

To: City of Willmar
From: Mike Schramm & Bill Fenske
Date: November 22, 2016
Subject: 2017 Financial Forecast

Attached is the Fiscal Year 2017 Forecast. The Forecast has been updated for 3rd Quarter 2016 Actual activity and projected through 4th Quarter 2017. The 2016 final projection is more positive than the previous two forecasts due to higher than projected patient activity and better reimbursement.

Projected 2016 Total Operating Revenues are \$106.7 million compared to the Forecast from a year ago of \$97.0 million, a 10.0% increase while expenses are projected to be \$102.2 million compared to an original Forecast of \$93.7 million (9.0%) from a year ago. Significant increases in patient activity contributed to the improvements in operations and profitability.

The Revised 2016 Forecast projects a 2016 Operating Margin of 4.3% for the Consolidated Rice Operations compared to a projection of 3.4% from a year ago. Excess Margin for 2016 is projected at 5.0% with EBIDA Operating Margin at 13.5%. It is projected that the Debt/Capitalization Ratio will end the current year at 39% with Days of Cash at 124.

The 2017 Forecast projects a slightly lower profitability factoring out a couple of one-time revenue sources received in 2016. The Consolidated Operating Margin for 2017 is projected to be 3.3%. Inpatient activity is projected to remain flat to the last couple of quarters with an Average Daily Census in the 34 range; Surgical cases around 900 per quarter; and Emergency Room visits slightly above 3,400 visits per quarter. Graphs for each of these volume indicators are presented on the following pages. Revenues are projected to increase 0.6% next year with Expenses projected to increase 1.7%. A proposed average 3% increase in charges is being suggested for approval. Based on projections from Medicare and other payers it is likely that the net effect of these increases will be in the 1% range and with expenses projected to increase an average of 2%; thus further operational efficiencies will need to be realized. Capital expenditures are projected to be slightly higher in 2017 at \$6.0 million (not factoring in the Rehab Building Project). As a result due to Operational Performance and Balance Sheet management; Days of Cash is expected to increase by 11 days in 2017.

The Rice Memorial Hospital Board of Directors recently approved the 2017 Forecast with the above mentioned assumptions and included in the attached Statements along with a recommended 3% increase in rates and a \$6.0 million capital budget.

2017 Forecast

Balance Sheet

11/22/2016

	2013	2014	12/31/2015	12/31/2016	3/31/2017	6/30/2017	9/30/2017	12/31/2017
ASSETS								
CURRENT ASSETS								
CASH AND CASH EQUIVALENTS	\$ 9,357,157	\$ 2,447,311	\$ 3,233,292	\$ 3,114,719	\$ 3,773,810	\$ 3,714,532	\$ 3,695,942	\$ 3,348,380
TRUSTEE BOND AGREEMENTS - CURRENT	2,379,838	2,757,540	2,958,692	2,958,692	1,096,731	1,958,246	2,070,471	2,958,692
ACCOUNTS RECEIVABLE NET	14,513,548	14,720,163	18,878,798	16,498,330	16,573,935	16,835,137	16,804,168	16,830,514
OTHER RECEIVABLES	437,453	548,759	795,332	756,603	756,603	756,603	756,603	756,603
INVENTORY	2,117,850	1,974,860	2,140,792	2,112,620	2,212,620	2,212,620	2,312,620	2,312,620
PREPAID EXPENSES	991,750	877,299	1,025,311	1,093,877	1,093,877	1,093,877	1,093,877	1,193,877
TOTAL CURRENT ASSETS	29,797,596	23,325,931	29,032,218	26,534,841	25,507,576	26,571,015	26,733,681	27,400,686
ASSETS LIMITED AS TO USE								
HELD BY TRUSTEES - BOND AGREEMENTS	3,571,279	3,776,634	3,776,634	3,776,634	3,776,634	3,776,634	3,776,634	3,776,634
REMAINDER UNITRUST - RECEIVABLE	47,522	47,522	47,522	47,522	47,522	47,522	47,522	47,522
ENDOWMENT FUND INVESTMENTS-RICE TRUST	2,960,184	3,061,232	2,920,922	3,077,625	3,108,401	3,139,485	3,170,880	3,202,588
TOTAL ASSETS - USE IS LIMITED	6,578,985	6,885,388	6,745,078	6,901,781	6,932,557	6,963,641	6,995,036	7,026,744
PROPERTY PLANT & EQUIPMENT								
PROPERTY PLANT & EQUIPMENT	136,903,754	142,634,962	148,474,757	153,564,997	154,889,997	156,514,997	158,039,997	159,564,997
LESS: ACCUMULATED DEPRECIATION	(75,712,695)	(80,874,221)	(87,408,770)	(90,640,699)	(92,840,699)	(95,040,699)	(97,240,699)	(99,440,699)
NET PROPERTY, PLANT & EQUIPMENT	61,191,059	61,760,741	61,065,987	62,924,298	62,049,298	61,474,298	60,799,298	60,124,298
OTHER ASSETS								
INVESTMENTS - FIXED INCOME	22,595,563	25,106,026	24,355,400	28,511,766	30,431,766	30,551,766	31,671,766	31,791,766
INVESTMENTS - SHARED HEALTH RESOURCES	439,455	459,048	487,523	512,523	512,523	512,523	512,523	512,523
INVESTMENTS - WILLMAR MEDICAL SERVICES	3,769,316	4,269,043	4,020,928	5,435,000	5,665,000	5,895,000	6,125,000	6,355,000
INVESTMENTS - LAKE REGION HOME MEDICAL	-	18,125	(16,322)	(10,812)	9,188	29,188	49,188	69,188
INVESTMENTS - VHAUM CSC	54,963	54,963	50,000	50,000	50,000	50,000	50,000	50,000
GOODWILL, NET	84,722	83,389	82,057	79,057	77,057	75,057	73,057	71,057
DEFERRED DEBT ACQUISITION COSTS	-	-	-	-	-	-	-	-
OTHER	-	-	-	-	-	-	-	-
TOTAL OTHER ASSETS	26,944,019	29,990,594	28,979,586	34,577,534	36,745,534	37,113,534	38,481,534	38,849,534
TOTAL ASSETS	\$ 124,511,659	\$ 121,962,654	\$ 125,822,869	\$ 130,938,453	\$ 131,234,965	\$ 132,122,488	\$ 133,009,549	\$ 133,401,262
LIABILITIES AND NET ASSETS								
CURRENT LIABILITIES								
CURRENT MATURITIES OF LONG TERM DEBT	\$ 1,730,232	\$ 1,944,520	\$ 2,239,597	\$ 2,457,688	\$ 2,564,856	\$ 2,567,625	\$ 2,570,437	\$ 2,573,263
ACCOUNTS PAYABLE - TRADE	1,939,719	1,856,341	2,418,818	2,467,444	2,467,444	2,467,444	2,467,444	2,467,444
ESTIMATED THIRD PARTY PAYOR SETTLEMENTS	192,060	(188,000)	80,000	62,188	62,188	62,188	62,188	62,188
ACCRUED SALARIES, WAGES AND BENEFITS	11,135,015	11,471,485	10,635,036	10,969,438	10,969,438	10,969,438	10,969,438	10,469,438
ACCRUED INTEREST AND MISC EXPENSE	2,093,781	2,225,849	2,651,080	2,410,000	2,410,000	2,410,000	2,410,000	2,410,000
TOTAL CURRENT LIABILITIES	17,090,807	17,310,194	18,024,531	18,366,758	18,473,926	18,476,695	18,479,507	17,982,333
LONG TERM DEBT (LESS CURRENT PORTION)	49,770,570	47,945,859	46,826,832	44,255,569	42,163,359	42,002,553	41,841,013	41,678,729
TOTAL LIABILITIES	66,861,377	65,256,053	64,851,363	62,622,326	60,637,285	60,479,247	60,320,520	59,661,062
NET PENSION LIABILITY			35,418,495	35,682,265	36,000,000	36,000,000	36,000,000	36,000,000
NET ASSETS								
RESTRICTED FUNDS								
DEBT SERVICE AND RESERVE	3,571,279	3,776,634	3,776,634	3,776,634	3,776,634	3,776,634	3,776,634	3,776,634
SPECIFIC PURPOSE FUND	270,286	216,568	273,764	200,000	200,000	200,000	200,000	200,000
PERMANENT ENDOWMENT	2,960,184	3,061,232	2,920,922	3,077,625	3,108,401	3,139,485	3,170,880	3,202,588
CURRENT YEAR INCOME	(3,428,036)	(1,677,986)	2,848,854	1,136,742	966,521	1,014,477	1,014,393	1,019,462
UNRESTRICTED	54,276,569	51,330,153	15,732,837	24,442,862	26,546,124	27,512,645	28,527,122	29,541,515
TOTAL NET ASSETS	57,650,282	56,706,601	25,553,011	32,633,862	34,597,680	35,643,241	36,689,029	37,740,200
TOTAL LIABILITIES AND NET ASSETS	\$ 124,511,659	\$ 121,962,654	\$ 125,822,869	\$ 130,938,453	\$ 131,234,965	\$ 132,122,488	\$ 133,009,549	\$ 133,401,262

