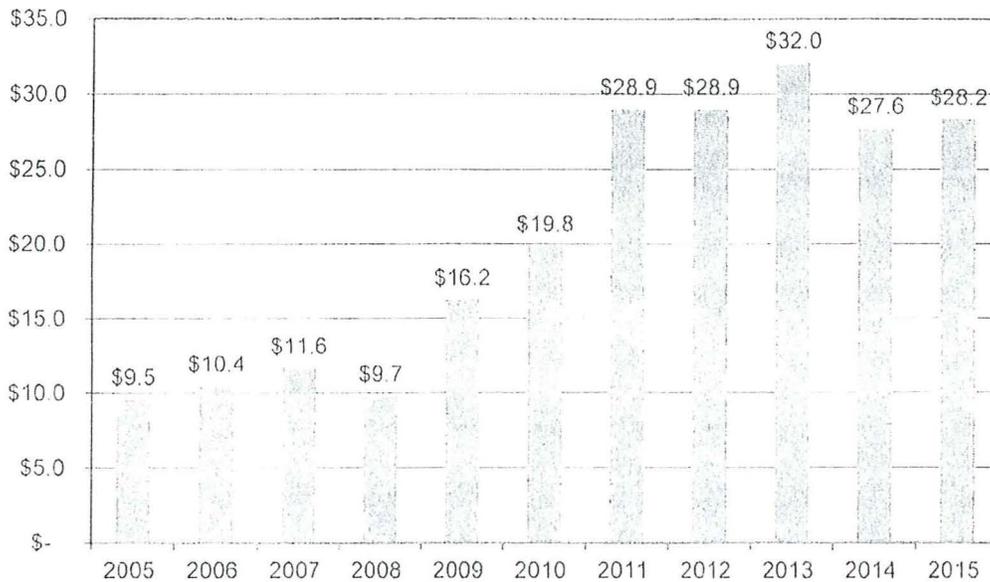
Here is a summary of key financial indicators:

	<u>Actual</u>	<u>Target</u>	<u>2014</u>	<u>2013</u>	<u>Benchmark</u>	<u>Actual - YTD</u>	<u>Desired</u>
Operating Margin-Month	2.0%	1.8%				↑	↑
Operating Margin-YTD	2.0%	1.8%	-3.3%	-3.2%	2.2%	↑	
Excess Margin-Month	6.4%	2.6%				↑	
Excess Margin-YTD	6.4%	2.6%	-1.8%	-3.6%	2.8%	↑	
EBIDA Margin-Month	12.3%	12.6%				↔	
EBIDA Margin-YTD	12.3%	12.6%	7.1%	7.0%	10.8%	↑	
Debt/Capitalization	45.3%	44.5%	45.8%	46.3%	38.7%	↑	
Net Days of Reccivables	51	48	53	52	46	↑	
Days of Cash	117	119	116	128	131	↔	
Cash/Debt	59%	62%	57%	64%	87%	↔	

**January 31, 2014 Balance Sheet:**

The January Balance Sheet realized an increase in Net Assets of \$715,000 from December 31, 2014. Total Assets have increased \$1.2 million while Total Liabilities have increased \$510,000. The Total Asset increase was due to an increase in Current Assets of \$708,000; a decrease in Property, Plant, and Equipment of \$432,000; and an increase in Other Assets of \$950,000. The increase in Current Assets was due to increases in Cash, Receivables, and Prepaid Expenses. Property, Plant, and Equipment has decreased due to lower spending than depreciation. Other Assets have increased due to General Investment gains and the investment in Willmar Medical Services. Cash & General Investments have increased \$599,000 since December 31, 2014 due to positive Operations and Investment gains.

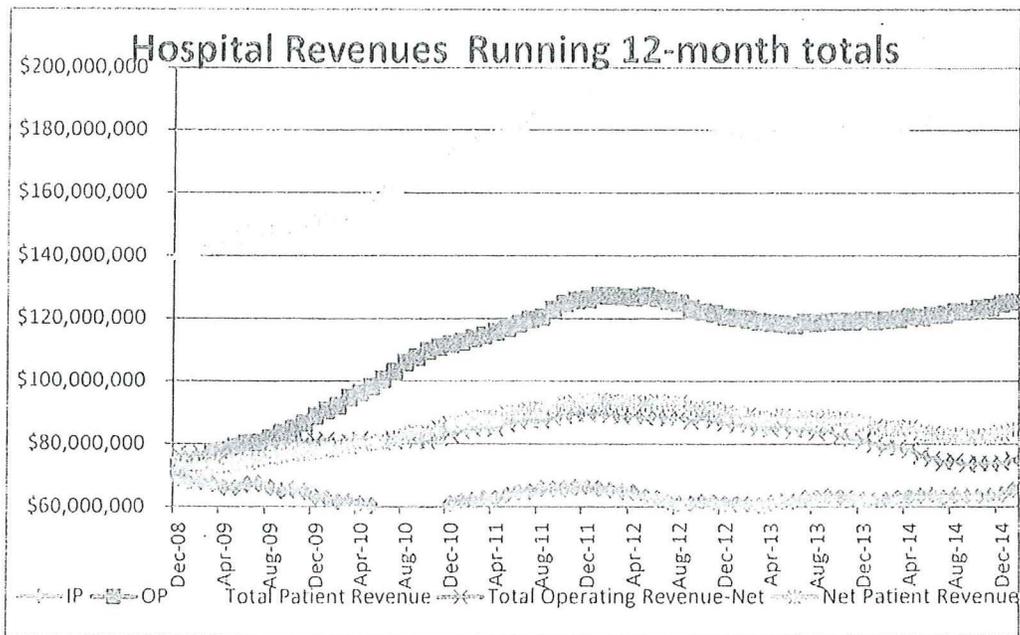
**Cash & General Investments  
(\$millions)**



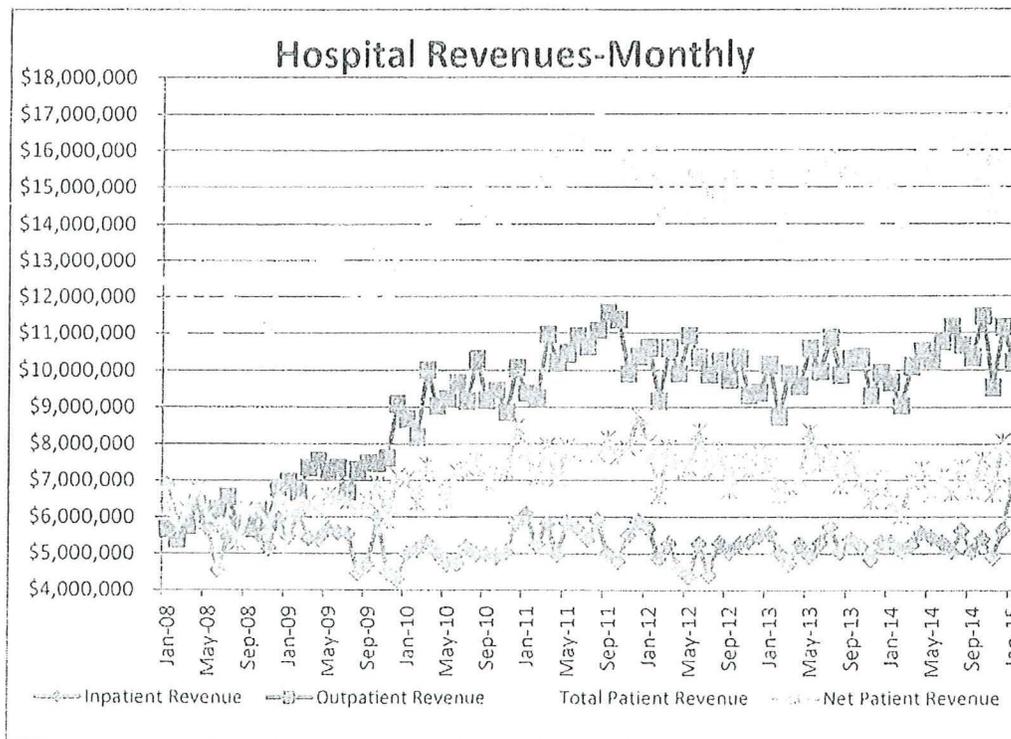
Liabilities have increased due to amounts due WMS but offset by the January Care Center Debt Service payment. In the Net Asset section, Specific Purpose Funds have increased along with an increase in profitability.

**January 2015 Results:**

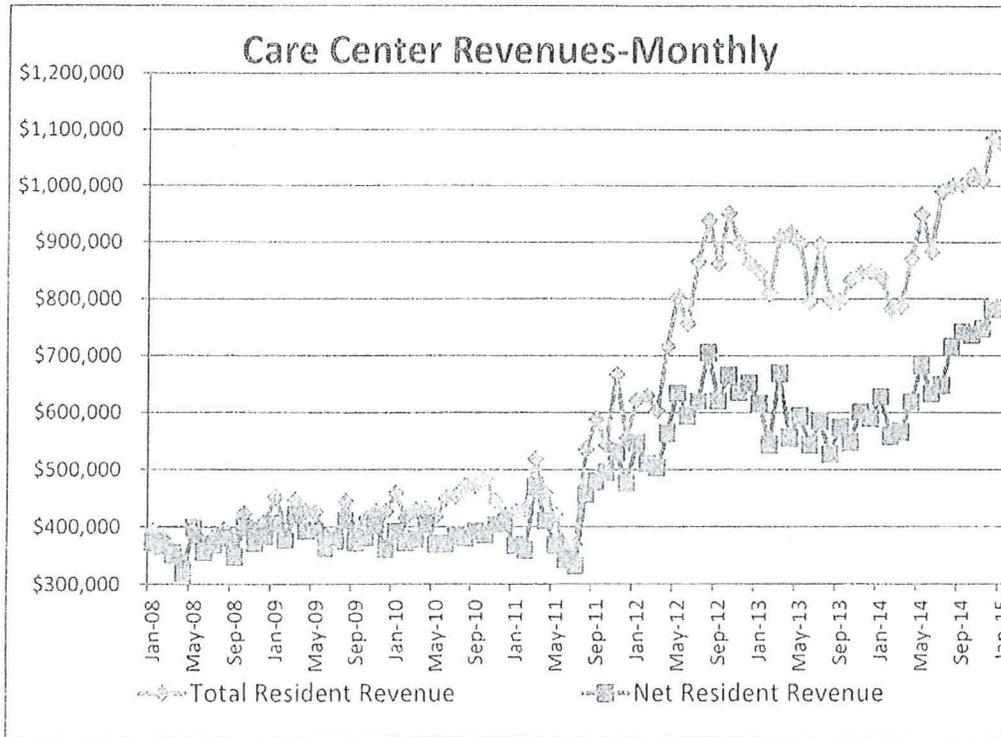
The overall Net Operating Income was \$168,000 compared to the prior three-month average Operating Income of \$213,000. Total Patient Revenues were 5.4% higher than the 3-month average while Total Operating Revenues were only 0.1% higher than the average. Hospital Total Operating Revenues were 1.4% higher than the average with Inpatient Revenues 30.6% higher than average and Outpatient Revenues 4.8% lower than the average. As shown in the graph below, Total Patient Revenues have been trending upward for the past year but Total Operating Revenues have flattened meaning that activity has increased but reimbursement has decreased.



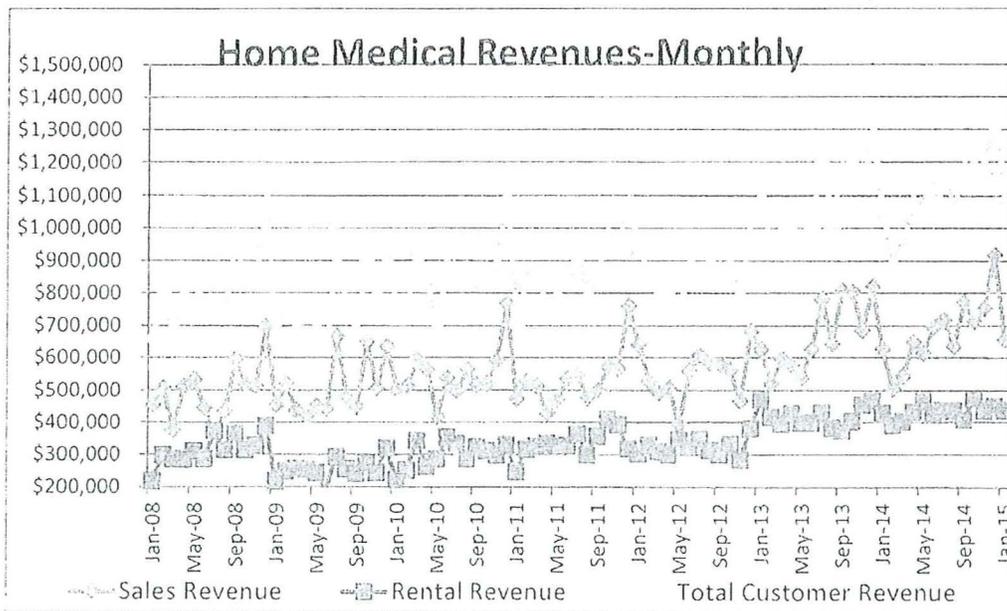
The monthly Hospital Revenues increased slightly in January. The Total Patient and Outpatient Revenue lines had been trending up the last few months with Inpatient Revenues relatively flat over the past year with the exception of January's spike upward.



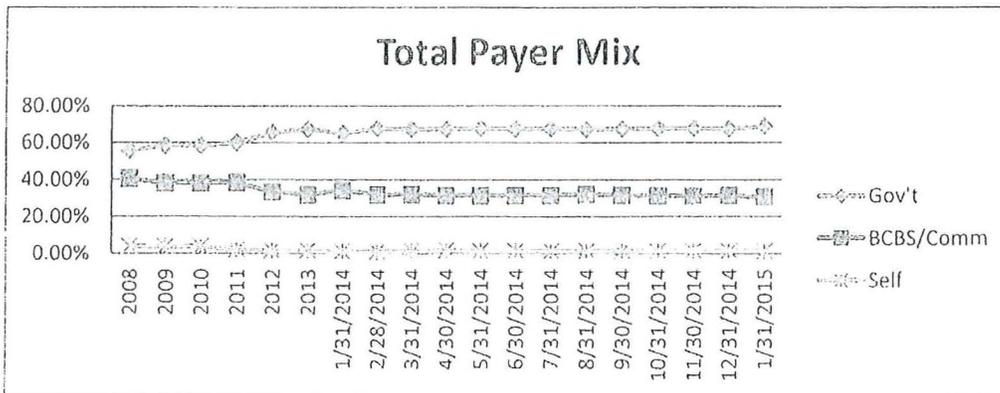
Care Center Total Operating Revenues were higher than average by 3.1% for the month with Total Resident Revenues slightly less than \$1.1 million.



Home Medical Total Customer Revenues decreased significantly in January compared to December and were 12.5% less than average. Sales Revenues decreased \$263,000 in January while Rental Revenues were slightly lower. However, Revenues were 3.6% higher this January compared to a year ago.



Total Deductions from Revenue were 9.3% greater than the three-month average which was due to increased patient activity and an uptick in Medicare Revenues. The Hospital's reimbursement rate for the month was 44.48% compared to the 2014 rate of 44.31% and the 4<sup>th</sup> Quarter 2014 rate of 46.32%. As shown in the Payer Mix graph, Government sources of Revenue increased in January by 1.23 percentage points.



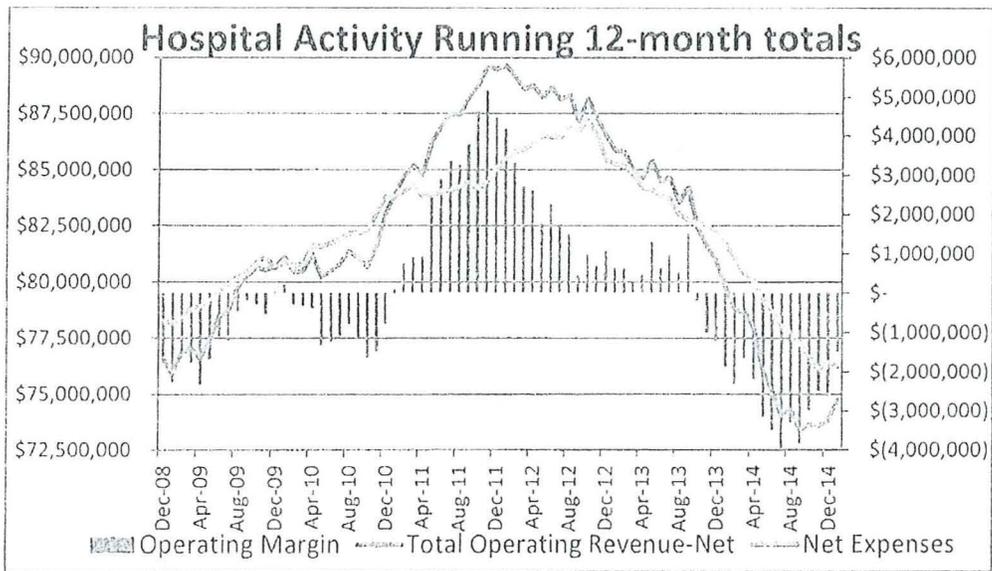
Other operating revenues were 10.6% less than the average due to lower activity. Net WMS activity at Rice was less than the average by 1.0% due to lower patient activity.

Net Expenses were \$8.0 million, 0.7% greater than the three-month average. Expenses were mixed for the month with Salaries 7.0% (\$271,000) greater than average, Contract Labor 16.4% (\$48,000) greater than average, and Benefits 10.1% (\$114,000) greater than average. Salaries were higher due to increased activity and PTO accruals; Contract Labor was higher due to Medical Oncology accruals; and Benefits were higher due to health insurance costs, payroll taxes, and PERA. The Hospital Compensation Ratio was 56.6% for the month compared to the target of 50%.

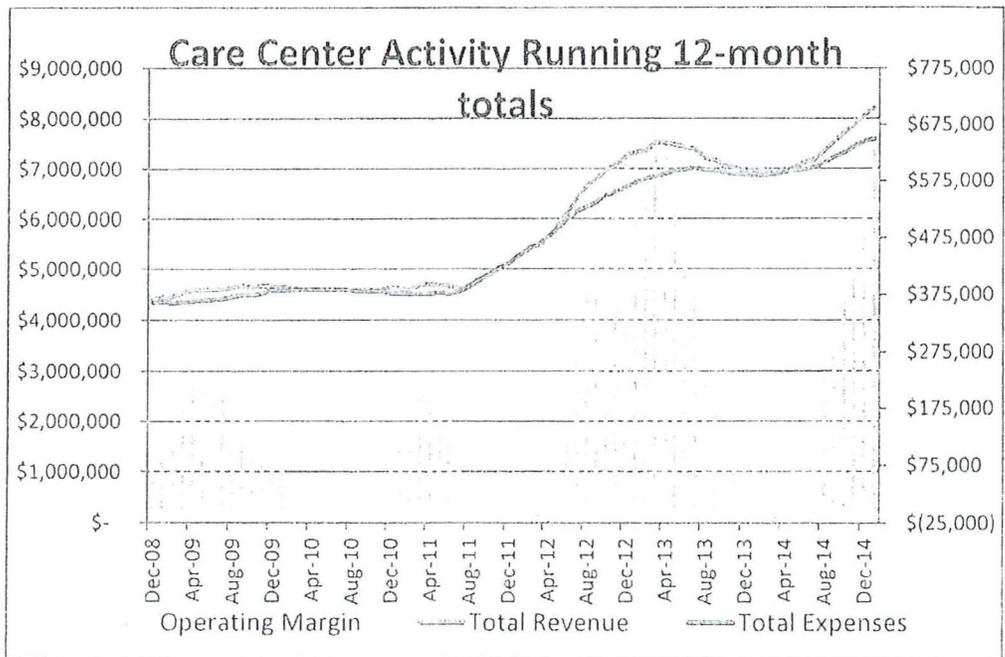
Supplies were 27.2% (\$226,000) lower than average due to Surgery, Laboratory, and Imaging. Drugs were 12.3% (\$77,000) lower than average due to Oncology activity. Purchased Services were 21.8% (\$150,000) lower due to numerous departments; Repairs & Rentals 8.9% (\$26,000) lower due to numerous departments; Utilities 9.8% higher; Insurance 3.9% higher; Patient Related Travel 18.2% lower; Education, Travel, and Dues 21.3% higher due to numerous departments; and Other 16.4% lower. Total Hospital Controllable Costs were \$7.0 million, approximating the average, even with the increased patient activity. Capital Costs were higher with Depreciation 10.1% higher and Interest 1.1% lower. Taxes were 7.5% higher due to increased cash receipts.