**2017 Forecast
Income Statement**

2017

11/22/2016	2015	2016	1st Qtr-F	2nd Qtr-F	3rd Qtr-F	4th Qtr-F	2017 Forecast @ 11/04/16
Consolidated							
Inpatient Revenue	\$ 65,254,004	\$ 66,543,217	\$ 16,834,020	\$ 16,859,048	\$ 16,954,790	\$ 16,861,960	\$ 67,509,818
Outpatient Revenue	142,155,432	149,830,806	37,452,171	37,565,180	37,501,686	37,486,276	150,005,313
Rice Care Center Revenue	12,079,526	11,897,838	3,059,644	3,093,640	3,127,636	3,127,636	12,408,556
Rice Home Medical Revenue	13,874,906	13,915,981	3,473,370	3,470,023	3,463,365	3,480,739	13,887,498
Total Patient Revenue	233,363,868	242,187,843	60,819,204	60,987,892	61,047,477	60,956,611	243,811,185
Less Contractual Allowances	(123,929,132)	(123,788,060)	(30,696,584)	(30,777,761)	(30,802,025)	(30,751,122)	(123,027,493)
Net Revenue from Patients	109,434,736	118,399,782	30,122,620	30,210,131	30,245,452	30,205,488	120,783,692
Other Operating Revenue	14,632,424	16,330,849	3,821,873	3,831,492	3,833,739	3,826,196	15,313,299
Less WMS Operating Revenue	(26,510,105)	(28,005,524)	(7,160,000)	(7,180,000)	(7,180,000)	(7,170,000)	(28,690,000)
Total Operating Revenue	97,557,055	106,725,107	26,784,493	26,861,623	26,899,191	26,861,684	107,406,991
Total Operating Expense	112,980,399	119,875,334	30,409,230	30,450,891	30,488,542	30,439,724	121,788,387
Less: WMS Expenses	(17,804,369)	(17,692,684)	(4,470,258)	(4,482,745)	(4,482,745)	(4,476,501)	(17,912,249)
Net Operating Expenses	95,176,030	102,182,650	25,938,972	25,968,146	26,005,797	25,963,222	103,876,138
Net Operating Income (Loss)	2,381,025	4,542,457	845,521	893,477	893,393	898,462	3,530,853
Non-Operating Revenue	913,134	806,773	121,000	121,000	121,000	121,000	484,000
Net Income (Loss)	\$ 3,294,159	\$ 5,349,230	\$ 966,521	\$ 1,014,477	\$ 1,014,393	\$ 1,019,462	\$ 4,014,853