Non-operating activity was higher than the three-month average by \$223,000. Investment Income was \$39,000 higher and Unrealized Gains were \$203,000 higher.

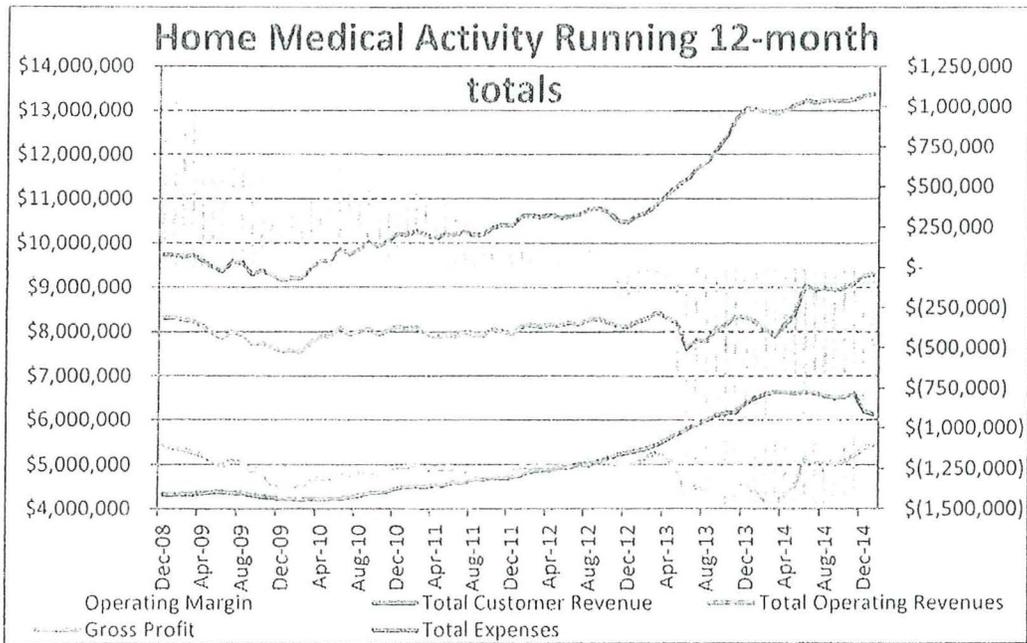
The Hospital generated Operating Income of \$79,000 compared to average Operating Income of \$85,000. Total Operating Revenues were higher than average by 1.4% while Net Operating Expenses were 1.5% greater than average.



Care Center activity generated Operating Income of \$118,000 compared to average Operating Income of \$78,000. Net Resident Revenues were 2.2% higher than average with Net Operating Expenses 2.0% lower than average.



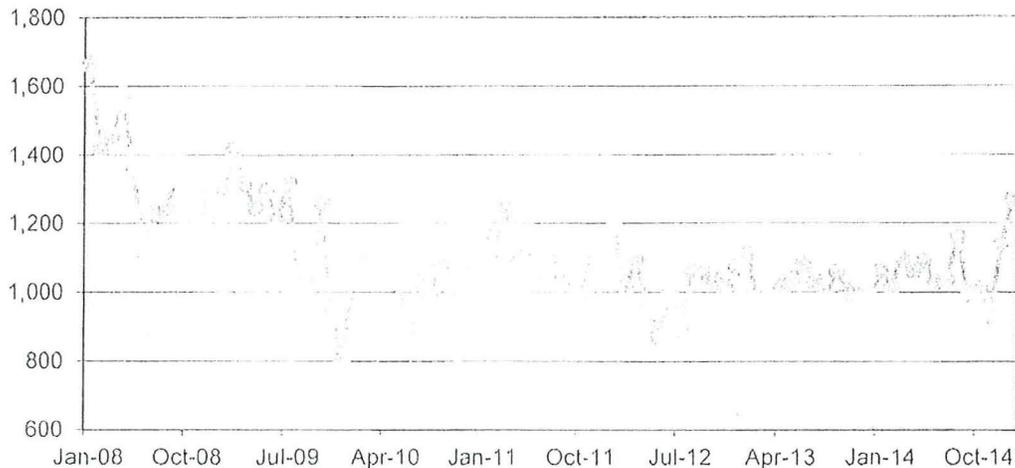
Home Medical activity generated Operating Losses of \$21,000 compared to average Operating Income of \$55,000. However, this compared positively to January 2014's Operating Loss of \$174,000. Total Operating Revenues were 12.1% lower than average while Expenses were 3.5% lower than average.



**Statistical and Volume Summary**

Patient days were 213 (20.2%) greater than forecast with admissions 44 (15.7%) greater than forecast yielding an increase in length of stay of 6.2% and a 9.2% increase in the case-mix adjusted length of stay. Compared to the prior year, patient days were 19.7% higher with admissions 19.5% higher. The average daily census for the month was 40.9 compared to forecast of 34.1; 34.2 last year; and higher than the 33.5 monthly average.

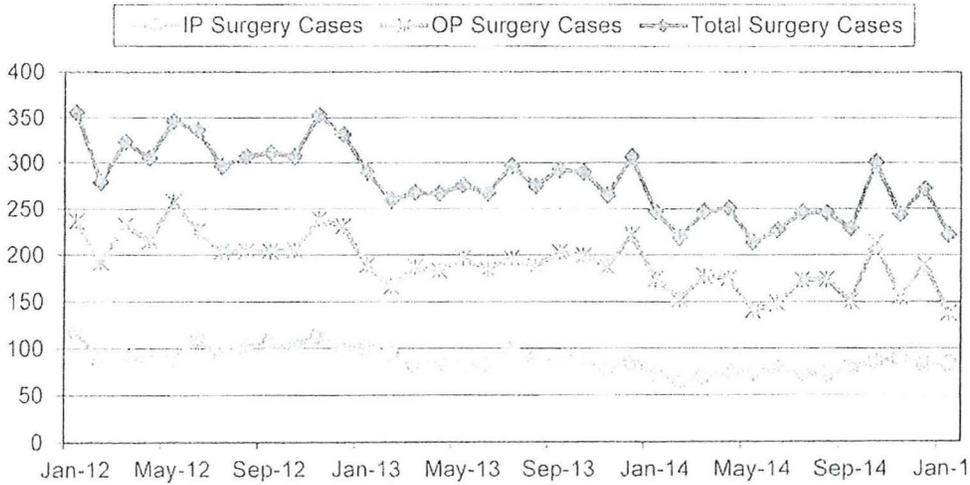
**Hospital Patient Days**



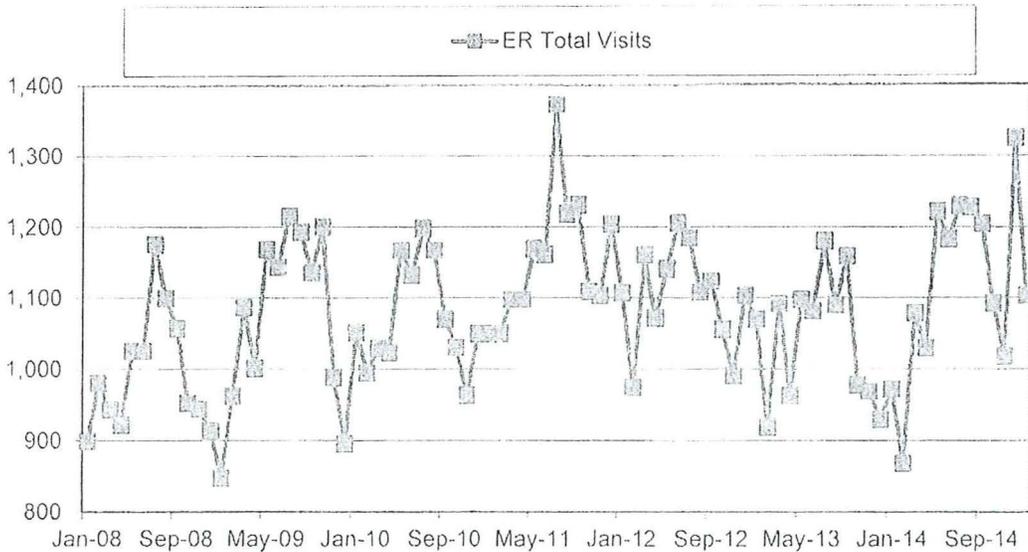
The Medicare case mix was 2.8% less than forecast and 11.4% less than last year. The overall case mix was 2.8% less than forecast and 4.5% less than last year. Overall activity as measured in adjusted admissions was 1.6% lower than forecast but 4.8% higher than last year while adjusted patient days were 2.3% higher than forecast and 5.0% greater than last year. Care Center resident days were 1.5% less than forecast with a 73.9

average daily census. Case mix for the month was 10.5% greater than forecast, 13.7% greater than last year, and 10.1% higher than the average.

Ancillary departments were mixed for the month. Surgery & GI cases were 7.1% less than forecast, 10.1% less than last year, and 18.4% less than the three-month average. Inpatient activity was 13.5% greater than forecast and 15.1% greater than last year while Outpatient activity was 16.4% less than forecast and 20.7% less than last year.



Emergency Room visits were 1.3% less than forecast for the month but 13.6% higher than last year and 3.7% less than the three-month average.



Monthly Laboratory tests were 5.2% greater than forecast, 5.6% greater than last year, but 1.2% less than average. Medical Imaging procedures were 1.5% greater than forecast, 9.1% greater than last year, and 3.1% greater than average. Radiation Oncology treatments were 29.0% less than forecast, 9.0% less than last year, and 15.4% less than average. Medical Oncology visits were 2.1% less than forecast, 0.9% less than last year, and 12.5% less than average. Dialysis treatments were 4.6% greater than forecast, 6.0%

greater than last year, and 2.3% greater than average; Rehab visits were 0.1% greater than forecast, 11.9% greater than last year, but 3.6% less than average; Hospice visits were 14.4% less than forecast, 5.8% less than last year, and 9.2% less than average; and Ambulance runs were 6.6% greater than forecast, the same as last year, and 5.7% greater than average.

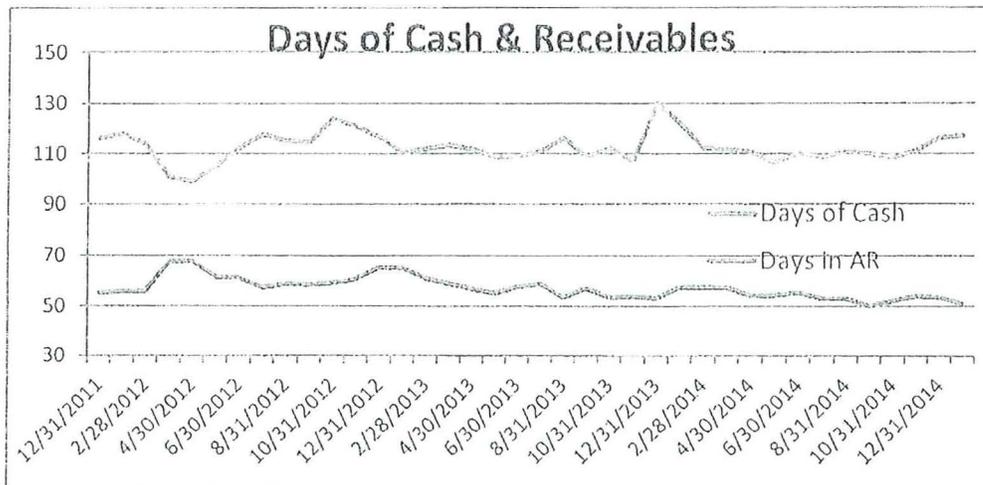
Full Time Equivalents (FTE's) for the month were 781 compared to a forecast of 767, a negative variance of 1.8%. This compared to last year's total of 792 (1.3% lower) and the three month average of 769 (1.6% higher). Hospital FTE's were 0.8% greater than forecast, 2.9% less than last year, and 1.2% higher than average. Care Center FTE's were 10.2% greater than forecast, 18.7% greater than last year and 4.7% greater than average. Home Medical FTE's were at forecast, 9.1% less than last year, and 1.4% higher than average.

**Key Performance Indicators**

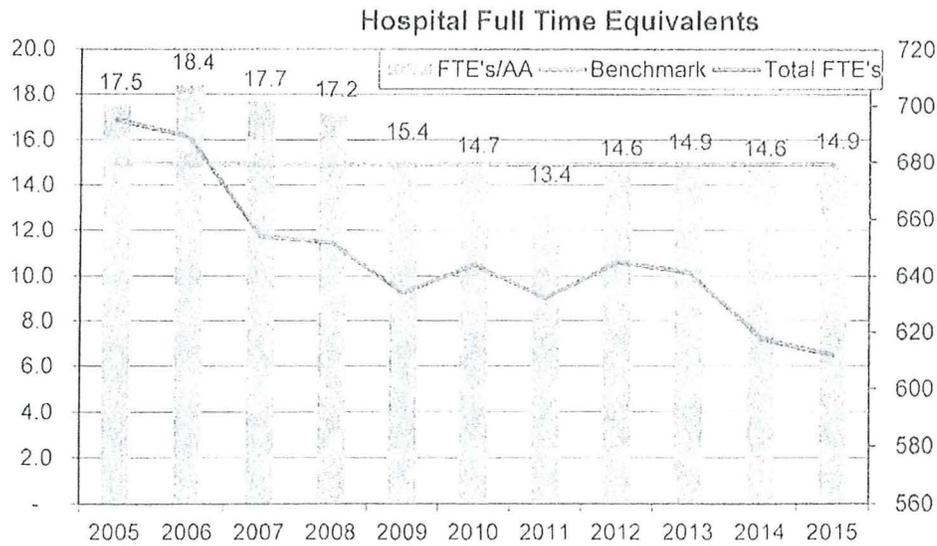
The Operational indicators were positive for the month compared to forecast and last year. Consolidated Operating Margin was 2.0% for the month compared to the forecast of 1.8% and last year's -3.3%. Excess Margin was 6.4% for the month compared to the forecast of 2.6% and last year's -1.8%. EBIDA Operating Margin was 12.3% for the month compared to the forecast of 12.6% and last year's 7.1%.

The Financial ratios indicate that the Debt/Capitalization ratio of 45.3% was lower than last month but still higher than the forecast of 44.5%; lower than last year's 45.8%, but higher than the targeted ceiling of 45%. Debt Service Coverage was 4.5 compared to the forecast of 3.0 and last year's 2.4. The Cash/Debt ratio was 59% compared to the forecast of 62% and last year's 57%. The Financial Strength Index was 1.73 compared to the forecast of 1.0 and -0.33 last year.

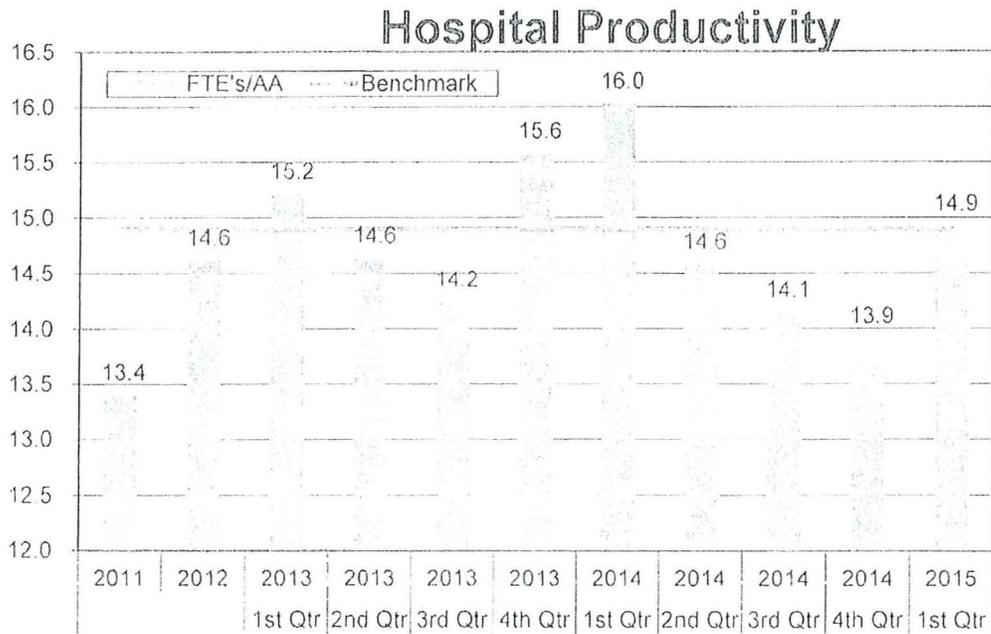
Days in accounts receivable were 51 compared to the forecast of 48 and last year's 53. Days of Cash were 117 compared to the forecast of 119 and last year's 116.



Hospital productivity ratios in terms of staffing were higher than the forecast with FTE's per adjusted admit at 14.9 for the month compared to the forecast of 14.4 and last year's ratio of 14.6. FTE's per adjusted patient day were 3.8 for the month compared to the forecast of 4.1 and 3.9 last year.



Comparing 1<sup>st</sup> Quarter productivity to the prior quarters, the Hospital Productivity ratio was higher than 4<sup>th</sup> Quarter 2014 but significantly improved from 1<sup>st</sup> Quarter 2014 and 4<sup>th</sup> Quarter 2013.



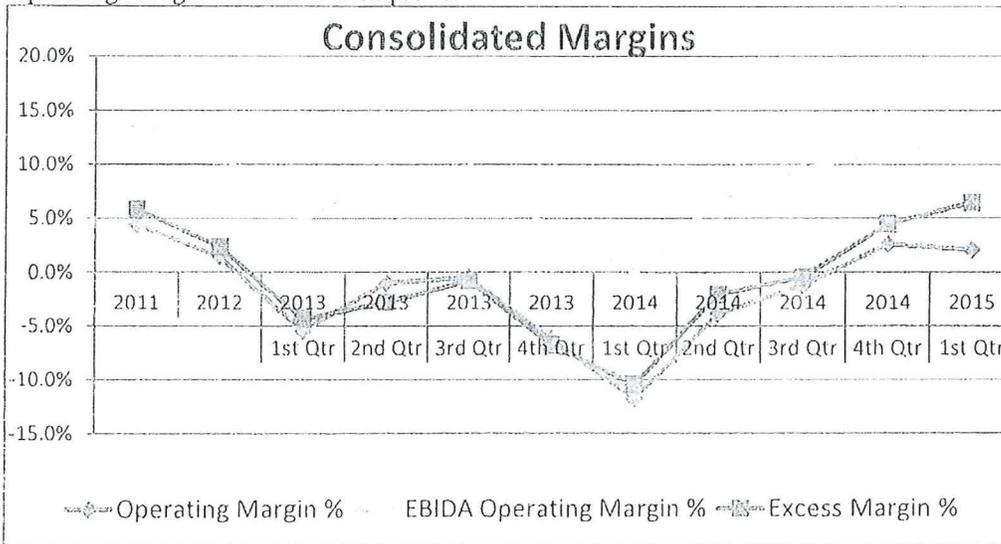
The Hospital Total Operating Expense Ratio (Line 27) was 90.1% for the month compared to the forecast of 90% and last year's 93.5%. Bad Debt ratio was 1.8% YTD compared to the 2.0% forecast and significantly better than the benchmark of 7.4%. Capital Expense ratio was 8.7% YTD compared to 9.0% forecast, 9.3% last year, and the benchmark of 6.9%.