2017 Forecast

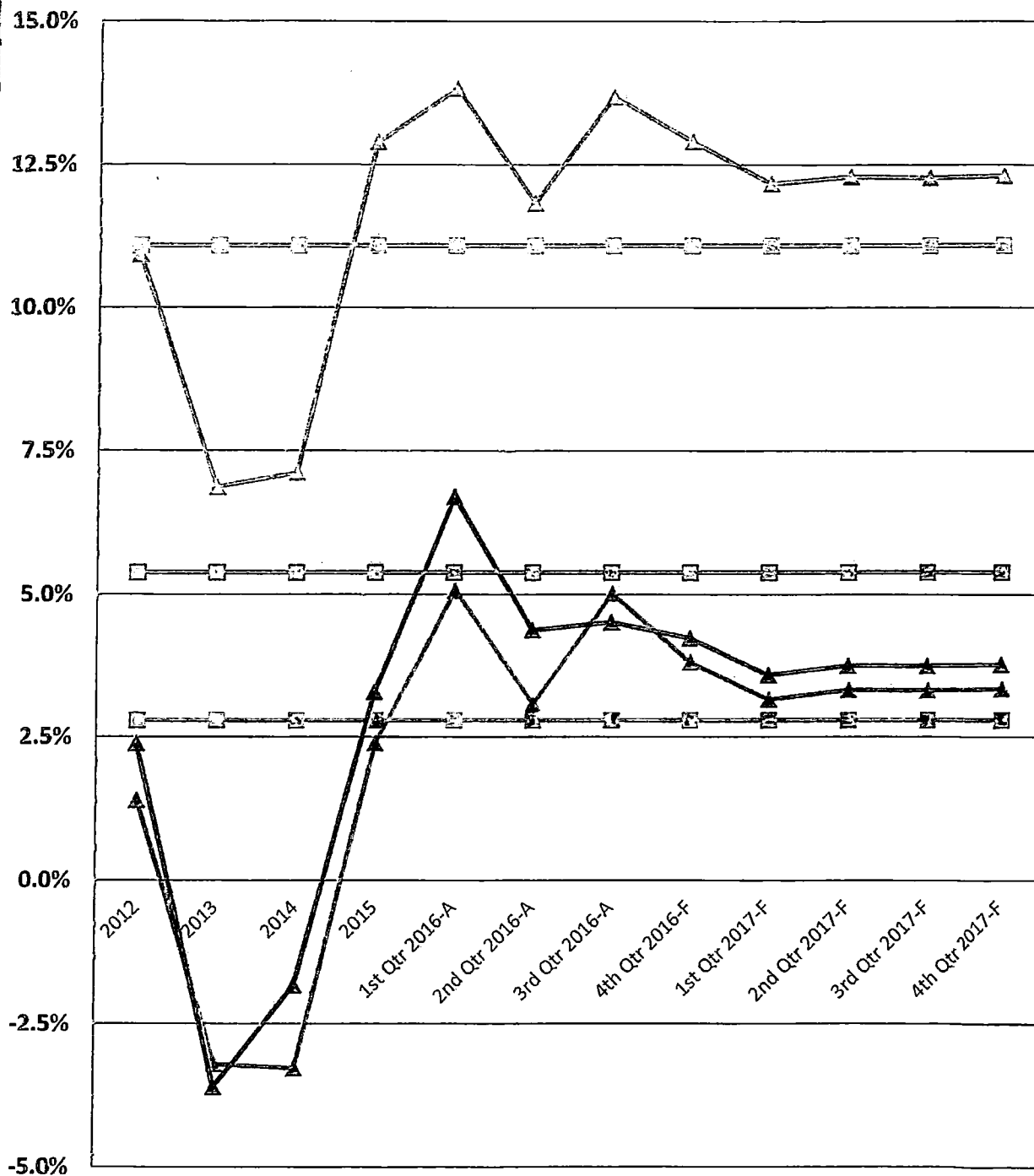
Cash Flow Statement & PP&E Additions

Line #	FOR THE PERIOD ENDED:								
	Three Months Ended 3/31/2016	Three Months Ended 6/30/2016	Three Months Ended 9/30/2016	Three Months Ended 12/31/2016	Three Months Ended 3/31/2017	Three Months Ended 6/30/2017	Three Months Ended 9/30/2017	Three Months Ended 12/31/2017	
1	Sources of Cash & Investments:								
2	Net Income	\$ 1,835,210	\$ 1,160,706	\$ 1,216,572	\$ 1,136,742	\$ 966,521	\$ 1,014,477	\$ 1,014,393	\$ 1,019,462
3	Depreciation & Amortization	2,120,534	2,055,264	2,118,540	2,200,000	2,200,000	2,200,000	2,200,000	2,200,000
4	Debt Proceeds	-	-	-	200,000	-	-	-	200,000
5	Other-Rehab Foundation Grant	-	-	500,000	250,000	250,000	250,000	250,000	250,000
6	Total Sources	3,955,744	3,215,970	3,835,112	3,786,742	3,416,521	3,464,477	3,464,393	3,669,462
7	Uses								
9	Property, Plant, and Equipment - Gross	1,715,277	3,985,102	3,680,861	1,025,000	1,325,000	1,625,000	1,525,000	1,525,000
10	Debt Payments	1,997,738	58,866	147,948	348,621	1,985,041	158,038	158,728	359,457
11	Working Capital Changes & Other - Net	(1,980,606)	(2,977,119)	2,170,143	583,945	(2,472,612)	1,620,717	679,256	2,012,567
12	Other	-	-	-	-	-	-	-	-
13	Total Uses	1,732,409	1,066,849	5,998,952	1,957,565	837,429	3,403,755	2,362,984	3,897,025
14									
15	Increase / (Decrease) Cash & Investments	2,223,335	2,149,121	(2,163,840)	1,829,177	2,579,092	60,722	1,101,410	(227,562)
16									
17	Beginning of Period (January 1)	27,588,692	29,812,027	31,961,148	29,797,308	31,626,485	34,205,576	34,266,298	35,367,708
18									
19	End of Period	\$ 29,812,027	\$ 31,961,148	\$ 29,797,308	\$ 31,626,485	\$ 34,205,576	\$ 34,266,298	\$ 35,367,708	\$ 35,140,146
2017 Summary				\$ 1,025,000	\$ 1,325,000	\$ 1,625,000	\$ 1,525,000	\$ 1,525,000	
Total PP&E Additions				\$ -	\$ 1,025,000	\$ 1,325,000	\$ 1,625,000	\$ 1,525,000	\$ 1,525,000

2017 Forecast
KEY PERFORMANCE INDICATORS

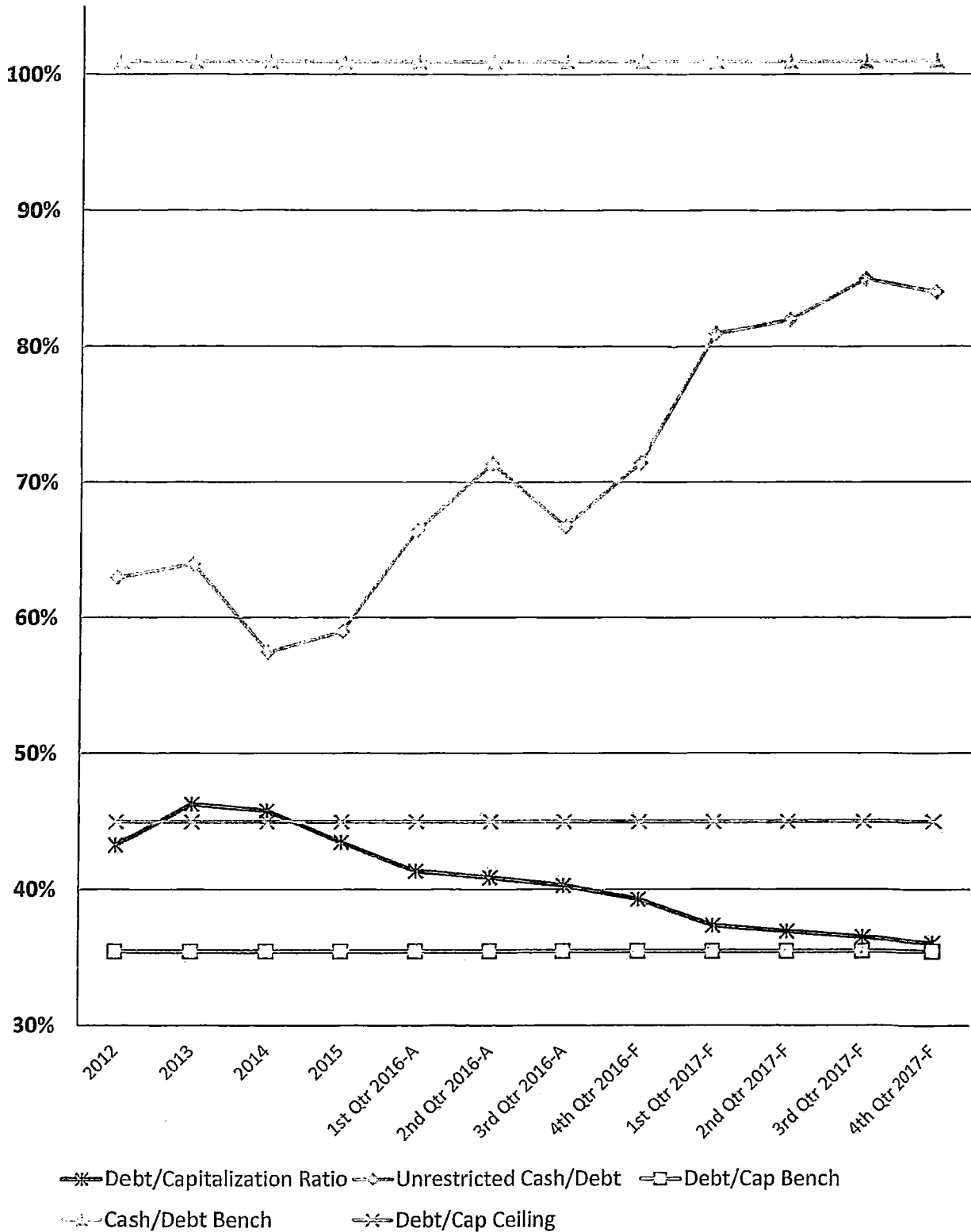
FOR THE PERIOD ENDED:		2012	2013	2014	2015	1st Qtr 2016-A	2nd Qtr 2016-A	3rd Qtr 2016-A	4th Qtr 2016-F	1st Qtr 2017-F	2nd Qtr 2017-F	3rd Qtr 2017-F	4th Qtr 2017-F	Benchmarks
1	<u>OPERATIONAL</u>													
2	<u>Operating Margin</u>													
3	Rice Hospital	1.3%	-1.5%	-3.6%	2.4%	6.5%	4.5%	7.2%	5.1%	3.8%	3.8%	3.8%	3.8%	
4	Rice Care Center	8.7%	1.0%	6.5%	7.2%	-1.8%	1.6%	-1.7%	0.4%	3.9%	3.9%	3.9%	3.9%	
5	Rice Home Medical	-3.0%	-22.5%	-9.0%	-1.5%	-2.7%	-8.9%	-11.5%	-5.6%	-3.7%	-1.8%	-1.9%	-1.5%	
6														
7	Operating Margin	1.4%	-3.2%	-3.3%	2.4%	5.1%	3.1%	5.0%	3.8%	3.2%	3.3%	3.3%	3.3%	2.8%
8														
9	Excess Margin	2.4%	-3.6%	-1.8%	3.3%	6.7%	4.4%	4.5%	4.2%	3.6%	3.8%	3.8%	3.8%	5.4%
10														
11	EBIDA Operating Margin	10.9%	6.9%	7.1%	12.9%	13.8%	11.8%	13.7%	12.9%	12.2%	12.3%	12.3%	12.3%	11.1%
12														
13	<u>FINANCIAL</u>													
14	Debt/Capitalization Ratio	43%	46%	46%	44%	41%	41%	40%	39%	37%	37%	37%	36%	36%
15	Net Days in Accounts Receivable	64	52	53	63	60	50	51	51	51	51	51	51	47
16	Days of Cash	114	128	116	116	116	125	117	124	133	133	137	135	151
17	Unrestricted Cash/Debt	63.0%	64%	57%	59%	67%	71%	67%	71%	81%	82%	85%	84%	101%