Care Center Hours per Resident Day were 6.6 for the month compared to the forecast of 6.5 and 6.7 last year. The Care Center's Total Operating Expense Ratio (Line 45) was 84.9% for the month; 91.3% Forecast; and 93.5% in 2014.

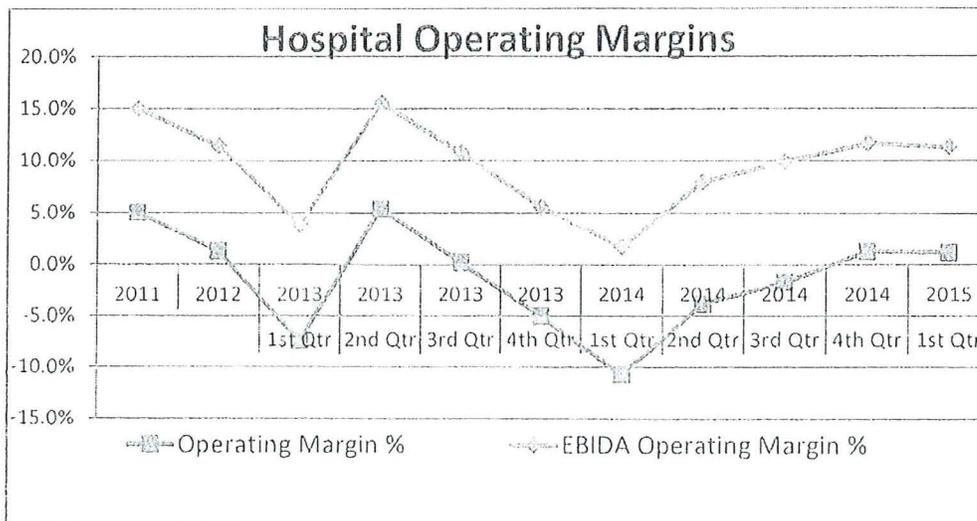
Sales per FTE at Home Medical were \$174,700 for the month compared to the forecast of \$191,600 and \$171,700 last year. Home Medical's Total Operating Expense Ratio (Line 50) was 104.4% for the month; 96.8% Forecast; and 115.5% in 2014. Inventory Turns were 4.0 YTD compared to 4.9 last year.

**Key Performance Indicators by Entity**

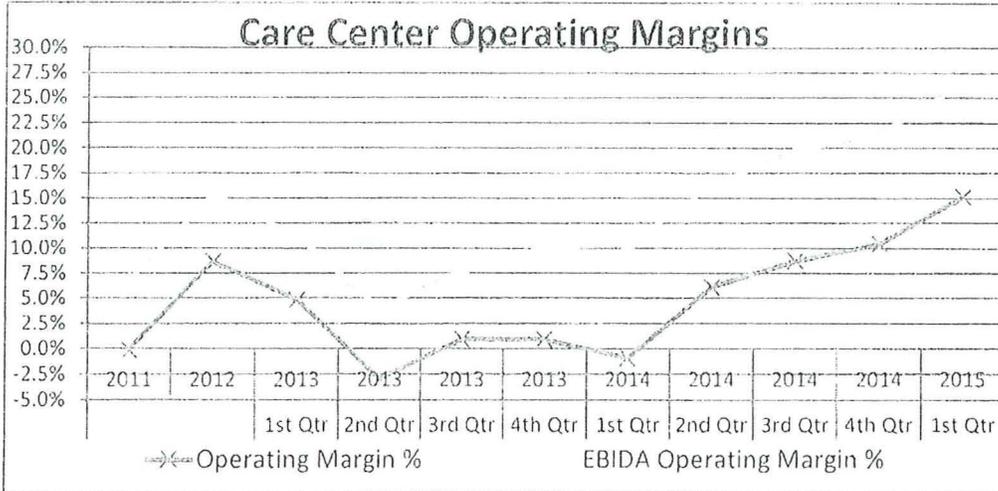
The Consolidated Margins were mixed in 1<sup>st</sup> Quarter 2015 compared to 4<sup>th</sup> Quarter 2014 but still positive. Operating Income declined slightly but Excess Margin and EBIDA Operating Margin continued to improve.



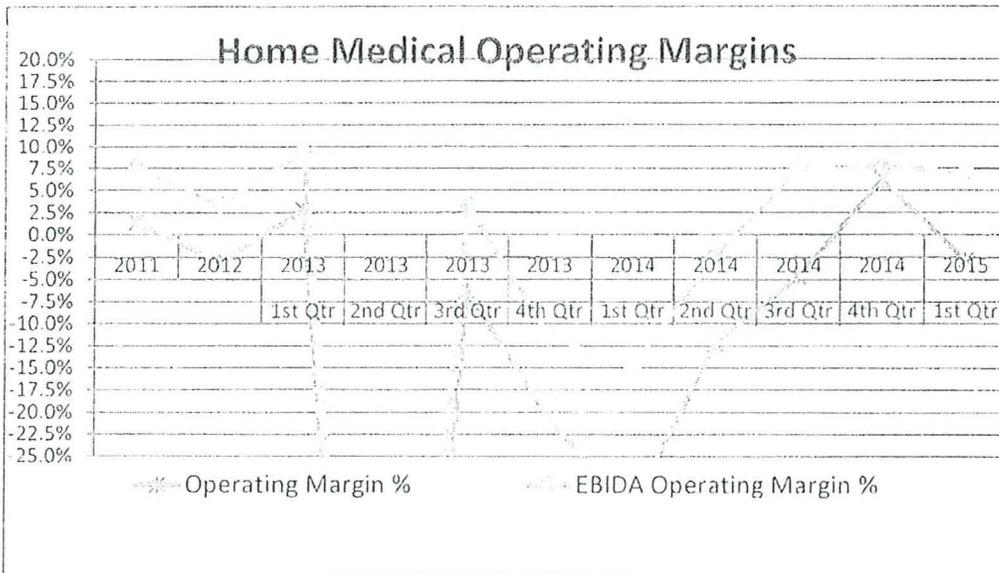
The Hospital activity declined slightly in 1<sup>st</sup> Quarter 2015 compared to 4<sup>th</sup> Quarter 2014, although still positive. Increased volumes and decreased expenses contributed to the positive results.



Care Center activity has steadily improved and was higher than any prior period. The nearly full census and opening of the new short-stay beds have contributed to the positive results.



Home Medical financial performance declined in 1<sup>st</sup> Quarter 2015 due to lower activity compared to 4<sup>th</sup> Quarter 2014 but was still significantly improved from a year ago.



RICE MEMORIAL HOSPITAL  
CONSOLIDATED  
BALANCE SHEET  
For the Month Ending January 31, 2015

	January 2015	12/31/14	Variance	12/31/13	Variance	12/31/12	Variance
1 ASSETS							
2 CURRENT ASSETS							
3 CASH AND CASH EQUIVALENTS	52,089,759	52,440,442	\$250,356	\$9,355,434	(\$6,664,636)	\$2,999,489	(\$308,690)
4 TRUSTEE BOND AGREEMENTS - CURRENT	2,645,703	2,737,340	(111,838)	2,379,838	265,865	2,393,907	251,296
5 ACCOUNTS RECEIVABLE-NET	15,030,294	14,720,103	310,131	14,513,546	516,746	18,416,955	(3,386,561)
6 OTHER RECEIVABLES	308,338	518,739	(49,421)	437,153	70,836	626,156	(117,817)
7 INVENTORY	2,055,438	1,974,650	35,578	2,117,890	(108,412)	1,881,343	127,895
8 PREPAID EXPENSES	1,147,769	877,299	265,470	991,730	151,019	1,080,325	62,245
10 TOTAL CURRENT ASSETS	24,027,341	23,319,065	708,276	29,795,874	(\$5,768,533)	27,398,573	(3,371,232)
11 ASSETS LIMITED AS TO USE							
12 HELD BY TRUSTEES - BOND AGREEMENTS	3,776,634	3,776,634		3,571,279	205,356	3,151,089	595,515
13 REMAINDER UNITRUST - RECEIVABLE	47,522	47,522		47,522		43,596	3,526
16 ENDOWMENT FUND - INVESTMENTS	3,061,232	3,061,232		2,960,184	101,048	2,616,590	444,212
18 TOTAL ASSETS - USE IS LIMITED	6,885,388	6,885,388		6,578,984	306,404	5,842,075	1,043,313
19 PROPERTY PLANT & EQUIPMENT							
21 PROPERTY PLANT & EQUIPMENT	142,790,454	142,634,952	155,492	136,993,754	5,886,700	132,297,068	10,493,386
22 LESS ACCUMULATED DEPRECIATION	(81,462,127)	(80,874,221)	(587,505)	(75,212,693)	(5,749,432)	(72,747,611)	(8,270,516)
24 NET PROPERTY, PLANT & EQUIPME	61,328,327	61,760,741	(432,414)	61,191,059	137,268	59,555,457	1,772,870
25 OTHER ASSETS							
27 INVESTMENTS - FIXED INCOME	25,452,334	25,105,026	356,308	27,595,363	3,866,771	25,941,901	(429,566)
28 INVESTMENTS - SHR	450,048	459,048	(9,000)	430,455	19,593	425,166	33,882
29 INVESTMENTS - WMS	4,850,043	3,269,013	600,600	3,762,317	1,097,236	3,647,123	1,221,918
30 INVESTMENTS - LAKE REGION HHS	11,941	18,125	(6,184)			11,941	
30 INVESTMENTS - VHAUM CSC	54,963	54,963		54,962		79,963	(25,000)
32 GOODWILL, NET	83,276	83,276	(113)	84,772	(1,447)	86,056	(2,780)
33 DEFERRED DEBT ACQUISITION COSTS						200,398	(200,398)
36 TOTAL OTHER ASSETS	30,940,604	29,990,593	950,011	26,944,020	3,996,585	30,380,628	559,976
38 TOTAL ASSETS	\$123,181,660	\$121,955,787	\$1,225,873	\$124,509,937	(\$1,328,277)	\$123,176,733	\$4,928
40 LIABILITIES AND NET ASSETS							
41 CURRENT LIABILITIES							
43 CURRENT MATURITIES OF LTD	51,944,320	51,944,320		51,730,232	514,288	\$2,990,275	(\$544,755)
44 ACCOUNTS PAYABLE - TRADE	1,762,036	1,849,171	(87,436)	1,939,719	(177,643)	1,730,604	31,432
45 EST. THIRD PARTY PAYOR SETTLEMENTS	(138,992)	(188,090)	149,098	191,950	(380,660)	(29,304)	(188,496)
46 ACCRUED SALARIES, WAGES AND BENEFITS	10,978,676	11,471,484	(492,807)	11,131,571	(152,894)	10,992,633	(11,977)
47 ACCRUED INTEREST AND DUE TO WMS	3,732,468	2,223,849	1,326,618	2,092,781	1,638,632	2,039,775	1,662,692
49 TOTAL CURRENT LIABILITIES	18,249,700	17,303,325	946,375	17,087,362	1,162,338	17,073,804	1,175,897
51 LONG TERM DEBT (LESS CURRENT)	47,510,337	47,945,859	(435,522)	49,770,570	(2,260,233)	45,957,264	1,553,074
53 TOTAL LIABILITIES	65,760,037	65,249,184	510,854	66,857,932	(1,097,895)	63,031,067	2,728,971
54 COMMITMENTS AND CONTINGENCIES							
55 NET ASSETS							
58 RESTRICTED FUNDS							
59 DEBT SERVICE AND RESERVE	3,776,634	3,776,634		3,571,279	205,356	3,151,089	595,515
60 SPECIFIC PURPOSE FUND	378,247	216,568	162,179	270,296	108,461	88,338	290,410
61 PERMANENT ENDOWMENT	3,051,232	3,051,232		2,960,184	101,048	2,616,590	444,212
67 CURRENT YEAR INCOME	552,840	(1,677,986)	2,230,827	(3,426,313)	3,979,133	2,430,595	(1,877,755)
63 UNRESTRICTED	49,652,169	51,230,136	(1,677,986)	34,276,569	(4,624,400)	51,828,631	(2,176,482)
65 TOTAL NET ASSETS	57,421,623	56,706,604	715,020	57,652,005	(230,381)	60,145,666	(2,724,043)
67 TOTAL LIABILITIES AND NET ASSET	\$123,181,660	\$121,955,787	\$1,225,873	\$124,509,937	(\$1,328,277)	\$123,176,733	\$4,928

13

RICE MEMORIAL HOSPITAL CONSOLIDATED  
For the Month Ending

	January 2015	Prior 3 Mo Average	% Var	December 2014	% Var	November 2014	% Var	October 2014	% Var
<b>OPERATING REVENUE</b>									
INPATIENT REVENUE	\$5,941,736	\$5,316,416	30.6%	\$5,648,411	22.9%	\$4,887,829	42.0%	\$5,413,007	38.2%
OUTPATIENT REVENUE	10,191,767	10,708,272	(4.8%)	11,144,797	(8.6%)	9,525,843	7.0%	11,454,176	(11.0%)
RICE CARE CENTER REVENUE	1,070,686	1,038,067	3.1%	1,085,844	(1.4%)	1,008,957	6.1%	1,019,400	5.0%
RICE HOME MEDICAL REVENUE	1,092,015	1,248,064	(12.5%)	1,366,555	(20.1%)	1,189,619	(8.2%)	1,188,019	(8.1%)
<b>TOTAL PATIENT REVENUE</b>	<b>19,296,204</b>	<b>18,310,819</b>	<b>5.4%</b>	<b>19,245,607</b>	<b>0.3%</b>	<b>16,612,248</b>	<b>16.2%</b>	<b>19,074,602</b>	<b>1.2%</b>
LESS DISCOUNTS & CONTRACTUALS	9,962,766	8,960,175	11.2%	9,165,953	8.7%	8,157,394	22.1%	9,557,179	4.2%
LESS UNCOMPENSATED CARE	13,284	74,762	(82.2%)	116,221	(88.6%)	45,905	(71.1%)	62,160	(78.6%)
LESS BAD DEBT EXPENSE	144,077	220,877	(34.8%)	156,101	(7.7%)	221,593	(35.0%)	281,936	(49.4%)
<b>TOTAL DEDUCTIONS FROM REVENUE</b>	<b>10,120,127</b>	<b>9,255,814</b>	<b>9.3%</b>	<b>9,438,275</b>	<b>7.2%</b>	<b>8,424,892</b>	<b>20.1%</b>	<b>9,904,275</b>	<b>2.2%</b>
<b>NET REVENUE FROM PATIENTS</b>	<b>9,176,077</b>	<b>9,055,005</b>	<b>1.3%</b>	<b>9,807,332</b>	<b>(6.4%)</b>	<b>8,187,356</b>	<b>12.1%</b>	<b>9,170,327</b>	<b>0.1%</b>
OTHER OPERATING REVENUE	1,130,291	1,264,162	(10.6%)	1,341,642	(9.0%)	1,289,042	(12.3%)	1,261,802	(10.4%)
<b>TOTAL OPERATING REVENUE</b>	<b>10,306,368</b>	<b>10,319,167</b>	<b>(0.1%)</b>	<b>11,048,974</b>	<b>(6.7%)</b>	<b>9,476,398</b>	<b>8.8%</b>	<b>10,432,129</b>	<b>(1.2%)</b>
LESS: WILLMAR MEDICAL SERVICES OPERATING REVENUE	2,044,765	2,065,249	(1.0%)	2,025,500	1.0%	1,937,521	5.5%	2,232,725	(8.4%)
<b>TOTAL OPERATING REVENUE</b>	<b>8,261,603</b>	<b>8,253,918</b>	<b>0.1%</b>	<b>9,023,474</b>	<b>(8.4%)</b>	<b>7,538,877</b>	<b>9.6%</b>	<b>8,199,404</b>	<b>0.8%</b>
<b>OPERATING EXPENSES</b>									
SALARIES AND WAGES	4,131,436	3,860,767	7.0%	3,964,754	4.2%	3,696,239	11.8%	3,921,308	5.4%
CONTRACT LABOR	343,492	295,066	16.4%	295,657	16.2%	285,052	20.5%	304,490	12.8%
SUPPLEMENTAL BENEFITS	1,253,972	1,139,001	10.1%	1,277,724	(1.9%)	1,039,251	20.7%	1,100,029	14.0%
SUPPLIES	871,251	1,197,115	(27.2%)	1,415,710	(38.5%)	1,049,443	(17.0%)	1,126,193	(22.6%)
DRUGS	550,176	627,007	(12.3%)	698,093	(21.2%)	598,898	(8.1%)	584,031	(5.8%)
PURCHASED SERVICES	536,773	686,144	(21.8%)	746,997	(28.1%)	686,851	(21.9%)	624,583	(14.1%)
REPAIRS, SERVICE & RENTALS	263,590	289,416	(8.9%)	289,868	(9.1%)	281,324	(6.3%)	297,056	(11.3%)
UTILITIES	153,861	140,689	9.8%	137,596	11.8%	137,926	11.6%	144,745	6.3%
INSURANCE	52,664	50,686	3.9%	49,170	7.1%	52,602	0.1%	50,287	4.7%
PATIENT RELATED TRAVEL	26,484	32,390	(18.2%)	28,302	(6.4%)	32,576	(18.7%)	36,292	(27.0%)
EDUCATION, TRAVEL, & DUES	94,402	77,854	21.3%	88,458	6.7%	66,361	42.3%	78,742	19.9%
OTHER	41,907	50,138	(16.4%)	45,119	(7.1%)	53,459	(21.6%)	51,836	(19.2%)
DEPRECIATION AND AMORT	698,979	634,634	10.1%	452,264	54.6%	693,590	0.8%	758,048	(7.8%)
INTEREST	149,052	150,646	(1.1%)	150,811	(1.2%)	149,877	(0.6%)	151,250	(1.5%)
TAXES & SURCHARGE	186,108	173,051	7.5%	155,148	20.0%	191,011	(2.6%)	172,993	7.6%
<b>TOTAL OPERATING EXPENSES</b>	<b>9,354,147</b>	<b>9,404,005</b>	<b>(0.5%)</b>	<b>9,795,671</b>	<b>(4.5%)</b>	<b>9,014,460</b>	<b>3.8%</b>	<b>9,401,883</b>	<b>(0.5%)</b>
LESS: WILLMAR MEDICAL SERVICES OPERATING EXPENSES	1,261,467	1,364,037	(7.5%)	1,358,873	(7.2%)	1,342,445	(6.0%)	1,390,792	(9.3%)
<b>NET OPERATING EXPENSES</b>	<b>8,092,680</b>	<b>8,039,968</b>	<b>0.7%</b>	<b>8,436,798</b>	<b>(4.1%)</b>	<b>7,672,015</b>	<b>5.5%</b>	<b>8,011,091</b>	<b>1.0%</b>
<b>OPERATING INCOME (LOSS)</b>	<b>168,923</b>	<b>213,950</b>	<b>(21.0%)</b>	<b>586,676</b>	<b>(71.2%)</b>	<b>(133,138)</b>	<b>(226.9%)</b>	<b>188,313</b>	<b>(10.3%)</b>
<b>NON OPERATING INCOME</b>									
INVESTMENT INCOME	110,514	71,266	55.1%	96,957	14.0%	57,946	90.7%	38,895	87.6%
UNREALIZED GAIN (LOSS)	273,162	70,534	287.3%	15,201	1,697.0%	(13,756)	(2,085.8%)	210,158	30.0%
OTHER GAIN (LOSS)	240	18,457	(98.7%)	2,079	(88.5%)	45,165	(99.5%)	8,126	(97.0%)
<b>TOTAL NON OPERATING INCOME</b>	<b>383,916</b>	<b>160,257</b>	<b>139.6%</b>	<b>114,237</b>	<b>236.1%</b>	<b>89,355</b>	<b>329.7%</b>	<b>277,179</b>	<b>38.5%</b>
<b>NET INCOME (LOSS)</b>	<b>\$552,839</b>	<b>\$374,207</b>	<b>47.2%</b>	<b>\$700,913</b>	<b>(21.1%)</b>	<b>(\$43,783)</b>	<b>(1,362.7%)</b>	<b>\$465,492</b>	<b>18.8%</b>