Operational Ratios

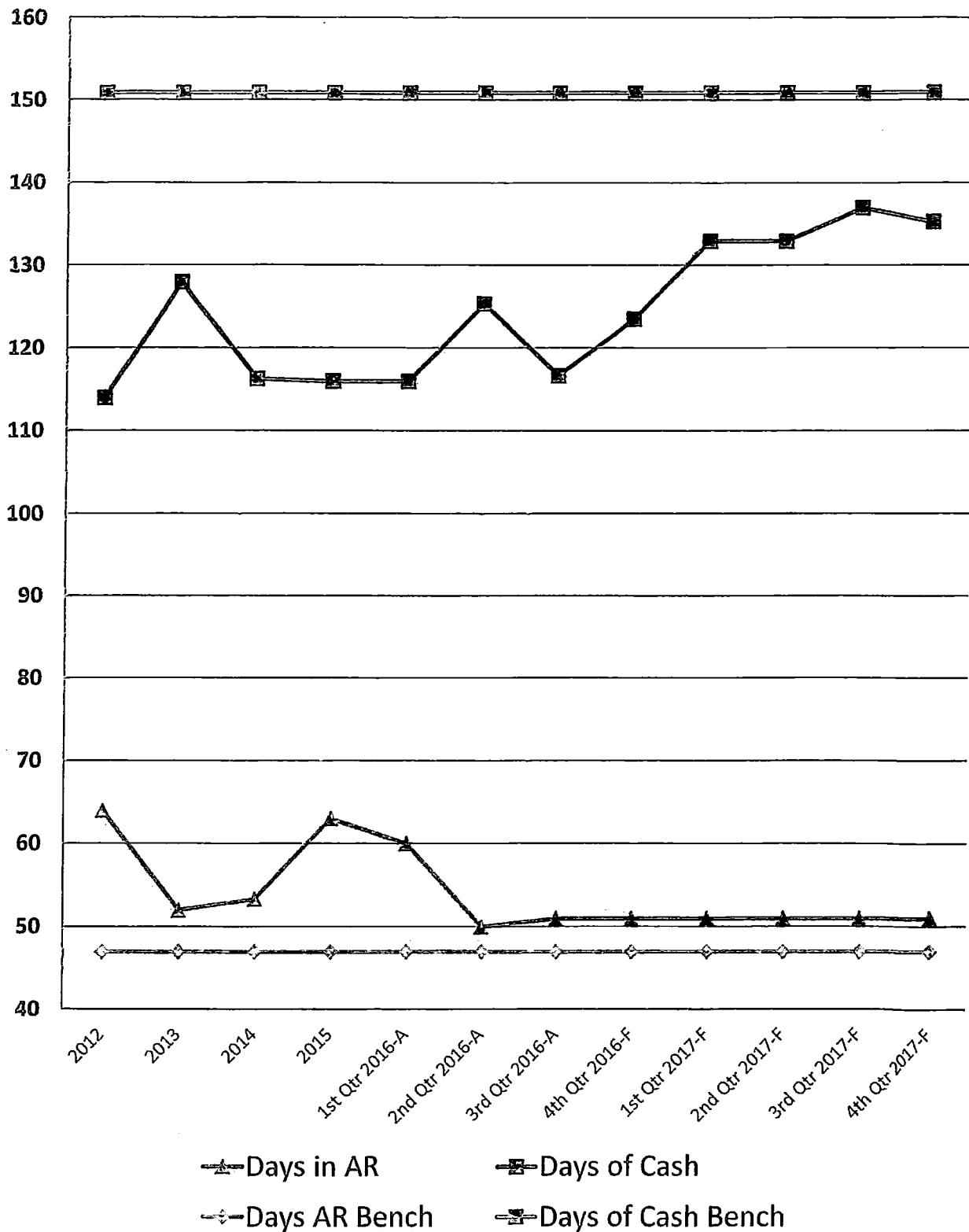


▲ Operating Margin ■ OM Bench
 ▲ Excess Margin ■ EM Bench
 ◆ EBIDA Operating Margin ■ EBIDA Bench