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RICE HOSPITAL  
For the Month Ending

	January 2015	Prior 3 Mo Average	% Var	December 2014	% Var	November 2014	% Var	October 2014	% Var
OPERATING REVENUE									
INPATIENT REVENUE	56,941,736	55,316,416	30.6%	55,648,411	22.9%	54,887,829	42.0%	55,413,007	28.2%
OUTPATIENT REVENUE	10,191,768	10,708,272	(4.8%)	11,144,797	(8.6%)	9,525,843	7.0%	11,454,175	(11.0%)
TOTAL PATIENT REVENUE	17,133,504	16,024,687	6.9%	16,793,208	2.0%	14,413,672	18.9%	16,867,182	1.6%
LESS DISCOUNTS & CONTRACTUALS	9,359,209	8,313,883	12.6%	8,455,498	10.7%	7,537,198	24.2%	8,948,953	4.6%
LESS UNCOMPENSATED CARE	13,195	74,739	(82.3%)	116,184	(88.6%)	45,873	(71.2%)	62,160	(78.8%)
LESS BAD DEBT EXPENSE	139,982	213,485	(34.4%)	145,689	(3.9%)	214,636	(34.8%)	280,129	(50.0%)
TOTAL DEDUCTIONS FROM REVENUE	9,512,386	8,602,107	10.6%	8,717,371	9.1%	7,797,707	22.0%	9,291,242	2.4%
NET REVENUE FROM PATIENTS	7,621,118	7,422,581	2.7%	8,075,837	(5.6%)	6,615,965	15.2%	7,575,940	0.6%
OTHER OPERATING REVENUE	1,125,478	1,255,096	(10.3%)	1,230,190	(8.5%)	1,283,442	(12.3%)	1,251,657	(10.1%)
TOTAL OPERATING REVENUE	8,746,596	8,677,677	0.8%	9,306,027	(6.0%)	7,899,407	10.7%	8,827,597	(0.9%)
LESS: WILLMAR MEDICAL SERVICES OPERATING REVENUE	2,044,765	2,065,249	(1.0%)	2,025,500	1.0%	1,937,521	5.5%	2,232,725	(8.4%)
TOTAL OPERATING REVENUE	6,701,831	6,612,428	1.4%	7,280,527	(7.9%)	5,961,886	12.4%	6,594,872	1.6%
OPERATING EXPENSES									
SALARIES AND WAGES	3,618,038	3,359,440	7.7%	3,408,960	6.1%	3,228,774	12.1%	3,440,585	5.2%
CONTRACT LABOR	235,724	194,081	21.5%	188,848	24.8%	186,605	26.3%	206,791	14.0%
SUPPLEMENTAL BENEFITS	1,095,162	938,336	16.7%	1,104,348	(0.8%)	820,575	33.5%	890,086	23.0%
SUPPLIES	536,540	780,396	(31.2%)	972,455	(44.8%)	658,478	(18.5%)	710,255	(24.5%)
DRUGS	527,589	605,434	(12.9%)	675,760	(21.9%)	576,947	(8.6%)	563,594	(6.4%)
PURCHASED SERVICES	499,752	645,624	(22.6%)	709,203	(29.5%)	647,229	(22.8%)	580,439	(13.9%)
REPAIRS, SERVICE & RENTALS	237,559	263,127	(9.7%)	261,057	(9.0%)	254,060	(6.5%)	274,265	(13.4%)
UTILITIES	128,777	117,249	9.8%	110,468	16.6%	116,026	11.0%	125,254	2.8%
INSURANCE	45,187	43,197	4.6%	41,692	8.4%	45,107	0.2%	42,792	5.6%
PATIENT RELATED TRAVEL	19,840	20,251	(2.0%)	20,221	(1.9%)	19,477	1.9%	21,055	(5.8%)
EDUCATION, TRAVEL, & DUES	89,098	71,025	25.4%	82,794	7.6%	59,067	50.8%	71,213	25.1%
OTHER	21,247	31,161	(31.8%)	30,670	(30.7%)	32,108	(33.8%)	30,704	(30.8%)
DEPRECIATION AND AMORT	559,707	565,881	(1.1%)	559,321	0.1%	537,823	4.1%	600,500	(6.8%)
INTEREST	122,644	122,967	(0.3%)	123,131	(0.4%)	122,198	0.4%	123,571	(0.8%)
TAXES & SURCHARGE	147,389	133,199	10.7%	115,546	27.6%	151,409	(2.7%)	132,642	11.1%
TOTAL OPERATING EXPENSES	7,884,253	7,891,368	(0.1%)	8,404,474	(6.2%)	7,455,883	5.7%	7,813,746	0.9%
LESS: WILLMAR MEDICAL SERVICES OPERATING EXPENSES	1,261,467	1,364,037	(7.5%)	1,358,873	(7.2%)	1,342,445	(6.0%)	1,390,792	(9.3%)
NET OPERATING EXPENSES	6,622,786	6,527,331	1.5%	7,045,601	(6.0%)	6,113,438	8.3%	6,422,954	3.1%
OPERATING INCOME (LOSS)	79,045	85,097	(7.1%)	234,926	(66.4%)	(151,552)	(152.2%)	171,918	(54.0%)
NON OPERATING INCOME									
INVESTMENT INCOME	109,164	68,504	59.4%	91,790	18.9%	56,386	93.6%	57,335	90.4%
UNREALIZED GAIN (LOSS)	273,162	70,534	287.3%	15,201	1,697.0%	(13,756)	(2,085.8%)	210,158	30.0%
OTHER GAIN (LOSS)	240	15,152	(98.4%)		0.0%	45,165	(99.5%)	290	(17.2%)
TOTAL NON OPERATING INCOME	382,566	154,190	148.1%	106,991	257.6%	87,795	335.7%	267,783	42.9%
NET INCOME (LOSS)	5461,611	5239,287	92.9%	5341,917	35.0%	(563,757)	(824.0%)	5439,701	5.0%

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RICE CARE CENTER  
For the Month Ending

	January 2015	Prior 3 Mo Average	% Var	December 2014	% Var	November 2014	% Var	October 2014	% Var
<b>OPERATING REVENUE</b>									
RICE CARE CENTER REVENUE	\$1,070,686	\$1,038,067	3.1%	\$1,085,844	(1.4%)	\$1,008,957	6.1%	\$1,015,400	5.0%
<b>TOTAL PATIENT REVENUE</b>	<b>1,070,686</b>	<b>1,038,067</b>	<b>3.1%</b>	<b>1,085,844</b>	<b>(1.4%)</b>	<b>1,008,957</b>	<b>6.1%</b>	<b>1,019,400</b>	<b>5.0%</b>
LESS DISCOUNTS & CONTRACTUALS	288,040	281,324	2.4%	301,024	(4.3%)	261,144	10.3%	281,805	2.2%
LESS BAD DEBT EXPENSE	605	938	(38.8%)	1,797	(66.3%)	477	26.8%	689	(12.2%)
<b>TOTAL DEDUCTIONS FROM REVENUE</b>	<b>288,645</b>	<b>282,262</b>	<b>2.2%</b>	<b>302,821</b>	<b>(4.7%)</b>	<b>261,621</b>	<b>10.3%</b>	<b>282,494</b>	<b>2.2%</b>
<b>NET REVENUE FROM PATIENTS</b>	<b>782,041</b>	<b>755,755</b>	<b>3.5%</b>	<b>783,023</b>	<b>(0.1%)</b>	<b>747,336</b>	<b>4.6%</b>	<b>736,906</b>	<b>6.1%</b>
OTHER OPERATING REVENUE	561	1,300	(56.8%)	2,764	(79.7%)	707	(20.7%)	429	30.8%
<b>TOTAL OPERATING REVENUE</b>	<b>782,602</b>	<b>757,055</b>	<b>3.4%</b>	<b>785,787</b>	<b>(0.4%)</b>	<b>748,043</b>	<b>4.6%</b>	<b>737,335</b>	<b>6.1%</b>
LESS: WILLMAR MEDICAL SERVICES									
<b>TOTAL OPERATING REVENUE</b>	<b>782,602</b>	<b>757,055</b>	<b>3.4%</b>	<b>785,787</b>	<b>(0.4%)</b>	<b>748,043</b>	<b>4.6%</b>	<b>737,335</b>	<b>6.1%</b>
<b>OPERATING EXPENSES</b>									
SALARIES AND WAGES	265,231	248,887	6.6%	267,919	(1.0%)	239,373	10.8%	239,370	10.8%
CONTRACT LABOR	107,767	100,797	6.9%	106,809	0.9%	98,446	9.5%	97,135	10.9%
SUPPLEMENTAL BENEFITS	64,536	99,320	(35.0%)	86,264	(25.2%)	110,916	(41.8%)	100,780	(36.0%)
SUPPLIES	43,475	43,980	(1.1%)	41,997	3.5%	40,106	8.4%	49,837	(12.8%)
DRUGS	22,386	21,516	4.0%	22,334	0.2%	21,801	2.7%	20,412	9.7%
PURCHASED SERVICES	11,144	15,507	(28.1%)	13,229	(15.8%)	14,180	(21.4%)	19,112	(41.7%)
REPAIRS, SERVICE & RENTALS	6,334	6,397	(1.0%)	7,423	(14.7%)	8,348	(24.1%)	3,421	85.2%
UTILITIES	13,954	12,748	9.5%	14,925	(6.5%)	12,918	8.0%	10,401	24.2%
INSURANCE	3,401	3,412	(0.3%)	3,401	0.0%	3,417	(0.5%)	3,417	(0.5%)
PATIENT RELATED TRAVEL	819	440	86.1%	336	143.8%	150	446.0%	834	(1.8%)
EDUCATION, TRAVEL, & DUES	1,942	4,822	(59.7%)	4,824	(59.7%)	4,887	(60.3%)	4,755	(59.2%)
OTHER		581	(100.0%)	760	(100.0%)	564	(100.0%)	419	(100.0%)
DEPRECIATION AND AMORT	62,164	56,021	11.0%	56,496	10.0%	54,439	14.2%	57,128	8.8%
INTEREST	26,408	27,679	(4.6%)	27,679	(4.6%)	27,679	(4.6%)	27,679	(4.6%)
TAXES & SURCHARGE	35,600	36,133	(3.1%)	35,883	(2.5%)	35,883	(2.5%)	36,633	(4.5%)
<b>TOTAL OPERATING EXPENSES</b>	<b>664,561</b>	<b>678,240</b>	<b>(2.0%)</b>	<b>690,279</b>	<b>(3.7%)</b>	<b>673,107</b>	<b>(1.3%)</b>	<b>671,333</b>	<b>(1.0%)</b>
LESS: WILLMAR MEDICAL SERVICES									
<b>NET OPERATING EXPENSES</b>	<b>664,561</b>	<b>678,240</b>	<b>(2.0%)</b>	<b>690,279</b>	<b>(3.7%)</b>	<b>673,107</b>	<b>(1.3%)</b>	<b>671,333</b>	<b>(1.0%)</b>
<b>OPERATING INCOME (LOSS)</b>	<b>118,041</b>	<b>78,815</b>	<b>49.8%</b>	<b>95,508</b>	<b>23.6%</b>	<b>74,936</b>	<b>57.5%</b>	<b>66,002</b>	<b>78.8%</b>
<b>NON OPERATING INCOME</b>									
INVESTMENT INCOME	1,350	2,763	(51.1%)	5,169	(73.9%)	1,560	(13.5%)	1,560	(13.5%)
<b>TOTAL NON OPERATING INCOME</b>	<b>1,350</b>	<b>2,763</b>	<b>(51.1%)</b>	<b>5,169</b>	<b>(73.9%)</b>	<b>1,560</b>	<b>(13.5%)</b>	<b>1,560</b>	<b>(13.5%)</b>
<b>NET INCOME (LOSS)</b>	<b>\$119,391</b>	<b>\$81,578</b>	<b>46.4%</b>	<b>\$100,677</b>	<b>18.6%</b>	<b>\$76,496</b>	<b>56.1%</b>	<b>\$67,562</b>	<b>76.7%</b>

RICE HOME MEDICAL  
RICE HOME MEDICAL  
For the Month Ending January 31, 2015

	January 2015	% of Gross Sales	Prior 3 Mo Average	% of Gross Sales	December 2014	% of Gross Sales	November 2014	% of Gross Sales
<b>GROSS SALES</b>								
SALES REVENUE	\$654,386	59.92%	\$795,034	63.70%	\$917,857	67.17%	\$753,524	63.34%
RENTS REVENUE	437,629	40.08%	453,030	36.30%	448,698	32.83%	436,095	36.66%
<b>GROSS SALES</b>	<b>1,092,015</b>	<b>100.00%</b>	<b>1,248,064</b>	<b>100.00%</b>	<b>1,366,555</b>	<b>100.00%</b>	<b>1,189,619</b>	<b>100.00%</b>
LESS: CONTRACTUAL ALLOWANCES	(315,516)	(28.89%)	(364,968)	(29.24%)	(409,430)	(29.96%)	(359,052)	(30.18%)
LESS: UNCOMPENSATED CARE	(88)	(0.01%)	(23)	0.00%	(37)	0.00%	(32)	0.00%
LESS: BAD DEBT EXPENSE	(3,490)	(0.32%)	(6,404)	(0.51%)	(8,614)	(0.63%)	(6,479)	(0.54%)
<b>NET SALES</b>	<b>772,920</b>	<b>70.78%</b>	<b>876,670</b>	<b>70.24%</b>	<b>948,473</b>	<b>69.41%</b>	<b>824,056</b>	<b>69.27%</b>
<b>COST OF GOODS SOLD</b>								
OXYGEN	6,026	0.55%	6,723	0.54%	7,041	0.52%	6,919	0.58%
EQUIPMENT	52,261	4.79%	91,610	7.34%	101,046	7.39%	89,211	7.50%
SUPPLY - FREIGHT	13,401	1.23%	14,510	1.16%	15,773	1.15%	12,962	1.09%
SUPPLY	195,651	17.92%	213,600	17.11%	227,795	16.67%	189,950	15.97%
EQUIPMENT REPAIR	10,454	0.96%	33,690	2.70%	39,885	2.92%	35,660	3.00%
SHOP EXPENSE	953	0.09%	1,519	0.12%	771	0.06%	1,094	0.09%
EQUIPMENT RENTAL & LEASES	3,628	0.33%	2,793	0.22%	2,774	0.20%	2,561	0.22%
PURCHASE DISCOUNTS	(2,989)	(0.27%)	(5,416)	(0.43%)	(4,125)	(0.30%)	(4,092)	(0.34%)
<b>TOTAL COST OF GOODS SOLD</b>	<b>279,385</b>	<b>25.58%</b>	<b>358,939</b>	<b>28.76%</b>	<b>390,960</b>	<b>28.61%</b>	<b>334,265</b>	<b>28.10%</b>
<b>GROSS PROFIT</b>	<b>493,535</b>	<b>45.19%</b>	<b>517,731</b>	<b>41.48%</b>	<b>557,513</b>	<b>40.80%</b>	<b>489,791</b>	<b>41.17%</b>
OTHER OPERATING REVENUE	7,446	0.68%	7,371	0.59%	8,415	0.62%	6,638	0.56%
<b>TOTAL OPERATING REVENUE</b>	<b>500,981</b>	<b>45.88%</b>	<b>525,102</b>	<b>42.07%</b>	<b>565,927</b>	<b>41.41%</b>	<b>496,429</b>	<b>41.73%</b>
<b>OPERATING EXPENSES</b>								
SALARIES & WAGES	248,167	22.73%	252,440	20.23%	287,875	21.07%	228,093	19.17%
CONTRACT LABOR	0	0.00%	188	0.02%	0	0.00%	0	0.00%
SUPPLEMENTAL BENEFITS	94,274	8.63%	101,345	8.12%	87,112	6.37%	107,760	9.06%
SUPPLIES AND DRUGS	9,063	0.83%	8,442	0.68%	6,173	0.45%	12,651	1.06%
PURCHASED SERVICES	25,877	2.37%	25,013	2.00%	24,565	1.80%	25,442	2.14%
REPAIRS, SERVICE & RENTALS	19,697	1.80%	19,892	1.59%	21,388	1.57%	18,916	1.59%
UTILITIES	11,130	1.02%	10,092	0.81%	12,303	0.89%	8,981	0.75%
INSURANCE	4,077	0.37%	4,078	0.33%	4,078	0.30%	4,078	0.34%
PATIENT RELATED TRAVEL	5,825	0.53%	11,699	0.94%	7,745	0.57%	12,949	1.09%
EDUCATION, TRAVEL, & DUES	3,362	0.31%	2,007	0.16%	839	0.06%	2,406	0.20%
OTHER EXPENSE	20,660	1.89%	18,396	1.47%	13,689	1.00%	20,788	1.75%
DEPRECIATION & AMORTIZATION	77,107	7.06%	12,732	1.02%	(163,552)	(11.97%)	101,328	8.52%
TAXES	3,718	0.34%	3,718	0.30%	3,718	0.27%	3,718	0.31%
<b>TOTAL OPERATING EXPENSES</b>	<b>522,958</b>	<b>47.89%</b>	<b>470,042</b>	<b>37.66%</b>	<b>305,833</b>	<b>22.38%</b>	<b>547,110</b>	<b>45.99%</b>
<b>NET OPERATING INCOME (LOSS)</b>	<b>(21,977)</b>	<b>(2.01%)</b>	<b>55,060</b>	<b>4.41%</b>	<b>260,094</b>	<b>19.03%</b>	<b>(50,681)</b>	<b>(4.26%)</b>
INVESTMENT INCOME (LOSS)	(6,184)	(0.57%)	(5,022)	(0.40%)	(3,851)	(0.28%)	(5,838)	(0.49%)
OTHER GAIN (LOSS)	0	0.00%	3,304	0.26%	2,077	0.15%	0	0.00%
<b>NET INCOME (LOSS)</b>	<b>(\$28,160)</b>	<b>(2.58%)</b>	<b>\$53,343</b>	<b>4.27%</b>	<b>\$258,320</b>	<b>18.90%</b>	<b>(\$56,519)</b>	<b>(4.75%)</b>

RICE MEMORIAL HOSPITAL CONSOLIDATED  
For the Year To Date Period Ending

	January 2015	January 2014	% Var	January 2013	% Var	January 2012	% Var
OPERATING REVENUE							
INPATIENT REVENUE	\$6,941,736	\$5,330,834	30.2%	\$5,560,058	24.9%	\$5,695,275	21.9%
OUTPATIENT REVENUE	10,191,767	9,671,408	5.4%	10,130,287	0.6%	10,592,065	(3.8)%
RICE CARE CENTER REVENUE	1,070,686	837,973	27.8%	846,087	26.5%	622,030	72.1%
RICE HOME MEDICAL REVENUE	1,092,015	1,054,342	3.6%	1,097,012	(0.5)%	943,194	15.8%
TOTAL PATIENT REVENUE	19,296,204	16,894,557	14.2%	17,633,444	9.4%	17,852,564	8.1%
LESS DISCOUNTS & CONTRACTUALS	9,962,766	8,782,102	13.4%	8,626,481	15.5%	8,424,397	18.3%
LESS UNCOMPENSATED CARE	13,284	180,504	(92.6)%	142,662	(90.7)%	103,433	(87.2)%
LESS BAD DEBT EXPENSE	144,077	177,433	(18.8)%	125,000	15.3%	132,067	9.1%
TOTAL DEDUCTIONS FROM REVENUE	10,120,127	9,140,039	10.7%	8,894,143	13.8%	8,659,897	16.9%
NET REVENUE FROM PATIENTS	9,176,077	7,754,518	18.3%	8,739,301	5.0%	9,192,667	(0.2)%
OTHER OPERATING REVENUE	1,130,291	1,204,710	(6.2)%	1,285,373	(12.1)%	1,409,937	(19.8)%
TOTAL OPERATING REVENUE	10,306,368	8,959,228	15.0%	10,024,674	2.8%	10,602,604	(2.8)%
LESS: WILLMAR MEDICAL SERVICES OPERATING REVENUE	2,044,765	1,821,554	12.3%	1,761,713	16.1%	1,856,285	10.2%
TOTAL OPERATING REVENUE	8,261,603	7,137,674	15.7%	8,262,961	0.0%	8,746,319	(5.5)%
OPERATING EXPENSES							
SALARIES AND WAGES	4,131,436	3,955,028	4.5%	4,016,738	2.9%	3,942,265	4.8%
CONTRACT LABOR	343,492	391,656	(12.3)%	273,211	25.7%	274,881	25.0%
SUPPLEMENTAL BENEFITS	1,253,972	1,478,341	(15.2)%	1,298,056	(3.4)%	1,278,089	(1.9)%
SUPPLIES	871,251	1,000,880	(13.0)%	1,050,535	(17.1)%	898,610	(3.0)%
DRUGS	550,176	463,074	18.8%	569,353	(3.4)%	705,554	(22.0)%
PURCHASED SERVICES	536,773	472,347	13.6%	551,994	(2.8)%	633,187	(15.2)%
REPAIRS, SERVICE & RENTALS	263,590	305,181	(13.6)%	281,363	(6.3)%	252,287	4.5%
UTILITIES	153,861	157,695	(2.4)%	133,220	15.5%	153,726	0.1%
INSURANCE	52,664	45,881	14.8%	63,051	(16.5)%	53,704	(1.9)%
PATIENT RELATED TRAVEL	26,484	33,810	(21.7)%	35,359	(25.1)%	34,681	(23.6)%
EDUCATION, TRAVEL, & DUES	94,402	92,277	2.3%	92,830	1.7%	97,371	(3.0)%
OTHER	41,907	41,519	0.9%	30,640	36.8%	70,754	(40.8)%
DEPRECIATION AND AMORT	698,979	760,281	(8.1)%	671,964	4.0%	632,360	10.5%
INTEREST	149,052	155,695	(4.3)%	142,440	4.6%	207,993	(28.3)%
TAXES & SURCHARGE	186,108	191,966	(3.1)%	186,936	(0.4)%	205,911	(9.6)%
TOTAL OPERATING EXPENSES	9,354,147	9,545,631	(2.0)%	9,397,690	(0.5)%	9,441,373	(0.9)%
LESS: WILLMAR MEDICAL SERVICES OPERATING EXPENSES	1,261,467	1,175,081	7.4%	768,995	64.0%	837,492	50.6%
NET OPERATING EXPENSES	8,092,680	8,370,550	(3.3)%	8,628,695	(6.2)%	8,603,881	(5.9)%
OPERATING INCOME (LOSS)	168,923	(1,232,876)	(113.7)%	(365,734)	(146.2)%	142,438	18.6%
NON OPERATING INCOME							
INVESTMENT INCOME	110,514	115,127	(4.0)%	62,584	76.6%	65,444	68.9%
UNREALIZED GAIN (LOSS)	273,162	161,928	68.7%	(121,023)	(325.7)%	105,206	159.6%
OTHER GAIN (LOSS)	240	9,876	(97.6)%	(8,227)	(102.9)%	6,425	(96.3)%
TOTAL NON OPERATING INCOME	383,916	286,931	33.8%	(66,666)	(675.9)%	177,075	116.8%
NET INCOME (LOSS)	\$552,839	(\$945,945)	(158.4)%	(\$432,400)	(227.9)%	\$319,513	73.0%

RICE HOSPITAL  
For the Year To Date Period Ending

	January 2015	January 2014	% Var	January 2013	% Var	January 2012	% Var
OPERATING REVENUE							
INPATIENT REVENUE	\$6,941,736	\$5,330,834	30.2%	\$5,560,058	24.9%	\$5,695,275	21.9%
OUTPATIENT REVENUE	10,191,768	9,671,408	5.4%	10,130,287	0.6%	10,592,065	(3.8%)
TOTAL PATIENT REVENUE	17,133,504	15,002,242	14.2%	15,690,345	9.2%	16,287,340	5.2%
LESS DISCOUNTS & CONTRACTUALS	9,359,209	8,246,357	13.5%	8,132,543	15.1%	8,139,270	15.0%
LESS UNCOMPENSATED CARE	13,195	180,497	(92.7%)	142,662	(90.8%)	101,038	(86.9%)
LESS BAD DEBT EXPENSE	139,982	172,062	(18.6%)	129,020	8.5%	131,950	6.1%
TOTAL DEDUCTIONS FROM REVENUE	9,512,386	8,598,916	10.6%	8,404,225	13.2%	8,372,258	13.6%
NET REVENUE FROM PATIENTS	7,621,118	6,403,326	19.0%	7,286,120	4.6%	7,915,082	(3.7%)
OTHER OPERATING REVENUE	1,125,478	1,184,436	(5.0%)	1,280,754	(12.1%)	1,404,651	(19.9%)
TOTAL OPERATING REVENUE	8,746,596	7,587,762	15.3%	8,566,874	2.1%	9,319,733	(6.1%)
LESS: WILLMAR MEDICAL SERVICES OPERATING REVENUE	2,044,765	1,821,554	12.3%	1,761,713	16.1%	1,856,285	10.2%
TOTAL OPERATING REVENUE	6,701,831	5,766,208	16.2%	6,805,161	(1.5%)	7,463,448	(10.2%)
OPERATING EXPENSES							
SALARIES AND WAGES	3,618,038	3,441,822	5.1%	3,553,480	1.8%	3,482,852	3.9%
CONTRACT LABOR	235,724	301,302	(21.8%)	165,427	42.5%	257,366	(8.4%)
SUPPLEMENTAL BENEFITS	1,095,162	1,291,926	(15.2%)	1,127,136	(2.8%)	1,100,924	(0.5%)
SUPPLIES	536,540	636,052	(15.6%)	667,259	(19.6%)	608,084	(11.8%)
DRUGS	527,589	448,001	17.8%	556,109	(5.1%)	689,872	(23.5%)
PURCHASED SERVICES	499,752	438,421	14.0%	498,107	0.3%	591,795	(15.6%)
REPAIRS, SERVICE & RENTALS	237,559	277,168	(14.3%)	255,938	(7.2%)	234,981	1.1%
UTILITIES	128,777	128,660	0.1%	113,680	13.3%	132,504	(2.8%)
INSURANCE	45,187	37,830	19.4%	49,546	(8.8%)	45,381	(0.4%)
PATIENT RELATED TRAVEL	19,840	21,223	(6.5%)	21,981	(9.7%)	21,616	(8.2%)
EDUCATION, TRAVEL, & DUES	89,098	84,892	5.0%	83,370	6.9%	85,152	4.6%
OTHER	21,247	27,422	(22.5%)	24,865	(14.6%)	67,802	(68.7%)
DEPRECIATION AND AMORT	559,707	593,207	(5.6%)	598,436	(6.5%)	560,779	(0.2%)
INTEREST	122,644	127,994	(4.2%)	127,695	(4.0%)	192,788	(36.4%)
TAXES & SURCHARGE	147,389	152,143	(3.1%)	147,656	(0.2%)	167,880	(12.2%)
TOTAL OPERATING EXPENSES	7,884,253	8,008,063	(1.5%)	7,990,685	(1.3%)	8,239,776	(4.3%)
LESS: WILLMAR MEDICAL SERVICES OPERATING EXPENSES	1,261,467	1,175,081	7.4%	768,995	64.0%	837,492	50.6%
NET OPERATING EXPENSES	6,622,786	6,832,982	(3.1%)	7,221,690	(8.3%)	7,402,284	(10.5%)
OPERATING INCOME (LOSS)	79,045	(1,066,774)	(107.4%)	(416,529)	(119.0%)	61,164	29.2%
NON OPERATING INCOME							
INVESTMENT INCOME	109,164	115,427	(5.4%)	62,259	75.3%	65,139	67.6%
UNREALIZED GAIN (LOSS)	273,162	161,928	68.7%	(121,023)	(325.7%)	105,206	159.6%
OTHER GAIN (LOSS)	240	9,876	(97.6%)	(8,227)	(102.9%)		0.0%
TOTAL NON OPERATING INCOME	382,566	287,231	33.2%	(66,991)	(671.1%)	170,345	124.6%
NET INCOME (LOSS)	\$461,611	(\$779,543)	(159.2%)	(\$483,520)	(195.5%)	\$231,509	99.4%

RICE CARE CENTER  
For the Year To Date Period Ending

	January 2015	January 2014	% Var	January 2013	% Var	January 2012	% Var
OPERATING REVENUE							
RICE CARE CENTER REVENUE	\$1,070,686	\$837,973	27.8%	\$846,087	26.5%	\$622,030	72.1%
TOTAL PATIENT REVENUE	1,070,686	837,973	27.8%	846,087	26.5%	622,030	72.1%
LESS DISCOUNTS & CONTRACTUALS	288,040	209,415	37.5%	230,643	24.9%	74,699	285.6%
LESS BAD DEBT EXPENSE	605	1,079	(43.9%)	(4,107)	(114.7%)	660	(8.3%)
TOTAL DEDUCTIONS FROM REVENUE	288,645	210,494	37.1%	226,536	27.4%	75,359	283.0%
NET REVENUE FROM PATIENTS	782,041	627,479	24.6%	619,551	26.2%	546,671	43.1%
OTHER OPERATING REVENUE	561	430	30.5%	586	(4.3%)	1,490	(62.3%)
TOTAL OPERATING REVENUE	782,602	627,909	24.6%	620,137	26.2%	548,161	42.8%
LESS WILLMAR MEDICAL SERVICES							
TOTAL OPERATING REVENUE	782,602	627,909	24.6%	620,137	26.2%	548,161	42.8%
OPERATING EXPENSES							
SALARIES AND WAGES	265,231	243,763	8.8%	224,309	18.2%	245,184	8.2%
CONTRACT LABOR	107,767	90,354	19.3%	107,784	0.0%	17,516	515.2%
SUPPLEMENTAL BENEFITS	64,536	83,962	(23.1%)	86,644	(25.5%)	93,730	(31.1%)
SUPPLIES	43,475	39,320	10.6%	73,086	(40.5%)	36,090	20.5%
DRUGS	22,386	15,073	48.5%	13,244	69.0%	15,682	42.7%
PURCHASED SERVICES	11,144	17,718	(37.1%)	21,978	(49.3%)	14,401	(22.6%)
REPAIRS, SERVICE & RENTALS	6,334	3,611	75.4%	2,417	162.1%	2,078	204.8%
UTILITIES	13,954	16,577	(15.8%)	12,062	15.7%	11,315	23.3%
INSURANCE	3,401	4,195	(18.9%)	4,048	(16.0%)	2,869	18.5%
PATIENT RELATED TRAVEL	819	321	155.1%	374	119.0%	245	234.3%
EDUCATION, TRAVEL, & DUES	1,942	3,287	(40.9%)	2,741	(29.1%)	4,867	(60.1%)
OTHER		55	(100.0%)	613	(100.0%)	61	(100.0%)
DEPRECIATION AND AMORT	62,164	37,845	64.3%	27,874	123.0%	31,106	99.8%
INTEREST	26,408	27,679	(4.6%)	10,900	142.3%	11,090	138.1%
TAXES & SURCHARGE	35,000	35,883	(2.5%)	34,968	0.1%	34,333	1.9%
TOTAL OPERATING EXPENSES	664,561	619,643	7.2%	623,042	6.7%	520,567	27.7%
LESS WILLMAR MEDICAL SERVICES							
NET OPERATING EXPENSES	664,561	619,643	7.2%	623,042	6.7%	520,567	27.7%
OPERATING INCOME (LOSS)	118,041	8,266	1,328.0%	(2,905)	(4,163.4%)	27,594	327.8%
NON OPERATING INCOME							
INVESTMENT INCOME	1,350	500	170.0%	325	315.4%	750	80.0%
TOTAL NON OPERATING INCOME	1,350	500	170.0%	325	315.4%	750	80.0%
NET INCOME (LOSS)	\$119,391	\$8,766	1,262.0%	(\$2,580)	(4,727.6%)	\$28,344	321.2%

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Rice Home Medical  
RICE HOME MEDICAL  
For the 01 Months Ending January 31, 2015

	January 2015	% of Gross Sales	January 2014	% of Gross Sales	January 2013	% of Gross Sales	January 2012	% of Gross Sales
<b>GROSS SALES</b>								
SALES REVENUE	\$654,386	59.92%	\$625,784	59.18%	\$625,096	56.94%	\$640,236	67.88%
RENTS REVENUE	437,629	40.08%	428,558	40.53%	471,916	42.99%	302,958	32.12%
MISC REVENUE	0	0.00%	3,075	0.29%	712	0.06%	0	0.00%
<b>GROSS SALES</b>	<b>1,092,015</b>	<b>100.00%</b>	<b>1,057,417</b>	<b>100.00%</b>	<b>1,097,723</b>	<b>100.00%</b>	<b>943,194</b>	<b>100.00%</b>
LESS: CONTRACTUAL ALLOWANCES	(315,516)	(28.89%)	(326,330)	(30.86%)	(263,294)	(23.99%)	(210,428)	(22.31%)
LESS: UNCOMPENSATED CARE	(88)	(0.01%)	(7)	0.00%	0	0.00%	(2,395)	(0.25%)
LESS: BAD DEBT EXPENSE	(3,490)	(0.32%)	(4,292)	(0.41%)	(86)	(0.01%)	543	0.06%
<b>NET SALES</b>	<b>772,920</b>	<b>70.78%</b>	<b>726,788</b>	<b>68.73%</b>	<b>834,343</b>	<b>76.01%</b>	<b>730,914</b>	<b>77.49%</b>
<b>COST OF GOODS SOLD</b>								
OXYGEN	6,026	0.55%	5,646	0.53%	10,691	0.97%	11,390	1.21%
EQUIPMENT	52,261	4.79%	73,358	6.94%	70,733	6.44%	60,897	6.46%
SUPPLY - FREIGHT	13,401	1.23%	13,889	1.31%	14,235	1.30%	13,983	1.48%
SUPPLY	195,651	17.92%	195,119	18.45%	179,906	16.39%	142,430	15.10%
EQUIPMENT REPAIR	10,454	0.96%	21,549	2.04%	26,790	2.44%	10,336	1.10%
SHOP EXPENSE	953	0.09%	4,259	0.40%	1,563	0.14%	7,508	0.80%
EQUIPMENT RENTAL & LEASES	3,628	0.33%	0	0.00%	0	0.00%	0	0.00%
PURCHASE DISCOUNTS	(2,989)	(0.27%)	(16,769)	(1.59%)	(3,321)	(0.30%)	(3,796)	(0.40%)
<b>TOTAL COST OF GOODS SOLD</b>	<b>279,385</b>	<b>25.58%</b>	<b>297,052</b>	<b>28.09%</b>	<b>300,598</b>	<b>27.38%</b>	<b>242,748</b>	<b>25.74%</b>
<b>GROSS PROFIT</b>	<b>493,535</b>	<b>45.19%</b>	<b>429,737</b>	<b>40.64%</b>	<b>533,746</b>	<b>48.62%</b>	<b>488,166</b>	<b>51.76%</b>
OTHER OPERATING REVENUE	7,446	0.68%	0	0.00%	0	0.00%	0	0.00%
<b>TOTAL OPERATING REVENUE</b>	<b>500,981</b>	<b>45.88%</b>	<b>429,737</b>	<b>40.64%</b>	<b>533,746</b>	<b>48.62%</b>	<b>488,166</b>	<b>51.76%</b>
<b>OPERATING EXPENSES</b>								
SALARIES & WAGES	248,167	22.73%	269,443	25.48%	238,950	21.77%	214,228	22.71%
SUPPLEMENTAL BENEFITS	94,274	8.63%	102,154	9.69%	84,276	7.68%	83,435	8.85%
SUPPLIES AND DRUGS	9,063	0.83%	11,687	1.11%	6,272	0.57%	7,893	0.84%
PURCHASED SERVICES	25,877	2.37%	16,208	1.53%	31,910	2.91%	26,990	2.86%
REPAIRS, SERVICE & RENTALS	19,697	1.80%	24,401	2.31%	23,008	2.10%	15,228	1.61%
UTILITIES	11,130	1.02%	12,459	1.18%	7,479	0.68%	9,907	1.05%
INSURANCE	4,077	0.37%	3,856	0.36%	9,457	0.80%	5,454	0.58%
PATIENT RELATED TRAVEL	5,825	0.53%	12,266	1.16%	13,005	1.18%	12,821	1.36%
EDUCATION, TRAVEL, & DUES	3,362	0.31%	4,098	0.39%	6,720	0.61%	7,352	0.78%
OTHER EXPENSE	20,660	1.89%	14,042	1.33%	5,162	0.47%	2,890	0.31%
DEPRECIATION & AMORTIZATION	77,107	7.06%	129,228	12.22%	45,654	4.16%	40,475	4.29%
INTEREST EXPENSE	0	0.00%	22	0.00%	3,845	0.35%	4,115	0.44%
TAXES	3,718	0.34%	3,939	0.37%	4,313	0.39%	3,698	0.39%
<b>TOTAL OPERATING EXPENSES</b>	<b>522,958</b>	<b>47.89%</b>	<b>604,103</b>	<b>57.13%</b>	<b>480,049</b>	<b>43.73%</b>	<b>434,487</b>	<b>46.07%</b>
<b>NET OPERATING INCOME (LOSS)</b>	<b>(21,977)</b>	<b>(2.01%)</b>	<b>(174,366)</b>	<b>(16.49%)</b>	<b>53,697</b>	<b>4.89%</b>	<b>53,679</b>	<b>5.69%</b>
INVESTMENT INCOME (LOSS)	(6,184)	(0.57%)	0	0.00%	0	0.00%	0	0.00%
OTHER GAIN (LOSS)	0	0.00%	(800)	(0.08%)	0	0.00%	5,980	0.63%
<b>NET INCOME (LOSS)</b>	<b>(\$28,160)</b>	<b>(2.58%)</b>	<b>(\$175,166)</b>	<b>(16.57%)</b>	<b>\$53,697</b>	<b>4.89%</b>	<b>\$59,659</b>	<b>6.33%</b>

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**RICE MEMORIAL HOSPITAL  
CONSOLIDATED CASH FLOW STATEMENT**

**FOR THE PERIOD ENDED:  
January 31, 2015**

Line #	Current YTD	Prior YTD
1 Sources of Cash & Investments:		
2 Net Income	\$ 552,839	\$ (945,944)
3 Depreciation & Amortization	698,979	\$ 760,281
4 Debt Proceeds	-	-
5 Other		
6		
7 Total Sources	<u>1,251,818</u>	<u>(185,663)</u>
8		
9 Uses		
10 Property, Plant, and Equipment - Gross	241,745	1,094,516
11 Debt Payments/Re-funding	435,522	69,016
12 Working Capital Changes & Other - Net	(25,245)	428,689
13		
14 Total Uses	<u>652,022</u>	<u>1,592,221</u>
15		
16 Increase / (Decrease) Cash & Investments	599,796	(1,777,884)
17		
18 Beginning of Period (January 1)	<u>27,553,337</u>	<u>31,952,720</u>
19		
20 End of Period	<u>\$ 28,153,133</u>	<u>\$ 30,174,836</u>

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RICE MEMORIAL HOSPITAL  
 STATISTICAL AND VOLUME SUMMARY  
 FOR THE PERIOD ENDED:  
 January 31, 2015