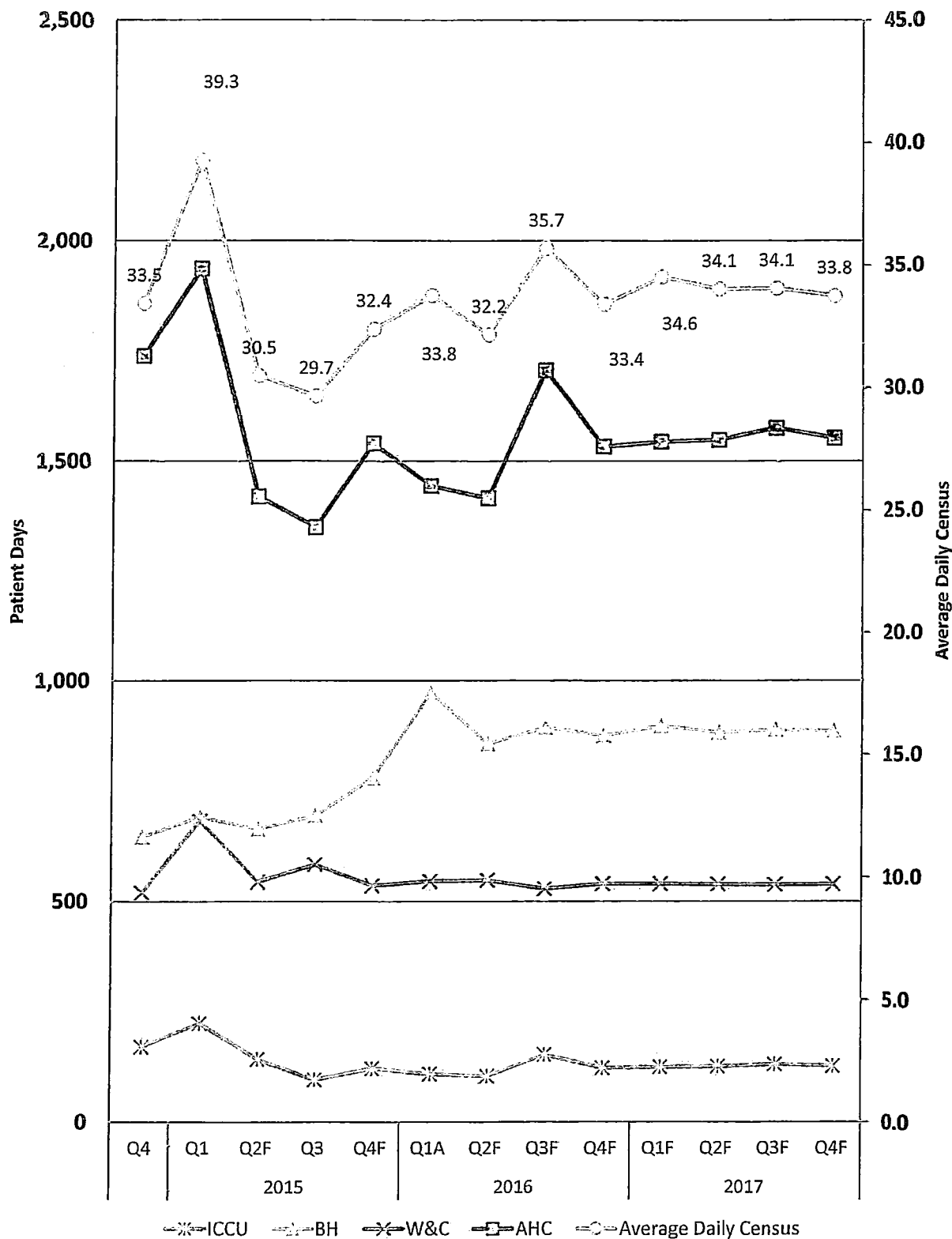
Financial Debt Ratios



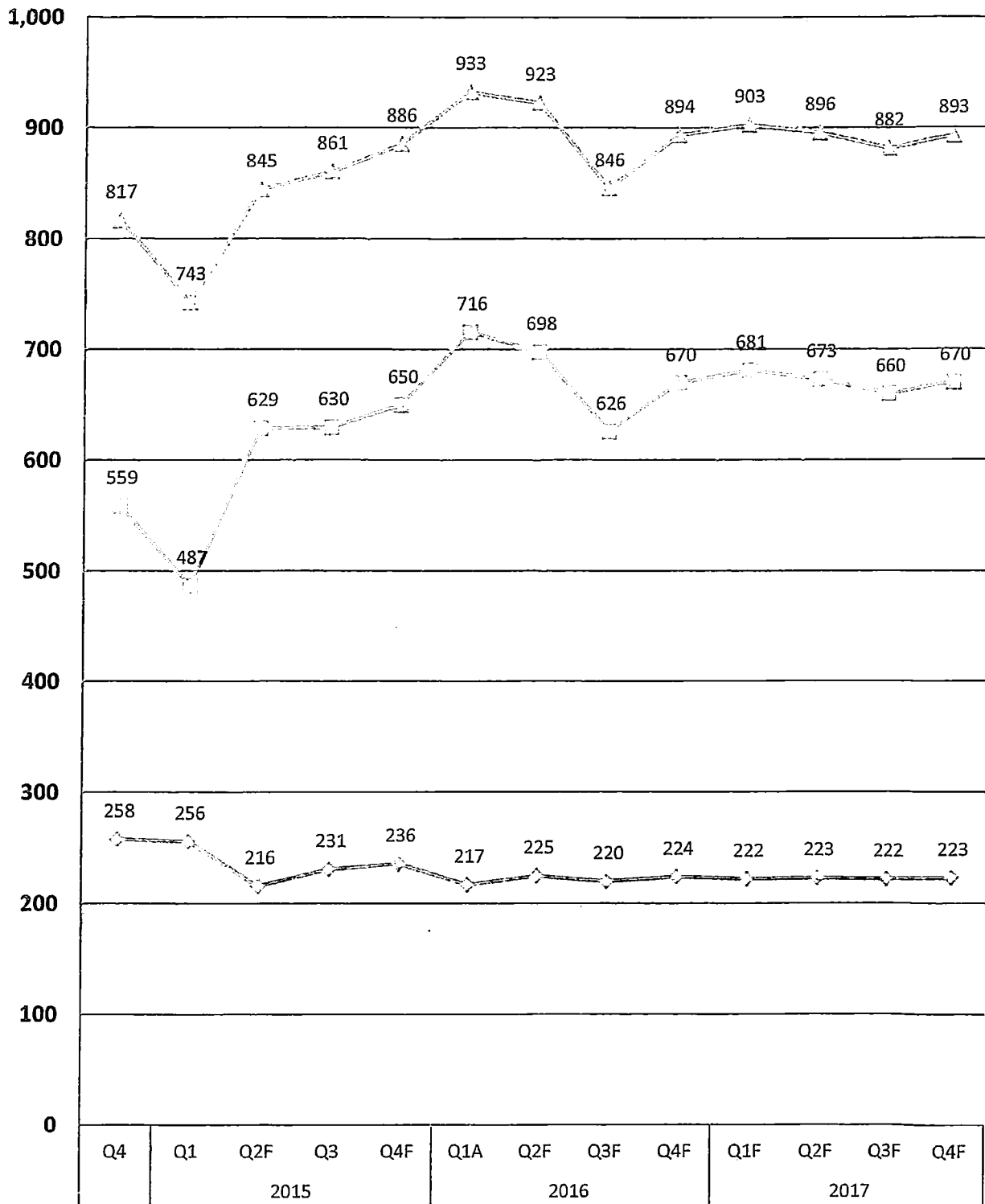
Cash & AR Ratios



Patient Days

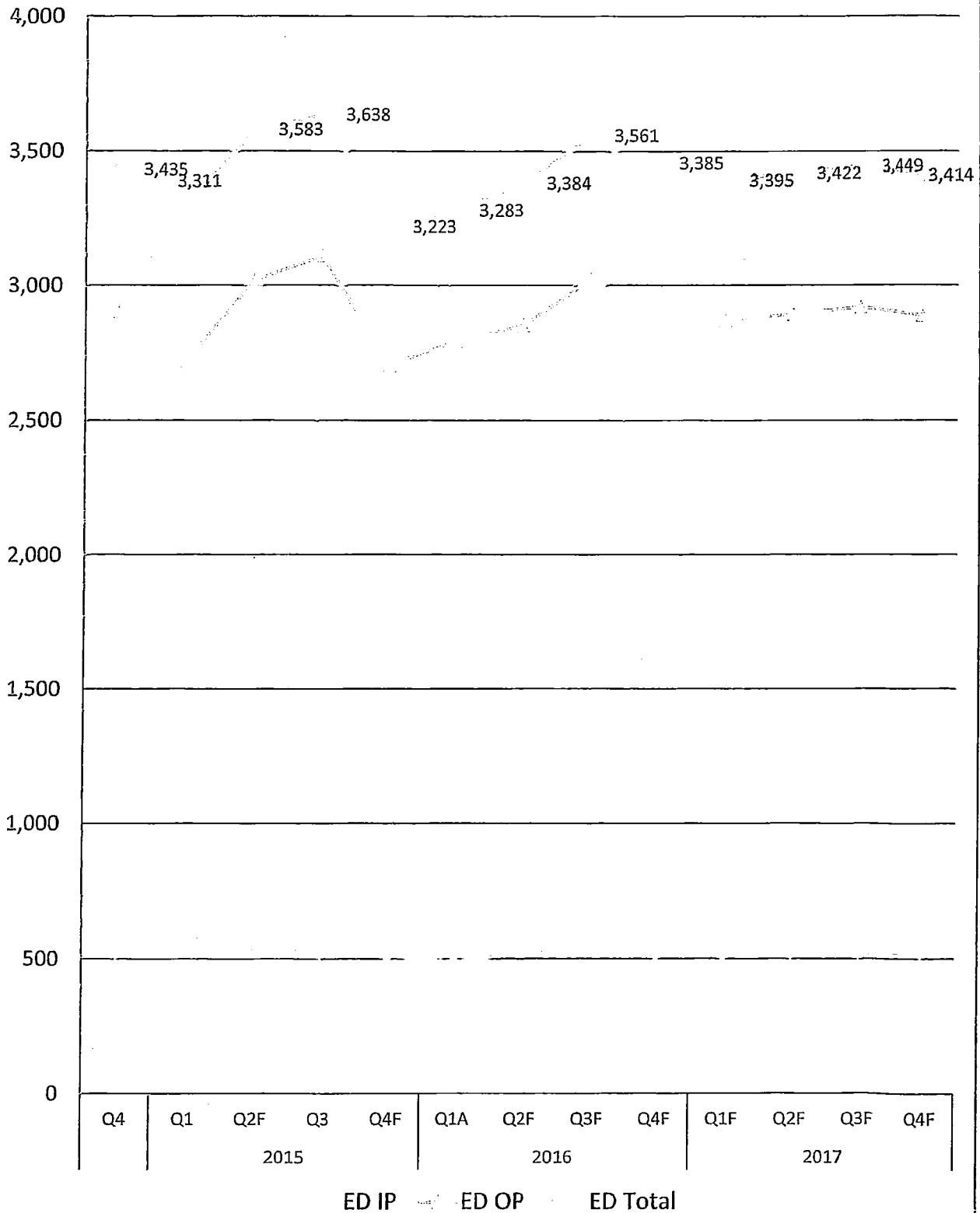


SURGICAL SERVICES



◆—Surg IP
◇—Surg OP
△—Surg Total

EMERGENCY SERVICES





WILLMAR

Public Works Director

City Office Building
333 SW 6th Street
Willmar, MN 56201
Main Number 320-214-5160
Fax Number 320-235-4917

COUNCIL ACTION REQUEST

DATE: November 30, 2016

SUBJECT: Resolutions of Intent to Reimburse and Budget – 2017 Street Improvement Projects

RECOMMENDATION: It is respectfully requested the City Council consider the following recommendations:

Adopt the resolution of Intent to Reimburse for costs on the 2017 Street Improvement Projects.

Adopt the resolution setting the 2017 Street Improvement Projects preliminary budget at \$3,450,000.00.

BACKGROUND: Prior to incurring costs on the 2017 project it is necessary the Council adopt a Resolution of Intent to Reimburse. This will ensure the City will be reimbursed for project costs after the date of the resolution.

FINANCIAL CONSIDERATION: The resolution insures project costs are covered by the bond issue.

LEGAL: The resolution establishes procedures relating to compliance with reimbursement bond regulations under the Internal Revenue Code.

Department/Responsible Party: Sean E. Christensen, Public Works Director

Reviewed By: Michael McGuire, City Administrator

RESOLUTION NO. _____

RESOLUTION ESTABLISHING PROCEDURES
RELATING TO COMPLIANCE WITH REIMBURSEMENT BOND
REGULATIONS UNDER THE INTERNAL REVENUE CODE

BE IT RESOLVED, by the City Council (the "Council") of the City of Willmar, Minnesota (the "City"), as follows:

1. Recitals.

A. The Internal Revenue Service has issued Treasury Regulations, Section 1.150-2 (as the same may be amended or supplemented, the "Regulations"), dealing with "reimbursement bond" proceeds, being proceeds of the City's bonds used to reimburse the City for any project expenditure paid by the City prior to the time of the issuance of those bonds.