Line #	Patient Days	CURRENT MONTH				2014	Act/2014 Var. %	Prior 3 mo avg	Act/Prior Var. %
		Actual	Forecast	Var.	Var. %				
1	Adult Health Care	695	569	126	22.1%	571	21.7%	580	19.8%
2	Women and Children's Care	236	197	39	19.8%	200	18.0%	174	35.6%
3	ICCU	99	60	39	65.0%	58	70.7%	57	73.7%
4	Mental Health	239	230	9	3.9%	231	3.5%	216	10.6%
5	Total Adult & Peds	1,269	1,056	213	20.2%	1,060	19.7%	1,027	23.6%
6									
7	Average Daily Census	40.9	34.1	6.9	20.2%	34.2	19.7%	33.5	22.2%
8									
9	Average Length of Stay	3.99	3.76	0.23	6.2%	3.96	0.9%	3.65	9.3%
10	Average Length of Stay-CMI	4.07	3.73	0.34	9.2%	3.85	5.7%	3.47	17.3%
11									
12	Admissions-Inpatient	325	281	44	15.7%	272	19.5%	283	14.8%
13	Observation patients	177	130	47	36.3%	118	50.7%	142	24.8%
14									
15	Medicare Case Mix Index	1.247	1.284	(0.036)	-2.8%	1.408	-11.4%	1.330	-6.2%
16	Case Mix Index-Total	0.980	1.008	(0.028)	-2.8%	1.026	-4.5%	1.050	-6.7%
17									
18	Adjusted Admissions	802	815	(13)	-1.6%	765	4.8%	853	-6.0%
19	Adjusted Patient Days	3,132	3,062	70	2.3%	2,983	5.0%	3,092	1.3%
20									
21	Births	77	67	10	14.9%	66	16.7%	64	20.3%
22									
23	Rice Care Center-Days	2,290	2,325	(35)	-1.5%	1,836	24.7%	2,241	2.2%
24	Rice Care Center-Average Daily Census	73.9	75.0	(1.1)	-1.5%	59.2	24.7%	73.1	1.1%
25	Rice Care Center Case Mix Index	1.16	1.050	0.11	10.5%	1.020	13.7%	1.05	10.1%
26									
27	Patient Days	YEAR-TO-DATE				2014	Act/2014 Var. %	2013	Act/2013 Var. %
		Actual	Forecast	Var.	Var. %				
28									
29	Adult Health Care	695	569	2	0.4%	571	21.7%	569	22.1%
30	Women and Children's Care	236	197	3	1.5%	200	18.0%	234	0.9%
31	ICCU	99	60	(2)	-3.3%	58	70.7%	91	8.8%
32	Mental Health	239	230	1	0.4%	231	3.5%	215	11.2%
33	Total Adult & Peds	1,269	1,056	4	0.4%	1,060	19.7%	1,109	14.4%
34									
35	Average Daily Census	40.9	34.1	0.1	0.4%	34.2	19.7%	35.8	14.4%
36									
37	Average Length of Stay	3.99	3.76	0.20	5.2%	3.96	0.9%	3.59	11.2%
38	Average Length of Stay-CMI	4.07	3.73	0.13	3.4%	3.85	5.7%	3.56	14.3%
39									
40	Admissions-Inpatient	325	281	(9)	-3.2%	272	19.5%	306	6.2%
41	Observation patients	177	130	(12)	-9.5%	118	50.7%	184	-3.9%
42									
43	Medicare Case Mix Index	1.247	1.284	0.125	9.7%	1.408	-11.4%	1.267	-1.6%
44	Case Mix Index-Total	0.980	1.008	0.018	1.8%	1.026	-4.5%	1.008	-2.7%
45									
46	Adjusted Admissions	802	815	(49)	-6.1%	765	4.8%	864	-7.1%
47	Adjusted Patient Days	3,132	3,062	(79)	-2.6%	2,983	5.0%	3,130	0.1%
48									
49	Births	77	67	(1)	-1.5%	66	16.7%	80	-3.8%
50									
51	Rice Care Center-Days	2,290	2,325	(489)	-21.0%	1,836	24.7%	2,117	8.2%
52	Rice Care Center-Average Daily Census	73.9	75.0	(15.8)	-21.0%	59.2	24.7%	68.3	8.2%
53	Rice Care Center Case Mix Index	1.053	1.050	(0.03)	-2.9%	1.020	3.2%	1.035	1.7%
54									

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RICE MEMORIAL HOSPITAL  
 STATISTICAL AND VOLUME SUMMARY  
 FOR THE PERIOD ENDED:  
 January 31, 2015

	CURRENT MONTH				2014	Act/2014	Prior	Act/Prior
	Actual	Forecast	Var.	Var. %		Var. %	3 mo avg	Var. %
<u>Ancillary Services</u>								
1 IP Surgeries	84	74	10	13.5%	73	15.1%	86	-2.3%
2 OP Surgeries	138	165	(27)	-16.4%	174	-20.7%	186	-25.8%
3 Total Surgeries	222	239	(17)	-7.1%	247	-10.1%	272	-18.4%
4								
5 ER Visits-Inpatient	206	174	32	18.4%	158	30.4%	176	17.0%
6 ER Visits-Outpatient	897	943	(46)	-4.9%	813	10.3%	969	-7.4%
7 ER Visits-Total	1,103	1,117	(14)	-1.3%	971	13.6%	1,145	-3.7%
8								
9 Lab Tests	23,718	22,554	1,164	5.2%	22,468	5.6%	24,005	-1.2%
10 Medical Imaging Procedures	1,468	1,447	21	1.5%	1,346	9.1%	1,424	3.1%
11 Radiation Oncology Treatments	181	255	(74)	-29.0%	199	-9.0%	214	-15.4%
12 Medical Oncology Visits	231	236	(5)	-2.1%	233	-0.9%	264	-12.5%
13								
14 Dialysis Treatments	1,027	982	45	4.6%	969	6.0%	1,004	2.3%
15 Rehab Visits	3,838	3,834	4	0.1%	3,429	11.9%	3,980	-3.6%
16 Hospice Visits	1,629	1,902	(273)	-14.4%	1,729	-5.8%	1,795	-9.2%
17 Ambulance Runs	258	242	16	6.6%	258	0.0%	244	5.7%
18								
19								
20 <u>Full Time Equivalents (FTE's)</u>								
21 FTE's - Hospital	612	607	5	0.8%	630	-2.9%	605	1.2%
22 FTE's - Care Center	94	86	9	10.2%	79	18.7%	90	4.7%
23 FTE's - Home Medical	75	75	0	0.0%	83	-9.1%	74	1.4%
24 Total FTE's	781	767	14	1.8%	792	-1.3%	769	1.6%

	YEAR-TO-DATE				2014	Act/2014	2013	Act/2013
	Actual	Forecast	Var.	Var. %		Var. %		Var. %
<u>Ancillary Services</u>								
30 IP Surgeries	84	74	10	13.5%	73	15.1%	101	-16.8%
31 OP Surgeries	138	165	(27)	-16.4%	174	-20.7%	189	-27.0%
32 Total Surgeries	222	239	(17)	-7.1%	247	-10.1%	290	-23.4%
33								
34 ER Visits-Inpatient	206	174	32	18.4%	158	30.4%	172	19.8%
35 ER Visits-Outpatient	897	943	(46)	-4.9%	813	10.3%	898	-0.1%
36 ER Visits-Total	1,103	1,117	(14)	-1.3%	971	13.6%	1,070	3.1%
37								
38 Lab Tests	23,718	22,554	1,164	5.2%	22,468	5.6%	22,667	4.6%
39 Medical Imaging Procedures	1,468	1,447	21	1.5%	1,346	9.1%	1,335	10.0%
40 Radiation Oncology Treatments	181	255	(74)	-29.0%	199	-9.0%	435	-58.4%
41 Medical Oncology Visits	231	236	(5)	-2.1%	233	-0.9%	232	-0.4%
42								
43 Dialysis Treatments	1,027	982	45	4.6%	969	6.0%	765	34.2%
44 Rehab Visits	3,838	3,834	4	0.1%	3,429	11.9%	3,680	4.3%
45 Hospice Visits	1,629	1,902	(273)	-14.4%	1,729	-5.8%	2,190	-25.6%
46 Ambulance Runs	258	242	16	6.6%	258	0.0%	238	8.4%
47								
48								
49 <u>Full Time Equivalents (FTE's)</u>								
50 FTE's - Hospital	612	607	5	0.8%	630	-2.9%	637	-3.9%
51 FTE's - Care Center	94	86	9	10.2%	79	18.7%	85	10.7%
52 FTE's - Home Medical	75	75	0	0.0%	83	-9.1%	79	-4.7%
53 Total FTE's	781	767	14	1.8%	792	-1.3%	801	-2.5%

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RICE MEMORIAL HOSPITAL  
KEY PERFORMANCE INDICATORS

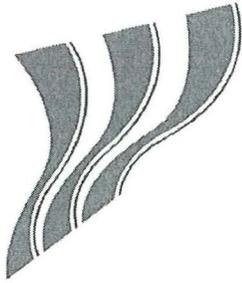
FOR THE PERIOD ENDED:

Line #	01/31/15 Actual	2015 YTD Actual	2015 Forecast	2014 Actual	2013 Actual	2012 Actual	2011 Actual	Industry Benchmarks
1	<u>OPERATIONAL</u>							
2	<u>Operating Margin</u>							
3	Rice Hospital	1.2%	1.2%	1.3%	-3.6%	-1.5%	1.3%	5.0%
4	Rice Care Center	15.1%	15.1%	8.7%	6.5%	1.0%	8.7%	-0.1%
5	Rice Home Medical	-2.8%	-2.8%	1.9%	-9.0%	-22.5%	-3.0%	1.4%
6								
7	Consolidated Operating Margin	2.0%	2.0%	1.8%	-3.3%	-3.2%	1.4%	2.2%
8								
9	Consolidated Excess Margin	6.4%	6.4%	2.6%	-1.8%	-3.6%	2.4%	2.8%
10								
11	EBIDA Operating Margin	12.3%	12.3%	12.6%	7.1%	7.0%	11.6%	10.8%
12								
13	<u>FINANCIAL</u>							
14	Debt/Capitalization Ratio		45.3%	44.6%	45.8%	46.3%	43.3%	46.3%
15	Debt Service Coverage		4.5	3.0	2.4	1.8	3.0	3.5
16	Net Days In Accounts Receivable-Hospital		51	48	53	52	64	55
17	Days of Cash		117	119	116	128	114	116
18	Unrestricted Cash/Debt		59%	62%	57%	64%	63.0%	58.6%
19	Cushion Ratio		7.6	8.0	7.7	8.9	7.1	6.3
20	Average Age of Plant		11.6	11.0	10.6	9.3	9.1	9.2
21	Financial Strength Index		1.73	1.00	(0.33)	(0.62)	0.75	1.65
22	<u>PRODUCTIVITY</u>							
23	<u>Rice Hospital</u>							
24								
25	Controllable Expense/Adj. Admit	\$ 8,794	\$ 8,794	\$ 8,197	\$ 8,255	\$ 8,287	\$ 7,610	
26								
27	Total Operating Expense % of NPR + OOR	90.1%	90.1%	90.0%	93.5%	90.0%	89.1%	85.0%
28								
29	Compensation Ratio	56.6%	56.6%	50.0%	55.5%	52.6%	50.5%	48.1%
30								
31	FTE per Adjusted Admit	14.9	14.9	14.4	14.6	14.9	14.6	13.4
32	FTE per Adjusted Patient Day	3.8	3.8	4.1	3.9	4.2	4.1	3.0
33								
34	Supply Expense per CMI Adjusted Discharge	\$ 698	\$ 698	\$ 771	\$ 770	\$ 755	\$ 739	
35	Drug Expense per CMI Adjusted Discharge	\$ 686	\$ 686	\$ 584	\$ 684	\$ 762	\$ 614	
36	Total Supply & Drug Expense per CMI Adj. Disch	\$ 1,383	\$ 1,383	\$ 1,355	\$ 1,454	\$ 1,517	\$ 1,353	
37								
38	Bad Debt as % of Net Patient Revenue		1.8%	2.0%	2.6%	2.0%	2.2%	2.1%
39								
40	Capital Expense (Interest + Depreciation)		8.7%	9.0%	9.3%	9.1%	9.0%	9.6%
41								
42	<u>Rice Care Center</u>							
43	Hours per Resident Day	6.6	6.6	6.5	6.7	6.6	6.7	6.5
44								
45	Total Operating Expense %	84.9%	84.9%	91.3%	93.5%	99.0%	91.3%	100.1%
46								
47	<u>Rice Home Medical</u>							
48	Sales per FTE	\$ 174,700	\$ 174,700	\$ 191,600	\$ 171,700	\$ 161,600	\$ 144,500	\$ 158,000
49								
50	Total Operating Expense %	104.4%	104.4%	96.8%	115.5%	142.0%	104.9%	97.7%
51								
52	Inventory Turns		4.0		4.9	4.7	5.8	6.0
53	Inventory Days on Hand		90.2		74	78	63	61
54								

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KEY PERFORMANCE INDICATORS by ENTITY

	2011	2012	1st Qtr 2013	2nd Qtr 2013	3rd Qtr 2013	4th Qtr 2013	1st Qtr 2014	2nd Qtr 2014	3rd Qtr 2014	4th Qtr 2014	1st Qtr 2015
<b>Consolidated:</b>											
Operating Margin %	4.4%	1.5%	-5.5%	-0.9%	-0.4%	-6.2%	-11.8%	-3.9%	-1.2%	2.6%	2.0%
Excess Margin %	5.8%	2.4%	-4.4%	-2.8%	-0.7%	-6.8%	-10.4%	-2.0%	-0.4%	4.4%	6.4%
EBIDA Operating Margin %	14.1%	10.9%	4.8%	9.1%	9.6%	3.9%	0.0%	6.7%	9.6%	11.3%	12.3%
<b>Hospital</b>											
Operating Margin %	5.0%	1.3%	-7.4%	5.3%	0.2%	-5.0%	-10.7%	-3.8%	-1.7%	1.3%	1.2%
EBIDA Operating Margin %	15.0%	11.5%	3.9%	15.5%	10.8%	5.6%	1.7%	8.0%	9.9%	11.7%	11.4%
Revenue/Adj. Admission Reimbursement Rate	\$ 10,120 48.7%	\$ 10,214 48.5%	\$ 9,856 46.4%	\$ 10,417 48.0%	\$ 9,840 46.1%	\$ 10,263 44.8%	\$ 9,839 43.6%	\$ 9,840 44.0%	\$ 9,631 43.2%	\$ 10,179 46.3%	\$ 10,904 44.5%
FTE/Adj. Admission FTE/Adj. Patient Day	13.4 3.8	14.6 4.1	15.2 4.3	14.6 4.0	14.2 4.2	15.0 4.3	16.0 4.1	14.6 3.0	14.1 3.7	13.9 3.8	14.9 3.8
Total Expense Ratio	85.0%	89.1%	94.6%	85.1%	87.8%	93.1%	99.6%	91.3%	92.7%	90.9%	90.1%
Controllable Exp./AA Compensation Ratio	\$ 7,610 48.1%	\$ 8,107 51.4%	\$ 8,277 56.4%	\$ 7,838 49.8%	\$ 7,686 52.3%	\$ 8,552 55.7%	\$ 8,695 61.7%	\$ 7,947 54.8%	\$ 7,894 54.4%	\$ 8,292 51.8%	\$ 8,794 56.6%
Supply & Drug Expense/CMI AA	\$ 1,397	\$ 1,525	\$ 1,402	\$ 1,400	\$ 1,446	\$ 1,606	\$ 1,278	\$ 1,158	\$ 1,403	\$ 1,558	\$ 1,383
<b>Care Center</b>											
Operating Margin %	-0.1%	8.7%	4.9%	-2.9%	1.0%	0.9%	-0.9%	8.1%	8.7%	10.4%	15.1%
EBIDA Operating Margin %	6.8%	15.4%	11.2%	3.9%	7.8%	10.1%	10.4%	16.3%	19.7%	21.5%	26.4%
Case Mix	1.06	1.02	1.02	1.04	1.01	1.01	1.03	1.05	1.09	1.05	1.16
Total Revenue/Day	\$ 212.1	\$ 273.6	\$ 302.9	\$ 291.8	\$ 296.1	\$ 313.2	\$ 328.0	\$ 345.4	\$ 321.7	\$ 337.8	\$ 341.7
Controllable Exp./Day	\$ 186.5	\$ 216.2	\$ 251.4	\$ 262.9	\$ 254.3	\$ 262.4	\$ 273.6	\$ 299.8	\$ 242.0	\$ 249.2	\$ 236.2
Total Expense %	100.1%	91.3%	95.1%	102.9%	99.0%	99.1%	100.9%	93.9%	91.3%	89.6%	84.9%
Operating Margin/Day	\$ (0.3)	\$ 23.7	\$ 14.4	\$ (8.7)	\$ 3.1	\$ 3.2	\$ (2.7)	\$ 21.0	\$ 28.0	\$ 35.1	\$ 51.5
Hours/Resident Day	6.1	6.2	6.4	6.5	6.8	6.7	7.0	7.1	6.6	6.4	6.6
<b>Home Medical</b>											
Operating Margin %	1.4%	-3.0%	2.7%	-118.8%	-6.2%	-20.7%	-31.3%	-12.2%	-4.7%	6.2%	-2.6%
EBIDA Operating Margin %	7.7%	3.4%	9.2%	-103.1%	3.4%	-11.4%	-14.9%	-2.5%	7.5%	7.7%	7.1%
Net Sales % / Gross Sales	76.3%	76.9%	77.9%	37.0%	73.4%	64.4%	66.5%	69.4%	69.8%	70.2%	69.2%
Gross Profit %	60.6%	61.5%	64.2%	23.9%	58.9%	52.5%	58.0%	56.0%	58.6%	59.9%	58.5%
Total Expense %	97.7%	104.9%	95.7%	598.5%	110.6%	139.5%	154.0%	121.7%	108.2%	89.5%	104.4%
Sales/FTE	\$ 158,081	\$ 144,518	\$ 155,564	\$ 147,234	\$ 167,657	\$ 175,516	\$ 138,895	\$ 168,199	\$ 181,452	\$ 202,410	\$ 174,653



CITY OF WILLMAR, MINNESOTA  
REQUEST FOR COMMITTEE ACTION

Agenda Item Number: 4

Meeting Date: March 9, 2015

Attachments:  Yes  No

CITY COUNCIL ACTION

Date: March 16, 2015

- Approved  Denied  
 Amended  Tabled  
 Other

Originating Department: Finance

Agenda Item: Willmar Municipal Utilities 12/31/2014 Financial Report.

**Recommended Action:** To receive the written and oral financial report as of 12/31/14 for Willmar Municipal Utilities for review and comment. Introduce a motion to accept the report and direct staff to place on file for future reference.

**Background/Summary:** Willmar Municipal Utilities staff provides a quarterly report of the Utilities' financial status to the Finance Committee for comment.

**Alternatives:** Hold the report for further review.

**Financial Considerations:** Not Applicable.

Preparer: Steve Okins, Finance Director

Signature:

Comments:

**Electric**

Preliminary-Subject to Audit Adjustment

2013 Actual 12 months	Summary	2014 Actual December	2014 Budget December	December Variance	2014 Actual YTD	2014 Budget YTD	YTD Variance
	<b>Operating revenues</b>						
\$7,557,949	Residential	544,362	609,960	(65,598)	7,477,972	7,624,500	(146,528)
19,003,150	Commercial/industrial	1,291,523	1,446,383	(154,860)	18,798,010	19,299,100	(501,090)
	(1) Energy acquisition/fuel adj	-	-	-	-	-	-
0	Transmission	123,811	-	123,811	1,606,163	-	1,606,163
256,175	Miscellaneous	23,700	15,181	8,519	263,037	224,500	38,537
<u>26,817,273</u>	<b>Total operating revenues</b>	<u>1,983,396</u>	<u>2,071,524</u>	<u>(88,128)</u>	<u>28,145,182</u>	<u>27,148,100</u>	<u>997,082</u>
	<b>Operating expenses</b>						
2,637,776	Production operation	641,608	63,985	577,623	3,548,011	2,770,700	777,311
1,342,959	Production maintenance	88,571	99,760	(11,189)	367,659	863,219	(495,560)
13,938,132	Purchased power	1,001,417	1,228,712	(227,295)	12,788,360	14,575,911	(1,787,551)
179,828	Transmission operation	140,447	13,726	126,721	2,229,269	182,753	2,046,516
47,274	Transmission maintenance	1,171	62,558	(61,387)	179,932	181,937	(2,005)
611,005	Distribution operation	64,754	63,815	939	581,273	612,419	(31,146)
405,651	Distribution maintenance	34,028	17,218	16,810	508,057	374,400	133,657
455,636	Customer service/energy services	50,216	64,478	(14,262)	538,766	519,485	19,281
3,144,357	General & administrative	309,347	173,330	136,017	3,146,092	2,882,689	263,403
1,776,022	Depreciation	147,522	158,365	(10,843)	1,745,611	1,894,992	(149,381)
<u>24,538,640</u>	<b>Total operating expenses</b>	<u>2,479,082</u>	<u>1,945,947</u>	<u>533,135</u>	<u>25,633,031</u>	<u>24,858,505</u>	<u>774,526</u>
2,278,633	<b>Operating income</b>	(495,685)	125,577	(621,262)	2,512,151	2,289,595	222,556
(278,085)	Other income	16,938	28,392	(11,454)	298,090	282,164	15,926
(336,440)	Other expense	(27,354)	(27,348)	(6)	(328,542)	(326,606)	(1,936)
<u>1,664,108</u>	<b>Net earnings</b>	<u>(506,101)</u>	<u>126,621</u>	<u>(632,722)</u>	<u>2,481,699</u>	<u>2,245,153</u>	<u>236,546</u>
1,796,015	Intragovernmental transfer	155,655	190,522	(34,867)	1,867,856	1,867,856	0
<u>(\$131,907)</u>	<b>Retained earnings</b>	<u>(661,756)</u>	<u>(63,901)</u>	<u>(597,855)</u>	<u>613,843</u>	<u>377,297</u>	<u>236,546</u>
0%		-33%	-3%	678%	2%	1%	24%

**Water***Preliminary-Subject to Audit Adjustment*

2013 Actual 12 months	Summary	2014 Actual December	2014 Budget December	December Variance	2014 Actual YTD	2014 Budget YTD	YTD Variance
	<b>Operating revenues</b>						
1,081,556	Residential	72,534	78,690	(6,156)	1,033,732	1,108,300	(74,568)
928,218	Commercial/industrial	62,690	64,729	(2,039)	954,974	924,700	30,274
85,971	Miscellaneous	600	4,469	(3,869)	99,958	84,800	15,158
<u>2,095,745</u>	<u>Total operating revenues</u>	<u>135,824</u>	<u>147,888</u>	<u>(12,064)</u>	<u>2,088,664</u>	<u>2,117,800</u>	<u>(29,136)</u>
	<b>Operating expenses</b>						
239,969	Production operation	22,264	28,452	(6,188)	236,349	260,900	(24,551)
64,629	Production maintenance	15,986	17,139	(1,153)	77,562	106,800	(29,238)
128,288	Purchased power	14,401	13,377	1,024	155,313	147,000	8,313
-	Transmission operation	-	-	-	-	-	-
-	Transmission maintenance	-	-	-	-	-	-
179,291	Distribution operation	13,965	11,677	2,288	173,649	163,500	10,149
110,062	Distribution maintenance	8,473	6,960	1,513	139,014	106,600	32,414
177,730	Customer service/energy services	20,763	18,757	2,006	160,617	203,880	(43,263)
582,290	General & administrative	61,582	86,223	(24,641)	527,035	535,541	(8,506)
313,092	Depreciation	19,832	25,557	(5,725)	264,324	338,387	(74,063)
<u>1,795,351</u>	<u>Total operating expenses</u>	<u>177,266</u>	<u>208,142</u>	<u>(30,876)</u>	<u>1,733,862</u>	<u>1,862,608</u>	<u>(128,746)</u>
300,394	<b>Operating income</b>	(41,442)	(60,254)	18,812	354,801	255,192	99,609
(37,250)	Other income	1,965	3,063	(1,098)	22,787	28,800	(6,013)
(17,819)	Other expense	(1,246)	(1,128)	(118)	(14,946)	(13,590)	(1,356)
<u>245,325</u>	<u>Net earnings</u>	<u>(40,723)</u>	<u>(58,319)</u>	<u>17,596</u>	<u>362,642</u>	<u>270,402</u>	<u>92,240</u>
139,690	Intragovernmental transfer	12,106	14,819	(2,713)	145,278	145,278	(0)
<u>105,635</u>	<u>Retained earnings</u>	<u>(52,829)</u>	<u>(73,138)</u>	<u>20,309</u>	<u>217,364</u>	<u>125,124</u>	<u>92,240</u>
5%		-39%	-49%		10%	6%	

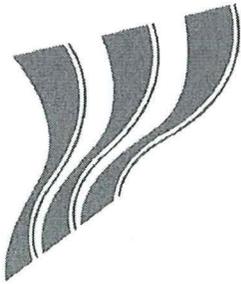
**Heating***Preliminary-Subject to Audit Adjustment*

2013 Actual 12 months	Summary	2014 Actual December	2014 Budget December	December Variance	2014 Actual YTD	2014 Budget YTD	YTD Variance
	<b>Operating revenues</b>						
122,831	Residential	16,385	16,576	(191)	125,456	112,000	13,456
834,577	Commercial/industrial	101,517	103,200	(1,683)	852,325	800,000	52,325
(36,622)	EAA/Fuel Adjustment	-	-	-	-	-	-
4,487	Miscellaneous	-	320	(320)	4,147	4,200	(53)
<u>925,273</u>	<b>Total operating revenues</b>	<u>117,902</u>	<u>120,096</u>	<u>(2,194)</u>	<u>981,928</u>	<u>916,200</u>	<u>65,728</u>
	<b>Operating expenses</b>						
82	Production operation	-	-	-	-	100	(100)
10,450	Production maintenance	671	5,016	(4,345)	967	16,700	(15,733)
381,709	Purchased power	47,365	61,425	(14,060)	488,344	465,500	22,844
-	Transmission operation	-	-	-	-	-	-
-	Transmission maintenance	-	-	-	-	-	-
25,662	Distribution operation	5,281	2,211	3,070	25,022	24,500	522
73,438	Distribution maintenance	5,189	7,455	(2,266)	55,851	68,700	(12,849)
8,887	Customer service/energy services	1,038	938	100	8,031	10,194	(2,163)
155,277	General & administrative	16,422	22,993	(6,571)	140,543	142,811	(2,268)
195,033	Depreciation	15,077	15,864	(787)	186,334	200,289	(13,955)
<u>850,538</u>	<b>Total operating expenses</b>	<u>91,043</u>	<u>115,902</u>	<u>(24,859)</u>	<u>905,092</u>	<u>928,794</u>	<u>(23,702)</u>
74,735	<b>Operating income</b>	26,858	4,194	22,664	76,836	(12,594)	89,430
(26,075)	Other income	1,376	2,250	(874)	15,951	21,420	(5,469)
-	Other expense	-	-	-	-	-	-
<u>48,660</u>	<b>Net earnings</b>	<u>28,234</u>	<u>6,444</u>	<u>21,790</u>	<u>92,787</u>	<u>8,826</u>	<u>83,961</u>
59,867	Intragovernmental transfer	5,188	6,351	(1,163)	62,262	62,262	(0)
<u>(11,207)</u>	<b>Retained earnings</b>	<u>23,046</u>	<u>93</u>	<u>22,953</u>	<u>30,525</u>	<u>(53,436)</u>	<u>83,961</u>
-1%		20%	0%		3%	-6%	

**Combined Company**

Preliminary-Subject to Audit Adjustment

2013 Actual 12 months	Summary	2014 Actual December	2014 Budget December	December Variance	2014 Actual YTD	2014 Budget YTD	YTD Variance
	<b>Operating revenues</b>						
8,762,336	Residential	633,281	705,226	(71,945)	8,637,159	8,844,800	(207,641)
20,765,945	Commercial/industrial	1,455,730	1,614,312	(158,582)	20,605,308	21,023,800	(418,492)
(36,623)	Energy acquisition/fuel adj	0	0	-	0	0	-
0	Transmission	123,811	0	123,811	1,606,163	0	1,606,163
346,633	Miscellaneous	24,300	19,970	4,330	367,143	313,500	53,643
<u>29,838,291</u>	<b>Total operating revenues</b>	<u>2,237,122</u>	<u>2,339,508</u>	<u>(102,386)</u>	<u>31,215,773</u>	<u>30,182,100</u>	<u>1,033,673</u>
	<b>Operating expenses</b>						
2,877,827	Production operation	663,873	92,437	571,436	3,784,360	3,031,700	752,660
1,418,038	Production maintenance	105,228	121,915	(16,687)	446,188	986,719	(540,531)
14,448,129	Purchased power	1,063,184	1,303,514	(240,330)	13,432,017	15,188,411	(1,756,395)
179,828	Transmission operation	140,447	13,726	126,721	2,229,269	182,753	2,046,516
47,274	Transmission maintenance	1,171	62,558	(61,387)	179,932	181,937	(2,005)
815,958	Distribution operation	84,000	77,703	6,297	779,945	800,419	(20,474)
589,151	Distribution maintenance	47,691	31,633	16,058	702,922	549,700	153,222
642,253	Customer service/energy services	72,017	84,173	(12,156)	707,413	733,559	(26,146)
3,881,924	General & administrative	387,350	282,546	104,804	3,813,669	3,561,041	252,628
2,284,147	Depreciation	182,431	199,786	(17,355)	2,196,269	2,433,668	(237,399)
<u>27,184,529</u>	<b>Total operating expenses</b>	<u>2,747,391</u>	<u>2,269,991</u>	<u>477,400</u>	<u>28,271,985</u>	<u>27,649,907</u>	<u>622,078</u>
2,653,762	<b>Operating income</b>	(510,269)	69,517	(579,786)	2,943,788	2,532,193	411,595
(341,410)	Other income	20,279	33,705	(13,426)	336,828	332,384	4,444
(354,259)	Other expense	(28,599)	(28,476)	(123)	(343,488)	(340,196)	(3,292)
<u>1,958,093</u>	<b>Net earnings</b>	<u>(518,590)</u>	<u>74,746</u>	<u>(593,336)</u>	<u>2,937,128</u>	<u>2,524,381</u>	<u>412,747</u>
1,995,572	Intragovernmental transfer	172,950	211,692	(38,742)	2,075,396	2,075,396	0
<u>(\$37,479)</u>	<b>Retained earnings</b>	<u>(691,539)</u>	<u>(136,946)</u>	<u>(554,593)</u>	<u>861,732</u>	<u>448,985</u>	<u>412,747</u>
0%		-31%	-6%	542%	3%	1%	40%



**CITY OF WILLMAR, MINNESOTA  
REQUEST FOR COMMITTEE  
ACTION**

**Agenda Item Number:**   5  

**Meeting Date:** March 9, 2015

**Attachments:**   X   Yes    No

**CITY COUNCIL ACTION**

**Date:** March 16, 2015

- |                                   |                                 |
|-----------------------------------|---------------------------------|
| <input type="checkbox"/> Approved | <input type="checkbox"/> Denied |
| <input type="checkbox"/> Amended  | <input type="checkbox"/> Tabled |
| <input type="checkbox"/> Other    |                                 |

**Originating Department:** City Clerk-Treasurer

**Agenda Item:** Consideration of Fire Contract for Willmar Township

**Recommended Action:**

Approve the Contract with Willmar Township and Introduce a Resolution Authorizing the Mayor and City Administrator to Execute the Contract.

**Background/Summary:**

Willmar Township is under an annual contract for Willmar Fire Department service. A statewide formula has been used for decades to calculate the Township cost sharing proposal and is enclosed with current numbers.

Willmar Township

<b>2015</b>	<b>\$20,245.64</b>
2014	\$47,706.46
2013	\$33,704.96
2012	\$20,540.54
2011	\$19,301.12
2010	\$24,889.30

**Alternatives:** Discontinue Fire Suppression Services for Township Area

**Financial Considerations:** \$20,245.64 for the Townships Fiscal Year

**Preparer:** City Clerk-Treasurer

**Signature:**

**Comments:** Approve the Contract for 2015 Fire Services

AGREEMENT FOR FIRE DEPARTMENT SERVICE

THIS AGREEMENT, made this \_\_\_\_ day of \_\_\_\_\_, 2015, by and between the City of Willmar, a municipal corporation of Kandiyohi County, Minnesota, hereinafter referred to as "City", and the Township of Willmar, a political subdivision of the State of Minnesota, hereinafter referred to as "Township".

WHEREAS, the Township deems it advisable to have available for the benefit of the residents of said Township services of the City's Fire Department, and the electors of said Township having, pursuant to law, provided a fund for the furnishing of said services, and

WHEREAS, the City has authorized its Mayor and City Administrator to enter into a contract with the Township for the furnishing of said services;

NOW, THEREFORE, IT IS AGREED between the parties hereto, that for the period commencing April 1, 2015, and terminating March 31, 2016, the Fire Department of the City will answer fire calls within the Township of Willmar which the City is requested to answer by the township, and will respond to such calls with such fire fighting apparatus of the City Fire Department as may be authorized by the Insurance Services Office, and all equipment and resources deemed necessary by the incident commander, and will render all assistance possible in the saving of life and property, subject to City retaining in its corporate limits sufficient firefighters and equipment to maintain its fire class rating, and subject to the terms of this Agreement.

As payment for such services, the Township agrees to pay, pursuant to the formula attached hereto and made a part hereof, the amount of TWENTY THOUSAND, TWO HUNDRED FORTY-FIVE DOLLARS AND SIXTY-FOUR CENTS (\$20,245.64) payable TEN THOUSAND, ONE HUNDRED TWENTY-TWO DOLLARS AND EIGHTY-TWO CENTS, (\$10,122.82) on April 1, 2015, and TEN THOUSAND, ONE HUNDRED TWENTY-TWO DOLLARS AND EIGHTY-TWO CENTS, (\$10,122.82) on October 1, 2015.

IT IS FURTHER UNDERSTOOD AND AGREED that at times weather and road conditions through the seasons of the year demand for City's firefighters and equipment to be used at a fire within the City, or other special circumstances, may interfere in the rendering of the service contemplated herein, and in the event, failure to furnish the service herein agreed upon shall not be a breach of this Agreement. In an event whereby equipment and firefighters can not leave the City, Willmar Fire Command will activate mutual aid to render service to the township. Failure of the City to provide the services herein contracted for shall not result in the City being liable to Township or its residents for actual or consequential damages or for any other damages.

IT IS FURTHER UNDERSTOOD AND AGREED that the City will submit a billing statement to the Township within five (5) working days subsequent to a fire call listing the number of firefighters involved, firefighter hours, vehicles in use, and other data pertinent to assisting the township in making a "bill for services rendered" to the property owner receiving fire assistance. It shall be further understood that the sum total of the billings will not necessarily equal the annual contract price between the City and Township due to various formula charges such as building and/or vehicle

depreciation costs and administration and training costs which will not be a part of the individual billing statements.

IT IS FURTHER UNDERSTOOD AND AGREED that in the event of a hazardous materials incident the City reserves the right to exclude the call from the annual Funding Formula and bill the cost of the services rendered for special hazardous materials equipment and related costs directly to the owner of the property.

Township does hereby guarantee to the City that it is an equal opportunity employer and that it meets all United States Government and State of Minnesota Equal Opportunity Employment Requirements or that they are exempt from these provisions.

This Agreement may be terminated upon thirty (30) calendar day's written notice by either party or the other party, and the cost of services prorated to the time of termination.

IN WITNESS WHEREOF, the parties have caused this instrument to be executed by the respective officers thereof, and the respective seals of the parties have been affixed thereto.

CITY OF WILLMAR, A MUNICIPAL CORPORATION

BY: \_\_\_\_\_  
MARV CALVIN, MAYOR

(S E A L)

BY: \_\_\_\_\_  
CHARLENE STEVENS, CITY ADMINISTRATOR

(S E A L)

In the Presence of:

TOWNSHIP OF WILLMAR

\_\_\_\_\_

BY: \_\_\_\_\_  
DONAVON C. MONSON, CHAIRMAN

(S E A L)

\_\_\_\_\_

BY: \_\_\_\_\_  
DUWAYNE A. UNDERTHUN, SUPERVISOR

(S E A L)



Dovre Township					
Date	Location	Description	Firefighters Responding	Call Hours	Hours Paid
7/29/14	411 60 <sup>th</sup> Ave. NE	Vehicle Accident, general cleanup	18	1	18
7/30/14	411 60 <sup>th</sup> Ave. NE	Special Type (wash down rd.)	8	1	8
8/11/14	Hwy 71 NE & 48 <sup>th</sup> Ave. NE	Vehicle Accident, general cleanup	13	1	13
					<b>Total 39</b>

Willmar Township					
Date	Location	Description	Firefighters Responding	Call Hours	Hours Paid
1/15/14	4773 Hwy 71 S.	Fire Alarm	18	1	18
1/18/14	Hwy 23 & 45 <sup>th</sup> Ave. SW	Personal Injury Crash	23	1	23
9/13/14	4773 Hwy 71 S	Fire Alarm	13	1	13
10/10/14	Hwy 23 SW & Co. Rd. 5 SW	Vehicle Accident, general cleanup	16	1	16
11/5/14	Co. Rd. 5 SW & 45 <sup>th</sup> Ave.	Vehicle Accident, general cleanup	13	1	13
12/2/14	37 <sup>th</sup> Ave. NE	Vehicle Accident, general cleanup	11	1	11
					<b>Total 94</b>

Total CITY firefighter hours for 2014: **5,253**

February 19, 2015

Market Value "Building" Totals Only

February 2015 Values

CITY OF WILLMAR (95)	<u>\$851,392,300</u>
----------------------	----------------------

WILLMAR TOWNSHIP (33)	<u>39,132,500</u>
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DOVRE TOWNSHIP

All of Section 34	\$2,473,600
All of Section 35	\$14,359,200
All of Section 36	\$4,659,200
All of Section 27	\$1,324,500
All of Section 26	\$9,220,600
All of Section 25	\$20,830,400
	<u>\$52,867,500</u>

KANDIYOHI COUNTY  
DATE 2/19/15  
TIME 15:12

\*\* VALUATION LISTING \*\*  
\*\*\* BY TOWNSHIP BY SECTION \*\*\*

PREV YEAR FILES

PAGE 2  
TRG907 10/19/10  
EO JAY

		*-----MARKET/TAXABLE VALUES-----*		*---TAX CAP TOTALS---		*--TAX CAP BY%--*		
TILL ACRES	1,710.34	MACHINE		NEW IMPR	STATE TC	179,435	1.50%	41,080
		EXEMPTIONS			Q.T.A.	559,340	2.00%	110,594
		EXCLUSIONS	3,655,000-		NON-HSTD	252,933		
		TOTAL MV	87,464,700	83,809,700	MKT REF	71,869,800		
		BLDG SITE	247,000	247,000				
		HOUSE/GAR	1,243,200	1,243,200				
		OTHER BLD						
TOTAL # OF PARCELS -	385	TOTAL # OF ASSESSMENTS -		397				

KANDIYOHI COUNTY  
 DATE 2/19/15  
 TIME 15:11

\*\* VALUATION LISTING \*\*

PREV YEAR FILES

PAGE 1  
 TRG907 10/19/10  
 EO JAY

\*\*\* BY TOWNSHIP \*\*\*

		*-----MARKET/TAXABLE VALUES-----*				*--TAX CAP TOTALS--*		*--TAX CAP BY%--*		
TOTAL WILLMAR CITY		LAND	250,844,000	250,781,500	TILLABLE	14,749,500	NET TC	12,841,267	.45%	4,591
		GA LAND	1,188,800	1,188,800	NC HOUSE	5,402,200			.50%	9,645
DEED ACRES	1,815.48	BUILDING	851,392,300	851,392,300	NC OTHER	7,508,500			.75%	142,506
TILL ACRES	1,554.48	MACHINE	512,500	512,500	NEW IMPR	159,400	STATE TC	5,866,979	1.00%	5,666,596
		EXEMPTIONS		67,100-			O.T.A.	4,734,306	1.25%	953,678
		EXCLUSIONS		115,144,300-			NON-HSTD	8,009,576	1.50%	1,118,873
		TOTAL MV	1,102,748,800	986,748,800			MKT REP	1,075,075,800	2.00%	4,945,378
		BLDG SITE	49,500	49,500						
		HOUSE/GAR	366,800	366,800						
		OTHER BLD								
TOTAL # OF PARCELS -	7,080	TOTAL # OF ASSESSMENTS -	7,289							