B. The Regulations generally require that the City make a declaration of intent to reimburse itself for such prior expenditures out of the proceeds of subsequently issued bonds, that such declaration be made not later than 60 days after the expenditure is actually paid, and that the bonding occur and the written reimbursement allocation be made from the proceeds of such bonds within 18 months after the later of (1) the date of payment of the expenditure or (2) the date the project is placed in service (but in no event more than 3 years after actual payment).

C. The City heretofore implemented procedures for compliance with the predecessor versions of the Regulations and desires to amend and supplement those procedures to ensure compliance with the Regulations.

D. The City's bond counsel has advised the City that the Regulations do not apply, and hence the provisions of this Resolution are intended to have no application, to payments of City project costs first made by the City out of the proceeds of bonds issued prior to the date of such payments.

2. Official Intent Declaration. The Regulations, in the situations in which they apply, require the City to have declared an official intent (the "Declaration") to reimburse itself for previously paid project expenditures out of the proceeds of subsequently issued bonds. The Council hereby authorizes the City Clerk to make the City's Declarations or to delegate from time to time that responsibility to other appropriate City employees. Each Declaration shall comply with the requirements of the Regulations, including without limitation the following:

A. Each Declaration shall be made not later than 60 days after payment of the applicable project cost and shall state that the City reasonably expects to reimburse itself for the expenditure out of the proceeds of a bond issue or similar borrowing. Each Declaration may be made substantially in the form of the Exhibit A, which is attached to and made a part of this Resolution, or in any other format which may at the time comply with the Regulations.

B. Each Declaration shall (1) contain a reasonably accurate description of the "project," as defined in the Regulations (which may include the property or program to be financed, as applicable), to which the expenditure relates and (2) state the maximum principal amount of bonding expected to be issued for that project.

C. Care shall be taken so that the City, or its authorized representatives under this Resolution, not make Declarations in cases where the City doesn't reasonably expect to issue reimbursement bonds to finance the subject project costs, and the City officials are hereby

authorized to consult with bond counsel to the City concerning the requirements of the Regulations and their application in particular circumstances.

D. The Council shall be advised from time to time on the desirability and timing of the issuance of reimbursement bonds relating to project expenditures for which the City has made Declarations.

3. Reimbursement Allocations. The designated City officials shall also be responsible for making the "reimbursement allocations" described in the Regulations, being generally written allocations that evidence the City's use of the applicable bond proceeds to reimburse the original expenditures.

4. Effect. This Resolution shall amend and supplement all prior resolutions and/or procedures adopted by the City for compliance with the Regulations (or their predecessor versions), and, henceforth, in the event of any inconsistency, the provisions of this Resolution shall apply and govern.

Adopted this 5th day of December, 2016, by the Willmar City Council

MAYOR

Attest:

CITY CLERK

EXHIBIT A

DECLARATION OF OFFICIAL INTENT

The undersigned, being the duly appointed and acting City Clerk of the City of Willmar, Minnesota (the "City"), pursuant to and for purposes of compliance with Treasury Regulations Section 1.150-2 (the "Regulations"), under the Internal Revenue Code of 1986, as amended, hereby states and certifies as follows:

1. The undersigned has been and is on the date hereof duly authorized by the Willmar City Council to make and execute this Declaration of Official Intent (the "Declaration") for and on behalf of the City.
2. This Declaration relates to the following project, property or program (the "Project") and the costs thereof to be financed: 2017 Pavement Management Improvement Bonds.
3. The City reasonably expects to reimburse itself for the payment of certain costs of the Project out of the proceeds of a bond issue or similar borrowing (the "Bonds") to be issued by the City after the date of payment of such costs. As of the date hereof, the City reasonably expects that \$2,000,000.00 is the maximum principal amount of the Bonds, which will be issued to finance the Project.
4. Each expenditure to be reimbursed from the Bonds is or will be a capital expenditure or a cost of issuance, or any of the other types of expenditures described in Section 1.150-2(d)(3) of the Regulations.
5. As of the Date thereof, the statements and expectations contained in this Declaration are believed to be reasonable and accurate.

Dated: December 5th, 2016

Judy Thompson
City Clerk
City of Willmar, Minnesota

CERTIFICATION

The undersigned, being the duly qualified and acting City Clerk of the City of Willmar, Minnesota, hereby certifies the following:

The foregoing is true and correct copy of a Resolution on file and of official, publicly available record in the offices of the City, which Resolution relates to procedures of the City for compliance with certain IRS Regulations on reimbursement bonds. Said Resolution was duly adopted by the governing body of the City (the "Council") at a regular meeting of the Council held on December 5, 2016. Said meeting was duly called, regularly held, open to the public, and held at the place at which meetings of the Council are regularly held. Council Member _____ moved the adoption of the Resolution, which motion was seconded by Council Member _____. A vote being taken on the motion, the following members of the Council voted in favor of the motion to adopt the Resolution:

and the following voted against the same:

Whereupon said Resolution was declared duly passed and adopted. The Resolution is in full force and effect, and no action has been taken by the Council, which would in any way alter or amend the Resolution.

WITNESS MY HAND officially as the City Clerk of the City of Willmar, Minnesota, this 5th day of December, 2016.

City Clerk
City of Willmar, Minnesota

RESOLUTION NO. ____
PRELIMINARY 2017 STREET IMPROVEMENTS BUDGET

ESTIMATED TOTAL COST \$3,450,000.00

*Budget Amounts are Essential

Dated:

Code

PERSONNEL SERVICES

10* Salaries Reg. Employees	_____	
11* Overtime Reg. Employees	_____	
12* Salaries Temp. Employees	_____	
13* Employer Pension Contr.	_____	
14* Employer Ins. Contr.	_____	
TOTAL	_____	\$0.00

SUPPLIES

20* Office Supplies	_____	
21* Small Tools	_____	
22* Motor Fuels & Lubricants	_____	
23* Postage	_____	
24 Mtce. of Equipment	_____	
25 Mtce. of Structures	_____	
26 Mtce. of Other Improvements	_____	
27 Subsistence of Persons	_____	
28 Cleaning & Waste Removal	_____	
29* General Supplies	_____	
TOTAL	_____	\$0.00

OTHER SERVICES

30 Communications	_____	
31* Printing & Publishing	_____	
32 Utilities	_____	
33* Travel-Conf.-Schools	_____	
34 Mtce. of Equipment	_____	
35 Mtce. of Structures	_____	
36* Mtce. of Other Impr.	_____	\$2,657,735.00
37 Subsistence of Persons	_____	
38 Cleaning & Waste Removal	_____	
39* Other Services	_____	\$265,773
TOTAL	_____	\$2,923,508

OTHER CHARGES

40 Rents	_____	
41* Insurance & Bonds	_____	
42 Awards & Indemnities	_____	
43 Subscription/Memberships	_____	
44 Interest	_____	
45 Licenses & Taxes	_____	
46 FUEL SERV.	_____	\$511,492.00
47* Advertising	_____	
48* Adm. OH (Transfer)	_____	
49 Other Charges	_____	\$15,000.00
TOTAL	_____	\$526,492.00

RECEIVABLES

Assessments Prop Owners	_____	\$500,000.00
Community Investment	_____	\$1,500,000.00
General	_____	\$600,000.00
State Aid	_____	\$750,000.00
WTP	_____	\$50,000.00
MUC	_____	\$50,000.00
Kandiyohi County	_____	\$0.00
TOTAL	_____	\$3,450,000.00

FINANCING

General	_____	\$600,000.00
Bonds	_____	\$2,000,000.00
State Aid	_____	\$750,000.00
WTP	_____	\$50,000.00
MUC	_____	\$50,000.00
Kandiyohi County	_____	\$0.00
TOTAL	_____	\$3,450,000.00

GRAND TOTAL **\$3,450,000.00**

Dated: _____

 Mayor

Attest:

 City Clerk/Treasurer

GRAND TOTAL **\$3,450,000**