KANDIYOHI COUNTY  
 DATE 2/19/15  
 TIME 15:12

\*\* VALUATION LISTING \*\*  
 \*\*\* BY TOWNSHIP BY SECTION \*\*\*

PREV YEAR FILES

PAGE 1  
 TRG907 10/19/10  
 EO JAY

		*-----MARKET/TAXABLE VALUES-----*		*--TAX CAP TOTALS--*		*--TAX CAP BY%--*	
TOTAL DOVRE TWP SECTION- 25		LAND 16,615,400	16,615,400	TILLABLE 1,142,700	NET TC 412,280	.50%	5,385
DEED ACRES 266.62		GA LAND BUILDING 20,830,400	20,830,400	NC HOUSE 5,400		1.00%	282,122
TILL ACRES 180.28		MACHINE		NC OTHER 114,200		1.25%	5,155
		EXEMPTIONS		NEW IMPR	STATE TC 145,348	1.50%	25,258
		EXCLUSIONS	1,342,900-		Q.T.A. 229,229	2.00%	94,360
		TOTAL MV 37,445,800	36,102,900		NON-HSTD 177,666		
		BLDG SITE 93,000	93,000		MKT REF 32,562,600		
		HOUSE/GAR 456,700	456,700				
		OTHER BLD					
TOTAL # OF PARCELS -	146	TOTAL # OF ASSESSMENTS -	149				
TOTAL DOVRE TWP SECTION- 26		LAND 3,660,800	3,660,800	TILLABLE 1,219,100	NET TC 119,069	.50%	5,856
DEED ACRES 392.99		GA LAND BUILDING 9,220,600	9,220,600	NC HOUSE		1.00%	106,886
TILL ACRES 228.71		MACHINE		NC OTHER		1.25%	6,327
		EXEMPTIONS		NEW IMPR	STATE TC		
		EXCLUSIONS	515,900-		Q.T.A. 101,761		
		TOTAL MV 12,881,400	12,365,500		NON-HSTD 12,086		
		BLDG SITE 62,000	62,000		MKT REF 11,204,300		
		HOUSE/GAR 349,000	349,000				
		OTHER BLD					
TOTAL # OF PARCELS -	52	TOTAL # OF ASSESSMENTS -	52				
TOTAL DOVRE TWP SECTION- 27		LAND 3,320,300	3,320,300	TILLABLE 2,974,200	NET TC 34,425	.50%	11,222
DEED ACRES 629.56		GA LAND BUILDING 1,324,500	1,324,500	NC HOUSE 17,500		1.00%	23,203
TILL ACRES 509.21		MACHINE		NC OTHER			
		EXEMPTIONS		NEW IMPR	STATE TC		
		EXCLUSIONS	80,700-		Q.T.A. 14,851		
		TOTAL MV 4,644,800	4,564,100		NON-HSTD 6,093		
		BLDG SITE			MKT REF 1,585,900		
		HOUSE/GAR					
		OTHER BLD					
TOTAL # OF PARCELS -	16	TOTAL # OF ASSESSMENTS -	18				
TOTAL DOVRE TWP SECTION- 34		LAND 3,624,100	3,624,100	TILLABLE 2,895,600	NET TC 46,601	.50%	15,026
DEED ACRES 625.43		GA LAND BUILDING 2,473,600	2,473,600	NC HOUSE		1.00%	21,520
TILL ACRES 511.01		MACHINE		NC OTHER		1.25%	9,864
		EXEMPTIONS		NEW IMPR	STATE TC 191	1.50%	191
		EXCLUSIONS	139,000-		Q.T.A. 11,839		
		TOTAL MV 6,097,700	5,958,700		NON-HSTD 15,069		
		BLDG SITE 92,000	92,000		MKT REF 2,484,200		
		HOUSE/GAR 437,500	437,500				
		OTHER BLD					
TOTAL # OF PARCELS -	22	TOTAL # OF ASSESSMENTS -	25				
TOTAL DOVRE TWP SECTION- 35		LAND 4,564,200	4,564,200	TILLABLE 590,600	NET TC 175,231	.50%	3,802
DEED ACRES 142.48		GA LAND BUILDING 14,359,200	14,359,200	NC HOUSE 143,100		1.00%	168,920
TILL ACRES 105.30		MACHINE		NC OTHER 2,100		1.25%	2,509
		EXEMPTIONS		NEW IMPR	STATE TC 2,031		
		EXCLUSIONS	1,070,900-		Q.T.A. 164,769		
		TOTAL MV 18,923,400	17,852,500		NON-HSTD 4,408		
		BLDG SITE			MKT REF 17,833,300		
		HOUSE/GAR					
		OTHER BLD					
TOTAL # OF PARCELS -	92	TOTAL # OF ASSESSMENTS -	93				
TOTAL DOVRE TWP SECTION- 36		LAND 2,812,400	2,812,400	TILLABLE 1,091,300	NET TC 79,212	.50%	4,552
DEED ACRES 252.82		GA LAND BUILDING 4,659,200	4,659,200	NC HOUSE		1.00%	38,949
TILL ACRES 175.83		MACHINE		NC OTHER		1.25%	3,846
		EXEMPTIONS		NEW IMPR	STATE TC 31,865	1.50%	15,631
		EXCLUSIONS	505,600-		Q.T.A. 36,891	2.00%	16,234
		TOTAL MV 7,471,600	6,966,000		NON-HSTD 37,611		
		BLDG SITE			MKT REF 6,199,500		
		HOUSE/GAR					
		OTHER BLD					
TOTAL # OF PARCELS -	57	TOTAL # OF ASSESSMENTS -	60				
TOTAL DOVRE TWP SECTION- 37		LAND 34,597,200	34,597,200	TILLABLE 9,913,500	NET TC 866,818	.50%	45,843
DEED ACRES 2,309.90		GA LAND BUILDING 52,867,500	52,867,500	NC HOUSE 166,000		1.00%	641,600
		MACHINE		NC OTHER 116,300		1.25%	27,701

## PUBLIC WORKS/SAFETY COMMITTEE

### MINUTES

The Public Works/Safety Committee of the Willmar City Council met on Tuesday, March 10, 2015, in Conference Room No. 1 at the City Office Building.

Present:           Ron Christianson           ..... Chair  
                  Audrey Nelsen           ..... Vice Chair  
                  Steve Ahmann           ..... Member  
                  Andrew Plowman       ..... Member

Others present: Director of Public Works Sean Christensen; Chief of Police Jim Felt; David Little, "West Central Tribune".

Item No. 1        Call to Order

The meeting was called to order by Chair Christianson at 4:45 p.m.

Item No. 2        Public Comments

There were no public comments.

Item No. 3        Police Update (Information)

Police Chief Jim Felt noted the jail census for March 10, 2015 was 150; 72 inmates from the Department of Corrections, 76 inmates from Kandiyohi County, 1 inmate from Stearns County, and 1 inmate from Swift County. The calls for service for the previous two weeks totaled 655. The majority of the calls was for traffic stops, followed by public assists and abandoned vehicles. There have been a total of 3,030 calls for service in 2015 so far. It was discussed there are no foot patrol Officers unless designated for a short period of their shift. The process of towing abandoned vehicles was also discussed.

Item No. 4        Airport Sign (Motion)

Staff presented a recommendation to construct an entrance sign at the Airport. Quotes were solicited, with one quote received from Quick Signs of Willmar. The quote details a double lighted sign with brick and block construction on a base pad to be provided by the Public Works Department. The total cost of the sign is quoted at \$15,417.00. The Committee questioned if the sign would include L.E.D. lighting, if there would be footings dug for the concrete pad, and the possibility of adding in the Willmar logo or advertising at a later date.

A motion was made by Council Member Nelsen, seconded by Council Member Plowman to approve the construction of an entrance sign at the Airport by Quick Signs of Willmar in the amount of \$15,417.00. The motion carried.

Item No. 5        Airport Update (Information)

Staff presented, for information purposes, the February report of the Willmar Municipal Airport Operations. The report details the operations and traffic through the facility, as compiled by the Airport Operations Supervisor. It was noted the Governor flew into the airport on Friday, March 6<sup>th</sup> and the Airport did a great job preparing for his arrival.

Item No. 6      Public Works Update (Information)

Staff brought forth, for information purposes, the Public Works Department update. With the warmer weather upon us, the ice rinks have been discontinued for the season and Public Works staff has transitioned to spring cleanup. The aerators have been turned off on Willmar and Foot Lakes.

Miscellaneous Items

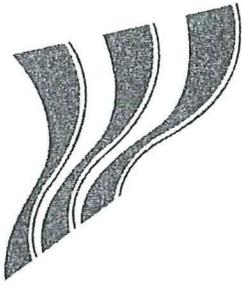
The Snow Emergency Ordinance was discussed for improvement on City efficiencies. The possibilities of a stop or yield sign in the intersections of 9<sup>th</sup> Street SW and Becker Avenue and Monongalia Avenue were discussed. The Committee requested the salt and sand usage for this winter season and overtime paid for snow removal. Road restrictions were discussed, with the effective date of March 11<sup>th</sup>. The Committee discussed preventing traffic driving in Robbin's Island on the grass as the snow melts. The request for a grand opening ceremony for the Auditorium was noted, with the request to be given to the Project Manager.

There being no further business to come before the Committee, the meeting was adjourned at 5:20 p.m. by Chair Christianson.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read 'Sean E. Christensen', is written over the typed name and title.

Sean E. Christensen, P.E.  
Public Works Director



CITY OF WILLMAR, MINNESOTA  
REQUEST FOR COMMITTEE ACTION

Agenda Item Number: 4

Meeting Date: March 10, 2015

Attachments: Yes  No

CITY COUNCIL ACTION

Date: March 16, 2015

Approved  Denied  
 Amended  Tabled  
 Other

Originating Department: Public Works

Agenda Item: New Road Sign for Airport

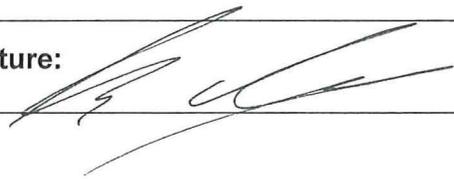
Recommended Action: Staff recommends constructing the sign as detailed from Quick Signs of Willmar

Background/Summary: Quotes were solicited for construction of a road sign at the Airport, with one quote received from Quick Signs of Willmar. The quote details a double lighted sign with brick and block construction on a base pad to be provided by the Public Works Department. The total cost of the sign as quoted is \$15,417.00.

Alternatives: 1. Construct the sign at a later date.  
2. Do not construct a sign at the Airport.

Financial Considerations: The budget includes \$30,000 for the construction of a sign.

Preparer: Sean E. Christensen, P.E.  
Public Works Director

Signature: 

Comments:



919 First Street S • Willmar, MN 56201  
 Phone 320-235-8055 • Phone 320-235-7411  
 PrintMastersofWillmar.com • QuickSignsofWillmar.com



## Estimate

NAME / ADDRESS
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City of Willmar City Office Building Willmar, MN 56201
--------------------------------------------------------------

DATE	ESTIMATE NO.
11/25/2014	908

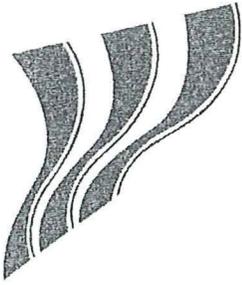
DESCRIPTION	QTY	TOTAL
<p>New road sign for Willmar Municipal Airport</p> <p>Price includes 4' x 8' X 16" double-sided lighted routed aluminum sign and individual aluminum letters for address including installation. Also includes all block &amp; brick work (except for base), electrical boring under driveway, electrical hookup to transformer including meter and electrical hookup to sign. Does not include footings or base pad (to be supplied by Public Works), permit fees or taxes if applicable.</p>	1	15,417.00

Phone #	Fax #	E-mail	Web Site
320-235-8055...	320-235-7149	print@printmastersofwillmar...	PrintMastersofWillmar.co...

**WILLMAR  
MUNICIPAL  
AIRPORT**

John. L. Rice Field

**6600 HWY 40 West**



CITY OF WILLMAR, MINNESOTA  
REQUEST FOR COMMITTEE ACTION

Agenda Item Number: 5

Meeting Date: March 10, 2015

Attachments:  Yes  No

CITY COUNCIL ACTION

Date: March 16, 2015

- Approved     Denied  
 Amended     Tabled  
 Other

Originating Department: Public Works

Agenda Item: Willmar Municipal Airport Operations Report- February 2015

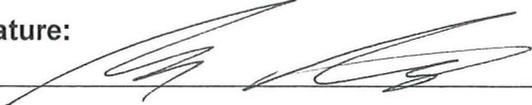
Recommended Action: Receive for information only.

Background/Summary: The monthly report of the Willmar Municipal Airport details all operations and traffic through the facility in February, as compiled by the Airport Operations Supervisor.

Alternatives: NA

Financial Considerations: N/A

Preparer: Sean E. Christensen, P.E.  
Public Works Director

Signature: 

Comments:

# Willmar Municipal Airport Operations

## Monthly Report February 2015

Throughout the month of February, airport operations remained steady at a normal winter pace. We have seen an average of about 20 operations per week. Not a whole lot of snow fell, but the cold temps helped to keep aircraft in hangars and pilots at home.

Use of the Terminal building remained steady as well, with most of the traffic through the building coming from the businesses on the field. On Saturday the 21<sup>st</sup>, the Human Society utilized the conference room for assembly of baskets for their annual fundraiser. The space worked well, and it is always good to get new people out to the airport to see what goes on out here.

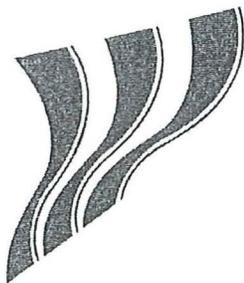
Public Works has been once again doing a great job of clearing snow, and this month ice, we applied our NAAC de-icer to movement surfaces during, and following a freezing rain event, and I know of several large corporate aircraft that were able to land in the days following the freezing rain that would have had to go elsewhere had the issue not been taken care of. We are very fortunate here in Willmar to have such dedicated City Employees.

Unfortunately the month began with very sad news, as a former resident and continued very regular user of the Willmar airport lost his life in a plane crash. Our deepest sympathies go out to Bill's family, he will be missed at the airport.

The Airport Commission is currently planning a meeting with current airport users to ensure needs are being met, and to get input on projects that will be coming up at the airport. We look forward to this opportunity to ensure we are providing all users of the airport with the best airport experience possible.

As I write this, I see the extended forecast calls for temps in the 40's late next week, hopefully this will bring everyone out of winter hiding and back to the airport.

Thank You  
Eric



CITY OF WILLMAR, MINNESOTA  
REQUEST FOR COMMITTEE ACTION

Agenda Item Number: 6  
Meeting Date: March 10, 2015  
Attachments: Yes  No

CITY COUNCIL ACTION

Date: March 16, 2015

Approved  Denied  
 Amended  Tabled  
 Other

Originating Department: Public Works

Agenda Item: Public Works Update

Recommended Action: Receive for information only.

Background/Summary: With the weather forecast reporting warmer weather, the ice rinks are to be discontinued for the season. No snow removal will be performed on the rinks and the Public Works Staff will transition into spring cleanup. The aerators are or will soon be turned off in Willmar and Foot Lakes.

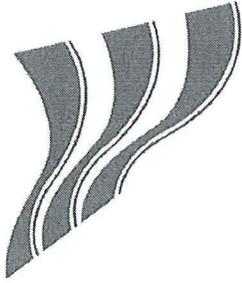
Alternatives: NA

Financial Considerations: N/A

Preparer: Sean E. Christensen, P.E.  
Public Works Director

Signature:

Comments:



CITY OF WILLMAR, MINNESOTA  
REQUEST FOR COMMITTEE  
ACTION

Agenda Item Number: 10

Meeting Date:

Attachments: \_\_\_ Yes x No

CITY COUNCIL ACTION

Date: March 16, 2015

- Approved     Denied
- Amended     Tabled
- Other

Originating Department: City Clerk-Treasurer

Agenda Item: Consideration of Civic Center Arena Special Event by On-Sale Liquor License Holder – Baker’s Eagle Creek Eatery LLC

Recommended Action: Approve Civic Center Arena Special Event by On-Sale Liquor License Holder

Background/Summary:

The Civic Center has rented space to the West Central Builders Association; a nonprofit corporation (State Charter #1H-316) organized under the laws of the State of Minnesota, who will hold a two day show March 28 and March 29, 2015. On Saturday, March 28, 2015, the WCBA has plans to offer free alcohol to their members after closing hours and all the patrons have gone home. A Civic Center Arena Special Event Permit is required to distribute or consume alcohol on the Civic Center grounds. The Baker’s Eagle Creek Eatery LLC has applied for this permit with on-site employee listed as Jenna Chapin.

The Community Education & Recreation Board approved this request on Friday, February 27, 2015.

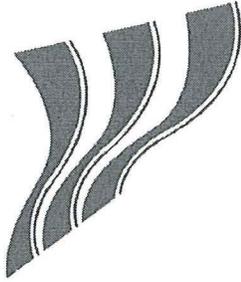
Alternatives: Drink Non-Alcoholic Beverages Only

Financial Considerations: \$100 Application Fee

Preparer: City Clerk-Treasurer

Signature:

Comments:



**CITY OF WILLMAR, MINNESOTA  
REQUEST FOR COMMITTEE  
ACTION**

**Agenda Item Number:** 11

**Meeting Date:**

**Attachments:** \_\_\_ Yes  No

**CITY COUNCIL ACTION**

**Date:** March 16, 2015

- |                                   |                                 |
|-----------------------------------|---------------------------------|
| <input type="checkbox"/> Approved | <input type="checkbox"/> Denied |
| <input type="checkbox"/> Amended  | <input type="checkbox"/> Tabled |
| <input type="checkbox"/> Other    |                                 |

**Originating Department:** City Clerk-Treasurer

**Agenda Item:** Consideration of On-Sale, On-Sale Club, On-Sale Wine, On-Sale 3.2% Intoxicating Malt, and Off-Sale Liquor License Renewals

**Recommended Action:** Motion to Approve the Renewal Applications from April 25, 2015 to April 25, 2016 on a Roll Call Vote

**Background/Summary:**

The following establishments are requesting renewal of their current Liquor Licenses:

On-Sale

- American Legion Post 167
- Applebee's Neighborhood Grill & Bar
- El Tapatio Mexican Restaurant
- Finstad-Week Post 1639
- Grizzly's Grill N' Saloon
- Holiday Inn / Green Mill Willmar
- Ruff's Wings & Sports Bar
- The New Fireside
- The Oaks at Eagle Creek

On-Sale Club

- Willmar Frat. Order of Eagles
- Willmar Elks Lodge

Off-Sale

- Cash Wise Liquor
- Sunray Spirits
- Wal-Mart SuperCenter
- West Side Liquor

On-Sale Wine

- Golden Palace Chinese Restaurant
- The Barn Theatre
- Willmar Stingers

On-Sale 3.2% Intoxicating Malt Liquor

- Golden Palace Chinese Restaurant
- Willmar Stingers

**Alternatives:** Refuse renewals to discontinue alcohol sales

**Financial Considerations:** \$41,300.00

**Preparer:** City Clerk-Treasurer

**Signature:**

**Comments:**